

Crawford County Memorial Hospital

Board of Trustees

February 24, 2025

A meeting of the Board of Trustees of Crawford County Memorial Hospital was held on Monday, February 24, 2025, in Hospital Board Room D at Crawford County Memorial Hospital, Denison, Iowa.

Present on site during the meeting were Jay Mendlik, David Reisz, Vernon Sid Leise, Jon Schuttinga, Amy Schultz, Theresa Sheer (CNO), Heather Rasmussen (Chief Quality Officer), Rachel Melby (CFO), Erin Muck (CEO), Gordon Wolf (Denison Free Press left at 6:08) and Heather Wight (Recorder). Not present were Dr. Michael Luft (Chief Medical Officer) and Dr. David Wright (Chief of Staff).

Present via Webex was Kirk Schuler (Dorsey & Whitney).

CALL TO ORDER: The Board of Trustees meeting was called to order at 5:31 p.m. by Mendlik.

BUDGET HEARING FY2026

Fiscal Year Ending 2026 County Budget

The floor was open for public input. Objections were heard via email from Rich Knowles.

A motion was made by Schuttinga, second by Leise, to approve the tax asking rate of \$1.39896 per \$1,000 of assessed value. Motion carried unanimously.

APPROVAL OF MINUTES

A motion was made by Reisz, second by Leise, to approve the January 27, 2025, minutes as presented. Motion carried unanimously.

FINANCIAL STABILITY

Finance Committee Report

1. Total Payroll & Accounts Payable of \$3,392,095.84 for payment.

A motion was made by Schultz, second by Schuttinga, to approve the financial report, total payroll, and accounts payables in the amount of \$3,392,095.84. Motion carried unanimously.

Capital Purchase – Vascular Equipment

A motion was made by Reisz, second by Leise, to approve the purchase of vascular equipment not to exceed \$50,000. Motion carried unanimously.

Board Chair Comments

Thank you to administration and employees for their hard work. Being able to reduce the tax asking is a big deal. We are doing good things in the community and it shows.

QUALITY CARE AND SERVICES

Quality Committee Report

- Rasmussen gave a brief update of the Quality Committee activities including noticed improvement of ED scores with a shout out to Sam Pauley for always showing that patient satisfaction is always at the forefront. Advertisement campaign for the next PFAC members has begun.
- Recommend Board action regarding Medical Staff Accountable Care Committee recommendations for approval of Medical Staff privileges and appointment/re-appointment applications.

Antibiotic Stewardship Authorization

Rasmussen shared that with Andy Segebart leaving, the Antibiotic Stewardship Program lead position is open and needs to be filled. The Quality committee recommends Candance Ueding.

A motion was made by Schutlz, seconded by Reisz, to approve Candace Ueding as replacement for Andy Segebart as lead Antibiotic Stewardship program. Motion carried unanimously.

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Medical Staff Report

Rasmussen shared that the ancillary departments will now report to the CNO. CCMH has partnered with UNMC to offer an infectious disease clinic via telemedicine in our specialty clinic, which will start in the beginning of March. Tahlia Nelson (Revenue Cycle Director) and Patty Aguilar de Romero (Financial Counselor Coordinator) came and gave information regarding Good Faith Estimates and price transparency.

PATIENT EXPERIENCE

5-Star Journey Update

Sheer shared that work continues with Everybody's a Caregiver, 5 Star Nurse program and a focus on empathy at the bedside and in the field. We are awaiting our report results before deciding next steps regarding CLS.

PEOPLE

Credentialing

A motion was made by Schuttinga, second by Leise, to approve Medical Staff new appointments of Cadwell and Rasmussen and the reappointments of Mendlick, Helke, Hallman, and Jaks. Motion carried unanimously.

Mission Committee Report

Muck discussed the controllable turnover rate which remains low. There have been new leadership in the med unit, pharmacy, and in the medical clinic. All are doing very well in their new roles. We have onboarded Dr. Todd in January, Dr. Kumari in February and our new general surgeon will start on Monday. We have 3 onsite ER physician visits scheduled at the end of March/beginning of April.

GROWTH

CEO Report

Muck shared that the building project is progressing well. Although last week was challenging due to the cold weather, progress continues. Staff tours of the rehab area are scheduled for next month. Additionally, community focus groups and surveys for strategic planning, along with the Community Needs Assessment, are planned for mid-April.

EXECUTIVE SESSION PURSUANT TO IOWA CODE 21.5 (I)(c)

To discuss strategy with counsel in matters that are presently in litigation or where litigation is imminent where its disclosure would be likely to prejudice or disadvantage the position of the governmental body in that litigation.

Open Session – Possible Action

The Board went into Closed Session at 6:08 p.m. with a motion made by Schuttinga, second by Reisz. Motion carried unanimously. Members present during the closed session were Jay Mendlik, David Reisz, Vernon Sid Leise, Amy Schultz, Jon Schuttinga, Rachel Melby (CFO), Heather Rasmussen (Chief Quality Officer), Erin Muck (CEO), and Heather Wight (recorder).

Present via Webex was Kirk Schuler (Dorsey & Whitney LLP left at 7:00 p.m.).

A motion was made at 7:03 p.m. by Reisz, second by Schuttinga, to return the Board to Open Session. Motion carried unanimously.

No action was taken.

ADJOURNMENT

A motion was made by Leise, second by Reisz, that the meeting be adjourned at 7:04 p.m. Motion carried unanimously.