



BOARD OF TRUSTEES MEETING AGENDA

5:30 p.m., Monday, April 27, 2026
Hospital Meeting Rooms C-D
100 Medical Parkway, Denison, IA

- | | |
|--|-------------------|
| I. CALL TO ORDER | Jon Schuttinga |
| II. ROLL CALL OF DIRECTORS | Heather Wight |
| III. ORAL COMMUNICATIONS – None Submitted | |
| IV. WRITTEN COMMUNICATIONS – None Submitted | |
| V. CONSENT AGENDA ITEMS | |
| A. Previous Month’s Minutes | |
| B. Quality Committee Meeting Minutes | |
| C. Medical Staff Meeting Minutes | |
| D. Executive Committee Meeting Minutes | |
| E. Credentialing and Reappointments | |
| F. Patient Experience Committee Meeting Minutes and Report | |
| G. Finance Committee Meeting Minutes | |
| H. Payroll and AP – March | |
| I. Mission Committee Meeting Minutes | |
| <i>Motion needed for Consent Agenda Items</i> | |
| VI. NEW BUSINESS/REPORTS | |
| A. Revenue Cycle Department Report | Tahlia Nelson |
| B. Rehab Services Department Report | Kelly Wieman |
| C. Capital Purchase – Rehab Services Software Interface | Kelly Wieman |
| <i>Motion Needed</i> | |
| D. Capital Purchase – Door Replacement | Rachel Melby |
| <i>Motion Needed</i> | |
| E. Capital Purchase – Duraline EasySeal | Theresa Sheer |
| <i>Motion Needed</i> | |
| F. Infection Prevention Education | Heather Rasmussen |
| G. AHA Update | Erin Muck |
| H. CEO Report | Erin Muck |
| I. Individual Board Member Comments | Board |
| VII. ADJOURNMENT | Board Chair |
| <i>Motion Needed</i> | |

Our Mission

To provide convenient access to safe, high quality, patient centered healthcare by skilled and trusted professionals while exceeding customer expectations

Board of Trustees

March 30, 2026

A meeting of the Board of Trustees of Crawford County Memorial Hospital was held on Monday, March 30, 2026, in Hospital Board Room D at Crawford County Memorial Hospital, Denison, Iowa.

CALL TO ORDER: The Board of Trustees meeting was called to order at 5:30 p.m. by Schuttinga.

ROLL CALL OF DIRECTORS

Present on site during the meeting were Jay Mendlik, Jon Schuttinga, Amy Schultz, Vernon Sid Leise, David Reisz, Erin Muck (CEO), Heather Rasmussen (Chief Quality Officer), Theresa Sheer (CNO out from 5:44 – 5:47), Dr. David Wright (Chief of Staff left at 5:44), and Heather Wight (Recorder). Also in attendance were Jennifer Finken (Nurse Director of Emergency Services out at 5:41), Patrick Stevens (Cardiopulmonary Director left at 5:38) and Gordon Wolf (Denison Free Press). Not in attendance were Dr. Michael Luft (Chief Medical Officer) and Rachel Melby (CFO).

ORAL COMMUNICATIONS

No oral communications were received.

WRITTEN COMMUNICATIONS

No written communications for the general agenda items were received.

CONSENT AGENDA ITEMS

- 5.A approval of February 23, 2026, meeting minutes
- 5.B approval of Quality Committee minutes
- 5.C approval of Medical Staff meeting minutes
- 5.D approval of Executive Committee meeting minutes
- 5.E approval of credentialing reappointments of Graeve, Liu and St. Hill and distant site credentialing appointments of Bodne and Britt.
- 5.F approval of Patient Experience Committee meeting minutes and Report
- 5.G approval of Finance Committee meeting minutes
- 5.H approval of Payroll and AP for February in the amount of \$3,064,529.54
- 5.I approval of Mission Committee meeting minutes

A motion was made by Mendlik, second by Reisz, to approve the Consent Agenda as presented. Motion carried unanimously.

NEW BUSINESS / REPORTS

Respiratory Department Report

Stevens reported high satisfaction with the new facility and noted a significant growth in service volume, with sleep study orders increasing from 22 in January 2025 to 47 in January 2026. The Sleep Lab successfully passed its accreditation inspection with one minor administrative correction regarding patient competency documentation; additionally, new recording cameras were installed to comply with updated medical record standards. Equipment updates are underway as the department seeks replacements for the chest percussion vest due to discontinued supplies and the Pulmonary Function Test (PFT) machines, which are nearing obsolescence. Quality indicators show 84% accuracy in EKG data entry and 98% handwashing compliance. Stevens is also implementing staff education on BiPAP and high-flow oxygen

Board of Trustees

March 30, 2026

systems, while continuing to promote a newly developed COPD home-management program aimed at reducing hospital readmissions.

Capital Purchase – PFT

The Finance committee recommends to the Board the capital purchase request to replace and update our PFT (pulmonary function test) machine, which currently needs repair and is obsolete. Given the cost of repairing, the committee recommends purchasing a new machine.

A motion was made by Leise, second by Schultz, to approve the purchase of the PulmOne PFT machine in the amount of \$35,545. Motion carried unanimously.

Emergency Department Report

Finken shared an average of 470 patients per month and a projection to exceed 5,500 annually comprising of 8% transfers, 4% acute admissions, 9% observations, and a 77% home discharge rate. Room 5 has been renovated into a dedicated behavioral health safe room while focusing on goals to improve discharge times and the Trauma Alert process. Quality activities now include monthly staff chart reviews to identify improvements in vital sign collection during arrival and discharge, alongside reviews of chest pain, stroke, behavioral health, and AMA (against medical advice) cases, many of which represent low volume but high-risk scenarios. Despite fluctuations in patient experience, last month showed a positive swing in ratings, supported by DO IT projects involving updated policies for trauma quality and a streamlined trauma alert process, plus a pending nurse standing order policy. Finally, a major success to celebrate is the successful completion of the trauma level IV re-verification, securing the CCMH's status for another three years.

Capital Purchase – Ultrasound Machines

The Finance committee recommends to the Board the capital purchase request to upgrade our ultrasound equipment to enhance cardiac, vascular, and general imaging capabilities. The selection of the Philips machines is supported by the manufacturer's industry-leading reputation and its alignment with the technology utilized by our visiting specialists.

A motion was made by Reisz, second by Mendlik, to approve the purchase of the Philips ultrasound and echo machines in the amount of \$267,280. Motion carried unanimously.

EMS Update

Schuttinga and Muck have spent a significant amount of time meeting with each of the county supervisors to discuss the future of local services. The supervisors voted to formally explore the essential services designation and are now establishing a dedicated committee to evaluate the transition. To ensure healthcare expertise is represented, CCMH has requested that two of its representatives be included on the committee.

CEO Report

Muck shared it's been busy and productive month. Drs. Wright, Malyszczek, M. Luft, Ranniger, and Julie Graeve have scored above the 90th percentile for the past quarter in the Willingness to Recommend. On the legislative and policy front, we are advocating for the "Putting Patients First" prior authorization for cancer care and implementing the Temporary Health Care Decision Maker protocols. Looking ahead, NOVUS

Crawford County Memorial Hospital

Board of Trustees

March 30, 2026

Anesthesia coverage is set to begin on July 1st, and our ongoing building project continues to make excellent progress. To help celebrate National Hospital Week (May 10 – 16, 2026) we are hosting a staff lunch on the 15th. If you are available to help serve this lunch, please let us know. In June, we will be celebrating the hospital's 75th anniversary open house on June 25th and the HFCC Annual Golf Outing on June 26th.

Individual Board Member Comments

None.

ADJOURNMENT

A motion was made by Leise, second by Reisz, that the meeting be adjourned at 6:11 p.m. Motion carried unanimously.

**CRAWFORD COUNTY MEMORIAL HOSPITAL
FINANCE COMMITTEE MEETING
April 23, 2026, 12:00 P.M.**

A meeting of the Finance Committee of the Board of Trustees was held on Thursday, April 23, 2026, in the Administrative Conference Room. Present on site were Rachel Melby (CFO), Erin Muck (CEO), Amy Schultz, Jon Schuttinga, and Heather Wight (recorder).

The meeting was called to order at 12:06 pm.

Committee Recommendations:

1. Total Payroll & Accounts Payable of \$2,977,499.30 for approval of payment.
2. Approve the updated capital purchase amount for the Door Replacement Project in the amount of \$225,808.
3. Approve the capital purchase of a Duraline EasySeal Automatic Heat Sealer in the amount of \$8,538.
4. Approve the updated capital purchase amount for the Rehab Services Software Interface in the amount of \$48,000.

Approval of Minutes

The March 2026 minutes were reviewed and approved.

CFO Report

The CFO Report was reviewed.

Financial Reports

Statistical, Income and Cash Flow Report

March was a substantially busy month all around with total hospital procedures up almost 21% compared to last March.

Departments with significant volume increases for the month include:

Medical Clinic	+ 18.35%
Specialty Clinic	+ 15.29%
Lab Procedures	+ 26.88%
Surgical Procedures	+ 12.64%

As a result, gross revenue in March totaled \$7.5 million, which is about \$400k more than budgeted revenue. In addition to higher volumes, we received our first Medicaid Directed Payment for the current fiscal year. The net directed payment amount after assessments was \$1,577,975. This produced a net profit of \$1,550,055 for the month and brought year-to-date net profit to \$355,803. Cash was also positive, with Days Cash on Hand increasing from 273 days to 279 days, and operational cash from 186 days to 194 days. Total cash balances are \$34,201,068 and there is approximately \$8 million remaining on the Construction Note.

Due to the significant increase in revenue, Days in A/R also increased to 50 days. Total A/R increased \$1.3 million, with \$1 million of that residing in the 0–30 day aging bracket. The rolling Debt Service Coverage

**CRAWFORD COUNTY MEMORIAL HOSPITAL
FINANCE COMMITTEE MEETING
April 23, 2026, 12:00 P.M.**

ratio is currently 2.17, and above our target of 1.6.

Balance Sheet

The Balance Sheet as of 03/31/2026 reflects Total Assets of \$82,225,014.

Payroll & Accounts Payable

The committee reviewed and recommends total Payroll & Accounts Payable of \$2,977,499.30 to the Board for approval. This amount includes \$1,700,163.93 in salaries.

Accounts Receivable

Patient Accounts Receivable as of 3/31/2026 totaled \$9,657,004 which is an increase of \$1,329,449 from February.

Capital Purchases

Door Replacement Project

The original budgeted amount of \$220,000 was an estimated amount for the fire door replacement project. The final invoice for the replacement of 13 doors by Keystone Construction is \$225,808. The committee recommends approval of the updated amount and payment of the final invoice.

Duraline EasySeal Purchase

The surgical department has struggled to get the right size peel packs to use for instrumentation. They have requested a Duraline EasySeal Automatic Heat Sealer that will allow them to create their own sterile surgical instrumentation packs. This will provide efficiency and cost savings. The committee recommends approval of the Duraline EasySeal Sealer in the amount \$8,538.

Rehab Services Software Interface

The original interface budget between OptimisPT and Cerner was \$20,000 but only covered outbound data. The request for additional funds to expand the interface to inbound charges and documentation. Doing so will improve the efficiency of workflows and maximize charge capture. The committee recommends approval of the updated amount of \$48,000 for outbound and inbound interfaces.

Other Business

Review Current Year County Budget to Actual

Every April we review our projected operating expenses for the current fiscal year compared to the county budget. We do not anticipate our expenses for FY26 exceeding the county budget for this year. Therefore, no budget amendment is needed. If expenses do exceed budget by fiscal year end, the final audit report will make note of the variance, but there will be no penalty.

IPERS Actuarial Adjustment

The preliminary GASB 68 adjustments (IPERS) we received from our Auditor will have a net positive effect on our operations this year. This accrual entry will be finalized and booked at the fiscal year-end.

Adjourn - The meeting was adjourned at 1:15 p.m.

Crawford County Memorial Hospital

Comparative Statistical Report

March 2026

	Month to Date			Fiscal Year to Date		
	FY 2026	FY 2025	Variance	FY 2026	FY 2025	Variance
Total Admissions	39	44	-11.36%	287	309	-7.12%
Acute/OB	31	38	-18.42%	232	254	-8.66%
Skilled	1	5	-80.00%	31	37	-16.22%
ICF	7	1	600.00%	24	13	84.62%
Respite	0	0	0.00%	0	1	-100.00%
Newborns	0	0	0.00%	0	4	-100.00%
Observation Admissions	26	37	-29.33%	196	165	18.79%
Total Adjusted Admits	65	81	-19.54%	483	474	1.90%
Total Patient Days*	250	262	-4.58%	1,910	2,048	-6.74%
Acute/OB	119	99	20.20%	814	937	-13.13%
Nursery	0	0	0.00%	0	4	-100.00%
Skilled	16	74	-78.38%	323	497	-35.01%
ICF	12	2	500.00%	101	36	180.56%
Respite	0	0	0.00%	0	3	-100.00%
Observation	103	87	18.39%	672	571	17.69%
*Includes Observation						
Average LOS (Acute/OB)	3.98	2.37	68.34%	3.43	3.46	-0.88%
Hospital Procedures						
Inpatient	1,242	1,141	8.85%	7,271	8,730	-16.71%
Outpatient	16,527	13,590	21.61%	131,944	121,420	8.67%
Total	17,769	14,731	20.62%	139,215	130,150	6.97%
Surgical Procedures	98	87	12.64%	878	843	4.15%
Anesthesia Procedures	95	77	23.38%	757	661	14.52%
ER Visits	463	503	-7.95%	3,898	4,164	-6.39%
Admits from ER	22	35	-37.14%	193	258	-25.19%
Scheduled Outpatient Visits	134	80	67.50%	1,066	950	12.21%
Ambulance Trips	119	117	1.71%	1,018	1,022	-0.39%
Xray Procedures	653	632	3.32%	5,732	5,813	-1.39%
Mammography Procedures	106	90	17.78%	1151	1087	5.89%
Flouro Procedures	1	1	0.00%	37	24	54.17%
Ultrasound Dept Procedures	195	162	20.37%	1447	1393	3.88%
Echo Procedures	56	50	12.00%	423	328	28.96%
CT Dept Procedures	293	268	9.33%	2219	2140	3.69%
MRI Dept Procedures	82	70	17.14%	772	675	14.37%
Nuc Med Procedures	1	2	-50.00%	45	36	25.00%
Total Radiology Procedures	1,387	1,275	8.78%	11,826	11,496	2.87%
Respiratory Tx Procedures	66	121	-45.45%	715	729	-1.92%
EKG Procedures	176	140	25.71%	1334	1158	15.20%
Sleep Studies	37	16	131.25%	229	142	61.27%
Lab Procedures	9,365	7,381	26.88%	67,130	60,529	10.91%
Physical Tx Procedures	1,662	1,533	8.41%	16,172	14,444	11.96%
Speech Procedures	62	13	376.92%	583	110	430.00%
OT Procedures	178	133	33.83%	1130	1271	-11.09%
Cardiac Rehab Procedures	228	127	79.53%	1627	1098	48.18%
Pulmonary Rehab Procedures	9	16	-43.75%	76	97	-21.65%
Specialty Clinic Visits	475	412	15.29%	4,329	4,413	-1.90%
Total Medical Clinic Visits	3,334	2,817	18.35%	27,465	28,045	-2.07%

**CRAWFORD COUNTY MEMORIAL HOSPITAL
OPERATING/INCOME STATEMENT
FOR THE MONTH ENDING MARCH 31, 2026**

Gray lines are YTD. All %'s are based on net revenue except for the variance column and gross revenue.

	CURRENT MONTH ACTUAL		CURRENT MONTH BUDGET		CURRENT MONTH VARIANCE		PRIOR YEAR ACTUAL	
PATIENT SERVICE REVENUES								
INPATIENT SERVICES	788,328	10.4%	670,741	9.4%	117,587	17.5%	555,174	8.8%
	5,330,723	8.8%	5,686,915	9.4%	(356,192)	-6.3%	5,133,270	9.5%
OUTPATIENT SERVICES	6,759,107	89.4%	6,352,271	88.6%	406,836	6.4%	5,604,703	88.5%
	54,756,879	90.3%	53,858,083	88.6%	898,796	1.7%	47,844,236	88.4%
SWING BED SERVICES	12,748	0.2%	144,690	2.0%	(131,942)	-91.2%	173,272	2.7%
	551,197	0.9%	1,226,762	2.0%	(675,565)	-55.1%	1,127,898	2.1%
TOTAL GROSS PATIENT REVENUE	7,560,184	100.0%	7,167,702	100.0%	392,482	5.5%	6,333,149	100.0%
	60,638,798	100.0%	60,771,760	100.0%	(132,962)	-0.2%	54,105,403	100.0%
DEDUCTIONS FROM REVENUE								
MEDICARE ADJUSTMENTS	(1,899,596)	-25.1%	(1,589,036)	-22.2%	(310,560)	19.5%	(1,308,103)	-20.7%
	(14,256,975)	-23.5%	(13,472,728)	-22.2%	(784,247)	5.8%	(11,759,443)	-21.7%
TITLE XIX ADJUSTMENTS	1,574,965	20.8%	(64,556)	-0.9%	1,639,520	-2539.7%	(348,013)	-5.5%
	(816,050)	-1.3%	(547,340)	-0.9%	(268,709)	49.1%	3,669,652	6.8%
BLUE CROSS ADJUSTMENTS	(891,661)	-11.8%	(727,058)	-10.1%	(164,603)	22.6%	(684,439)	-10.8%
	(6,412,067)	-10.6%	(6,164,401)	-10.1%	(247,666)	4.0%	(5,590,913)	-10.3%
OTHER ADJUSTMENTS	(375,177)	-5.0%	(373,602)	-5.2%	(1,575)	0.4%	(361,772)	-5.7%
	(3,735,494)	-6.2%	(3,167,607)	-5.2%	(567,887)	17.9%	(3,070,576)	-5.7%
PROVISION FOR UNCOLLECTIBLE	(236,618)	-3.1%	(178,529)	-2.5%	(58,089)	32.5%	(165,101)	-2.6%
	(1,702,061)	-2.8%	(1,513,668)	-2.5%	(188,393)	12.4%	(1,360,995)	-2.5%
CHARITY CARE	(6,888)	-0.1%	(18,163)	-0.3%	11,275	-62.1%	(3,610)	-0.1%
	(111,149)	-0.2%	(153,996)	-0.3%	42,847	-27.8%	(138,222)	-0.3%
TOTAL DEDUCTIONS FROM REVENUE	(1,834,976)	-24.3%	(2,950,944)	-41.2%	1,115,968	-37.8%	(2,871,038)	-45.3%
	(27,033,795)	-44.6%	(25,019,741)	-41.2%	(2,014,055)	8.0%	(18,250,498)	-33.7%
NET PATIENT REVENUE	5,725,208	75.7%	4,216,758	58.8%	1,508,449	35.8%	3,462,111	54.7%
<i>(as % of Gross Patient Revenue)</i>	33,605,003	55.4%	35,752,019	58.8%	(2,147,016)	-6.0%	35,854,905	66.3%
NET PATIENT REVENUE	5,725,208	98.4%	4,216,758	97.3%	1,508,449	35.8%	3,462,111	95.7%
<i>(as % of Total Operating Revenue)</i>	33,605,003	97.0%	35,752,019	97.1%	(2,147,016)	-6.0%	35,854,905	96.1%
OTHER REVENUE								
DIETARY/MEALS INCOME	8,044	0.1%	7,042	0.2%	1,003	14.2%	6,620	0.2%
	71,346	0.2%	63,375	0.2%	7,971	12.6%	59,490	0.2%
OTHER INCOME	82,962	1.4%	110,200	2.5%	(27,238)	-24.7%	150,643	4.2%
	958,917	2.8%	991,800	2.7%	(32,883)	-3.3%	1,405,807	3.8%
TOTAL OTHER REVENUE	91,006	1.6%	117,242	2.7%	(26,235)	-22.4%	157,263	4.3%
	1,030,263	3.0%	1,055,175	2.9%	(24,912)	-2.4%	1,465,297	3.9%
TOTAL OPERATING REVENUE	5,816,214	100.0%	4,334,000	100.0%	1,482,214	34.2%	3,619,374	100.0%
	34,635,266	100.0%	36,807,194	100.0%	(2,171,928)	-5.9%	37,320,203	100.0%
OPERATING EXPENSES								
SALARIES	1,947,162	33.5%	2,177,221	50.2%	(230,059)	-10.6%	1,728,299	47.8%
	17,033,831	49.2%	18,459,691	50.2%	(1,425,860)	-7.7%	15,144,707	40.6%
BENEFITS	593,357	10.2%	710,972	16.4%	(117,615)	-16.5%	588,773	16.3%
	5,413,760	15.6%	6,056,245	16.5%	(642,484)	-10.6%	4,997,508	13.4%
PROFESSIONAL FEES	371,631	6.4%	282,476	6.5%	89,155	31.6%	333,088	9.2%
	2,925,206	8.4%	2,394,990	6.5%	530,216	22.1%	2,757,375	7.4%
SUPPLIES & EXPENSES	1,036,270	17.8%	835,920	19.3%	200,350	24.0%	760,013	21.0%
	6,941,553	20.0%	7,312,359	19.9%	(370,805)	-5.1%	7,218,198	19.3%
OCCUPANCY	203,772	3.5%	148,603	3.4%	55,169	37.1%	138,896	3.8%
	1,305,689	3.8%	1,337,430	3.6%	(31,741)	-2.4%	1,326,355	3.6%
DEPRECIATION	205,792	3.5%	223,750	5.2%	(17,958)	-8.0%	193,792	5.4%
	1,848,125	5.3%	2,013,750	5.5%	(165,625)	-8.2%	1,744,125	4.7%
TOTAL OPERATING EXPENSE	4,357,984	74.9%	4,378,943	101.0%	(20,959)	-0.5%	3,742,862	103.4%
	35,468,165	102.4%	37,574,464	102.1%	(2,106,300)	-5.6%	33,188,268	88.9%
NET OPERATING INCOME (LOSS)	1,458,230	25.1%	(44,943)	-1.0%	1,503,173	-3344.6%	(123,487)	-3.4%
	(832,899)	-2.4%	(767,270)	-2.1%	(65,629)	8.6%	4,131,934	11.1%
NONOPERATING REV/EXP								
TAXES	165,896	2.9%	165,896	3.8%	-	0.0%	181,742	5.0%
	1,493,068	4.3%	1,493,068	4.1%	-	0.0%	1,635,681	4.4%
GENERAL CONTRIBUTIONS	100	0.0%	1,000	0.0%	(900)	0.0%	50	0.0%
	16,348	0.0%	9,000	0.0%	7,348	0.0%	18,633	0.0%
INTEREST INCOME	61,410	1.1%	116,667	2.7%	(55,257)	-47.4%	139,998	3.9%
	905,820	2.6%	1,050,000	2.9%	(144,180)	-13.7%	901,068	2.4%
INTEREST EXPENSE	(135,582)	-2.3%	(164,667)	-34.2%	29,085	-17.7%	(45,536)	-1.3%
	(1,226,534)	-3.5%	(1,482,000)	-4.0%	255,466	-17.2%	(537,364)	-1.4%
TOTAL NONOPERATING INCOME (LOSS)	91,825	1.6%	118,896	2.7%	(27,072)	-22.8%	276,255	7.6%
	1,188,702	3.4%	1,070,068	2.9%	118,634	11.1%	2,018,019	5.4%
NET INCOME (LOSS)	1,550,055	26.7%	73,954	1.7%	1,476,101	1996.0%	152,768	4.2%
<i>Year to Date</i>	355,803	1.0%	302,798	0.8%	53,006	17.5%	6,149,953	16.5%

**CRAWFORD COUNTY MEMORIAL HOSPITAL
STATEMENT OF CASH FLOWS
FOR THE MONTH ENDING MARCH 31, 2026**

	<u>THIS MONTH</u>	<u>YTD</u>
CASH FLOWS FROM OPERATING ACTIVITIES		
CASH RECEIVED FROM PATIENTS AND THIRD-PARTY PAYORS	5,247,871	34,504,064
CASH PAID TO SUPPLIERS FOR GOODS AND SERVICES	(1,361,277)	(15,373,070)
CASH PAID TO EMPLOYEES FOR SERVICES	(2,519,907)	(19,129,036)
OTHER OPERATING REVENUE RECEIVED	91,006	1,192,971
NET CASH PROVIDED BY OPERATING ACTIVITIES	1,457,693	1,194,929
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES		
COUNTY TAXES	55,059	1,283,760
CASH FLOW FROM CAPITAL AND RELATED FINANCING ACTIVITIES		
PROCEEDS FROM ISSUANCE OF LONG-TERM DEBT	-	-
PRINCIPAL PAYMENTS ON LONG-TERM DEBT	(56,516)	(510,676)
INTEREST PAID ON LONG-TERM DEBT	(29,090)	(899,693)
ACQUISITION OF PROPERTY AND EQUIPMENT	(93,786)	(1,240,158)
CONSTRUCTION PROJECT FUNDS	(307,037)	(8,778,006)
NET CASH FROM (USED IN) CAPITAL AND RELATED FINANCING ACTIVITIES	(486,428)	(11,428,533)
CASH FLOW FROM INVESTING ACTIVITIES		
INTEREST RECEIVED	21,609	486,261
PROCEEDS FROM MATURITIES OF CERTIFICATES OF DEPOSIT	29,741	421,816
PURCHASE OF CERTIFICATE OF DEPOSIT	-	-
PROCEEDS OF MATURITIES OF U.S. GOVERNMENT AGENCY SECURITIES	-	-
PURCHASE OF GOVERNMENT AGENCY SECURITIES	-	-
NET CASH PROVIDED BY INVESTING ACTIVITIES	51,350	908,077
NET INCREASE (DECREASE) IN CASH	1,077,674	(8,041,766)
CASH		
BEGINNING	33,123,394	42,242,834
ENDING	34,201,068	34,201,068

<u>OPERATING INDICATORS:</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>Target</u>	<u>Desirable Trend</u>
Total Margin:	0.56%	-11.95%	-0.17%	0.53%	-10.14%	25.65%	2.00%	Increasing
Debt Service Coverage Ratio:	3.82	2.78	2.47	2.33	1.70	2.17	1.60	Increasing
Days Revenue in Patient A/R:	45	47	43	45	44	50	50	Decreasing
Days Cash on Hand:	312	299	292	284	273	279	180	Increasing
(w/o Project funds)	(196)	(197)	(198)	(194)	(186)	(194)		

**CRAWFORD COUNTY MEMORIAL HOSPITAL
BALANCE SHEET
AS OF: 3/31/26**

ASSETS	Current Month		Prior Month		1-Month Net Change		1 Year Ago Month	
CURRENT ASSETS								
Total Cash	11,682,861	14.21%	10,452,042	13.00%	1,230,819	11.78%	14,763,217	16.73%
Patient Receivables	10,986,453	13.36%	9,657,004	12.02%	1,329,450	13.77%	13,396,158	15.18%
Allowance for Uncollectibles	(643,000)	-0.78%	(638,000)	-0.79%	(5,000)	0.78%	(819,000)	-0.93%
Allowance for Contractuals	(3,420,000)	-4.16%	(2,850,000)	-3.55%	(570,000)	20.00%	(4,570,000)	-5.18%
Net Accounts Receivable	6,923,453	8.42%	6,169,004	7.68%	754,450	12.23%	8,007,158	9.07%
Other Receivables								
Est. Third Party Settlement	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Taxes Receivable	727,052	0.88%	782,111	0.97%	(55,059)	-7.0%	804,054	0.91%
Other	211,015	0.26%	281,843	0.35%	(70,828)	-25.13%	203,625	0.23%
Inventory	1,535,271	1.87%	1,520,285	1.89%	14,986	0.99%	1,464,825	1.66%
Prepaid Expenses & Other	911,916	1.11%	994,998	1.24%	(83,082)	-8.35%	609,533	0.69%
TOTAL CURRENT ASSETS	21,991,569	26.75%	20,200,284	25.13%	1,791,285	8.87%	25,852,412	29.30%
ASSETS LIMITED AS TO USE								
Investments								
Cash & CD's	12,134,558	14.76%	12,115,266	15.07%	19,292	0.16%	12,848,971	14.56%
Bond/Project Funds	10,383,649	12.63%	10,556,087	13.13%	(172,438)	-1.63%	20,937,921	23.73%
Interest Receivable	65,272	0.08%	55,185	0.07%	10,087	18.28%	94,270	0.11%
TOTAL ASSETS LIMITED AS TO USE	22,583,479	27.47%	22,726,538	28.28%	(143,059)	-0.63%	33,881,162	38.40%
OTHER ASSETS								
Physician Practice Intangibles	815,000	0.99%	815,000	1.01%	-	100.00%	815,000	0.92%
TOTAL OTHER ASSETS	815,000	0.99%	815,000	1.01%	-	0.00%	815,000	0.92%
PROPERTY & EQUIPMENT, NET								
Land	314,500	0.38%	314,500	0.39%	-	0.00%	314,500	0.36%
Land held for Future Dev	120,400	0.15%	120,400	0.15%	-	0.00%	120,400	0.14%
Land Improvements	2,623,208	3.19%	2,623,208	3.26%	-	0.00%	2,623,208	2.97%
Building	8,867,878	10.78%	8,824,449	10.98%	43,429	0.49%	8,675,741	9.83%
Fixed Equipment	18,110,326	22.03%	18,121,626	22.55%	(11,300)	-0.06%	18,242,924	20.68%
Major Moveable Equipment	23,731,446	28.86%	23,662,784	29.44%	68,662	0.29%	22,410,640	25.40%
Leased Equipment	1,439,076	1.75%	1,439,076	1.79%	-	0.00%	1,439,076	1.63%
Deferred Costs	20,038,149	24.37%	19,730,420	24.55%	307,729	1.56%	8,655,592	9.81%
Right of Use Subscriptions	486,650	0.59%	486,650	0.61%	-	0.00%	201,265	0.23%
Allowance for Depreciation	(42,472,077)	-51.65%	(42,266,285)	-52.59%	(205,792)	0.49%	(39,893,062)	-45.21%
TOTAL PROPERTY & EQUIP, NET	33,259,555	40.45%	33,056,828	41.13%	202,728	0.61%	22,790,284	25.83%
DEFERRED OUTFLOWS OF RESOURCES								
Pension Related Deferred Outflows	2,883,373	3.51%	2,883,373	3.59%	-	0.00%	4,134,804	4.69%
Deferred Loss on Refunding	692,038	0.84%	692,038	0.86%	-	0.00%	761,243	0.86%
TOTAL DEFERRED OUTFLOWS	3,575,411	4.35%	3,575,411	4.45%	-	0.00%	4,896,047	5.55%
TOTAL ASSETS	82,225,014	100.00%	80,374,060	100.00%	1,850,954	2.30%	88,234,904	100.00%
LIABILITIES & NET ASSETS								
CURRENT LIABILITIES								
Accounts Payable	483,206	0.59%	371,277	0.46%	111,929	30.15%	251,798	0.29%
Accrued Payroll & Payroll Taxes	2,437,845	2.96%	2,100,030	2.61%	337,815	16.09%	2,155,625	2.44%
Accrued Health Insurance	2,216,707	2.70%	2,261,776	2.81%	(45,069)	-1.99%	2,181,592	2.47%
Deferred Pro Tax Receivable	497,689	0.61%	663,586	0.83%	(165,896)	-25.00%	545,227	0.62%
Due to Third Parties - Other	16,625	0.02%	4,480	0.01%	12,145	271.09%	4,317	0.00%
Lease Payable - Short Term	139,052	0.17%	139,052	0.17%	-	0.00%	61,722	0.07%
Est. Third Party Settlements	1,459,089	1.77%	1,459,089	1.82%	-	0.00%	1,737,575	1.97%
Construction Payable	570,431	0.69%	570,431	0.71%	-	0.00%	-	0.00%
TOTAL CURRENT LIABILITIES	7,820,644	9.51%	7,569,721	9.42%	250,923	3.31%	6,937,856	7.86%
OTHER LIABILITIES								
Lease Payable - Long Term	240,044	0.29%	240,044	0.30%	-	0.00%	348,578	0.40%
Bonds Payable - Long Term	37,089,191	45.11%	37,145,707	46.22%	(56,516)	-0.15%	43,348,189	49.13%
Interest Payable	463,419	0.56%	356,927	0.44%	106,492	29.84%	144,995	0.16%
Net Pension Liability	7,069,543	8.60%	7,069,543	8.80%	-	0.00%	9,673,976	10.96%
TOTAL LONG-TERM LIABILITIES	44,862,197	54.56%	44,812,221	55.75%	49,976	0.11%	53,515,739	60.65%
TOTAL LIABILITIES	52,682,841	64.07%	52,381,942	65.17%	300,899	0.57%	60,453,595	68.51%
DEFERRED INFLOWS OF RESOURCES								
Pension Related Deferred Inflows	1,036,251	1.26%	1,036,251	1.29%	-	0.00%	774,116	0.88%
OPEB Related Deferred Inflows	251,200	0.31%	251,200	0.31%	-	0.00%	300,736	0.34%
TOTAL DEFERRED INFLOWS	1,287,451	1.57%	1,287,451	1.60%	-	0.00%	1,074,852	1.22%
NET ASSETS								
General Fund	27,898,918	33.93%	27,898,918	34.71%	-	0.00%	20,556,504	23.30%
Net Revenue (Loss)	355,803	0.43%	(1,194,252)	-1.49%	1,550,055	-129.79%	6,149,953	6.97%
TOTAL NET ASSETS	28,254,722	34.36%	26,704,667	33.23%	1,550,055	5.80%	26,706,457	30.27%
TOTAL LIABILITIES & NET ASSETS	82,225,014	100.00%	80,374,060	100.00%	1,850,954	2.30%	88,234,904	100.00%

CCMH Expenses Paid for the Month of March 2026

Access Technologies - Fees	\$192.97	First National Bank Omaha - Expenses	\$15,134.78
Jessica Adams - Expenses	\$39.59	Forvis Mazars LLP - Fees	\$3,150.00
Agiliti Health, Inc. - Fees	\$11,302.13	Frontier Telephone CO. - Telephone	\$328.39
Airgas USA - Supplies	\$3,274.68	Getinge USA Sales LLC - Supplies	\$3,366.47
Alcon Vision, LLC - Supplies	\$7,074.64	Megan Gorham - Expenses	\$35.00
Alcor Scientific -Supplies	\$3,324.74	GQR Recruiting Resources LLC - Fees	\$26,262.30
Align Ophthalmic, LLC - Supplies	\$7,711.47	Grainger - Supplies	\$132.00
American Messaging - Fees	\$46.44	GRP & Associates Inc. - Fees	\$692.51
Ameritex Services - Fees	\$5,542.93	Hamilton Medical, Inc. - Supplies	\$1,249.66
Ampride Tire & Auto Center - Fees	\$93.23	HD Supply - Supplies	\$135.66
Anderson Erickson Dairy - Supplies	\$557.60	Health Care Logistics Inc. - Supplies	\$91.60
Applied Medical - Supplies	\$850.00	Health Enterprises - Supplies	\$9,000.00
Arthrex - Supplies	\$42,420.28	Health Partners of Southwest Iowa - Fees	\$4,994.00
ASSA Abloy Entrance Systems US, Inc. - Supplies	\$536.00	HealthLinx, Inc. - Fees	\$40,427.20
Avel eCare Medical Group, P.C. - Fees	\$7,760.06	Heartland Business Systems, LLC - Fees	\$1,900.68
Balcon - Supplies	\$1,952.00	Jodi Henderson - Expenses	\$185.11
Bayer Healthcare - Supplies	\$2,089.43	Highland Medical Staffing - Fees	\$3,000.60
Bio-Rad Laboratories, LLC - Supplies	\$4,706.41	Hologic, Inc. - Supplies	\$666.00
Biovigil Technologies, LLC - Supplies	\$2,198.49	HyVee - Supplies	\$2,196.70
Bluespace Creative, Inc. - Fees	\$94.67	ICAN, Inc. - Advertising	\$637.50
Bomgaars - Supplies	\$614.40	ICP Medical, LLC	\$931.88
Boston Scientific Corporation - Supplies	\$1,049.37	ICU Medical, Inc. - Supplies	\$9,015.50
Bound Tree Medical LLC - Supplies	\$424.22	IDEXX Distribution, Inc. - Supplies	\$1,574.11
Bracco Diagnostics, Inc. - Supplies	\$1,118.70	Image Trend, Inc. - Supplies	\$927.42
CR Bard, Inc. - Supplies	\$1,981.02	Integrated Telehealth Partners - Fees	\$13,185.00
Cardinal Health - Supplies	\$12,506.92	Iowa Central Community College - Fees	\$100.00
Cardinal Supplies and Fresheners - Supplies	\$52.80	Iowa Dept of Inspections Appeals - Fees	\$80.00
Caresfield, LLC - Supplies	\$48.09	Iowa Health and Human Services - Fees	\$9,353.00
Carroll Cleaning Supply - Supplies	\$2,443.74	Iowa Hospital Association - Fees	\$150.00
Scott Carver - Expenses	\$14,750.00	J&J Health Care Systems, Inc. - Supplies	\$69,155.50
Cassling - Fees	\$30,510.99	Jackson Lewis P.C. - Fees	\$184.00
CDW Government, Inc. - Supplies	\$346.09	Jackson Physician Search, LLC - Fees	\$4,007.58
CenturyLink - Fees	\$439.39	Jambiz - Rent	\$1,050.00
Cepheid - Supplies	\$15,868.15	Johnson Controls - Fees	\$205.00
Cerner Corporation - Fees	\$99,438.04	JP Turf and Pest, LLC - Fees	\$64.00
Chamber & Development - Fees	\$200.00	Barb Kacmarynski - Fees	\$304.50
CHI Health - Fees	\$262.50	Tracy Kastner - Expenses	\$125.00
City of Dow City - Utilities	\$70.35	KCI USA, Inc. - Supplies	\$443.84
Clarity Group, Inc. - Fees	\$10,500.00	KDSN FM - Advertising	\$4,021.59
CME Corp - Fees	\$334.03	Knox Company - Fes	\$2,224.00
Cobblestone Inn & Suites - Fees	\$936.00	Angie Kroll - Expenses	\$185.11
Colonial Life Ins. - Premiums	\$1,109.72	Language Lines Service - Fees	\$712.49
CompHealth - Fees	\$18,283.82	Lifeserve Blood Center - Fees	\$305.24
Compression Dynamics, LLC - Supplies	\$302.68	Dr. Patrick Luft - Expenses	\$720.80
Kiaya Conrad - Expenses	\$0.00	Macro Helix LLC - Fees	\$10,239.02
Constellation Newenergy - Utilities	\$29,280.36	Craig Malone - Rent	\$750.00
Cook Medical, LLC - Supplies	\$1,800.00	Manilla Times - Advertising	\$50.00
Crawford County Engineer's - Fees	\$167.00	Mapleton Press - Advertising	\$114.00
Crawford County Landfill - Fees	\$15.60	Marco Technologies, LLC - Fees	\$6,213.66
Custom Trends - Supplies	\$671.50	Marks Plumbing Parts - Supplies	\$1,161.38
Cutler Anesthesia Services, PLLC - Fees	\$42,787.50	Martin Bros Distributing Co., LLC - Supplies	\$3,666.36
Dearborn - Premiums	\$24,837.91	McKesson Medical Surgical - Supplies	\$10,475.68
Nicole Dehner - Expenses	\$39.59	Medical Solutions - Fees	\$85,537.01
Denison CSC - Sponsorship	\$50.00	Medi-Dose Inc. - Supplies	\$123.64
Denison Free Press - Advertising	\$897.34	Medline Industries LP - Supplies	\$31,067.98
Denison Hardscapes - Fees	\$1,591.25	Julie Meseck - Expenses	\$20.30
Denison Municipal Utilities - Utilities	\$18,282.17	MidAmerican Energy - Utilities	\$135.28
Denison Rotary Club - Fees	\$375.00	Midwest Alarm Services - Fees	\$10,648.83
Denison-Schleswig After Prom - Sponsorship	\$100.00	Mindray DS USA, Inc. - Supplies	\$2,162.28
DFI-Solutions - Supplies	\$1,991.50	Mizuho Orthopedic Systems, Inc. - Supplies	\$1,500.00
DIRECTV - Fees	\$444.00	Myrtue Medical Center - Supplies	\$94.71
Do It Best - Supplies	\$96.88	Nelson Electric Company LC - Fees	\$1,282.50
Dorsey & Whitney, LLP - Fees	\$8,325.22	New Century FS - Fuel	\$1,094.11
Dutch Ophthalmic, USA - Supplies	\$873.81	New York Life - Premiums	\$2,764.52
EGOLD Fax - Fees	\$417.06	Nuance Communications, Inc. - Fees	\$1,520.96
Eide Bailly LLP - Fees	\$1,470.00	NW Iowa Yes Center - Fees	\$2,849.30
Encision Inc. - Supplies	\$1,111.43	Observer - Advertising	\$50.00
Allison Engle - Expenses	\$116.48	Omnicell, Inc. - Fees	\$80.00
Ace Ettleman - Rent	\$550.00	Optimum Anesthesia, LLC - Fees	\$1,600.00
Scott Eveloff - Fees	\$2,500.00	O'Reilly Auto Parts - Supplies	\$70.96
Eventide Lutheran Home - Fees	\$810.00	Ortho Clinical Diagnostics - Supplies	\$2,129.06
Fareway Stores - Supplies	\$805.41	Oxen Technology - Fees	\$11.00
Farmer Bros. Co. - Supplies	\$1,460.78	Pentax Medical - Supplies	\$450.00
Federal Express Corp. - Fees	\$174.31	Performance Health Supply LLC - Supplies	\$547.10
Feld Fire - Fees	\$549.76	Pharmaceutical Trade Services, Inc. - Supplies	\$689.00
FFF Enterprises, Inc. - Supplies	\$764.90	Phoenix Textile Corp - Supplies	\$163.44

Physician Lab Services - Fees	\$32,011.00
Pitney Bowes Bank Inc Reserve - Postage	\$1,500.00
Plunkett's Pest Control - Fees	\$157.98
Armando Porras - Fees	\$230.00
Positive Promotions - Supplies	\$209.38
PPP Web Design - Supplies	\$190.00
Practical Sleep Services, LLC - Fees	\$8,760.00
Precision Dynamics Corp. - Supplies	\$1,321.80
Press Ganey Ass., Inc. - Fees	\$4,140.77
Professional Computer Solutions - Fees	\$293.00
Professional Medical Management - Supplies	\$6,358.00
Propio Language Service - Fees	\$1,862.04
Psychiatric Medical Care, LLC - Fees	\$49,978.42
QuVa Pharma, Inc. - Supplies	\$1,028.46
R&S Waste Disposal - Fees	\$94.89
Redsail Technologies - Fees	\$266.15
Makenzie Reis - Expenses	\$185.11
Replacement Parts Industries, Inc. - Supplies	\$274.21
Dr. Andrew Rinek - Expenses	\$4,997.25
Sanofi Pasteur, Inc. - Supplies	\$4,132.36
Scribe EMR - Fees	\$2,430.95
Secure Shred Solutions - Fees	\$274.00
See The Trainer - Supplies	\$18.95
Shared Medical Services, Inc. - Fees	\$1,128.75
Shared Medical Technology - Fees	\$5,217.05
Smith & Nephew - Supplies	\$3,729.80
Spendmend, LLC - Supplies	\$1,319.99
Staples Advantage - Supplies	\$2,683.12
Steris Corporation - Supplies	\$1,075.93
Stone Printing - Supplies	\$180.30
Strachan Sales, Inc. - Supplies	\$350.25
Stryker Endoscopy - Supplies	\$3,405.81
Stryker Sale LLC - Supplies	\$2,684.34

Team Ford Lincoln - Fees	\$877.80
Televox - Fees	\$2,237.81
Tennant Sales and Service Co. - Fees	\$4,886.54
The Daisy Foundation - Supplies	\$565.00
Thoroughcare, Inc. - Fees	\$250.00
Thrifty White - Supplies	\$180.78
Topco Home Health Equipment - Supplies	\$39.50
Tri-Anim Health Services - Fees	\$1,056.52
TruBridge - Fees	\$2,600.00
UKG, Inc. - Fees	\$31,438.66
UnityPoint Clinic - Occupational Med - Fees	\$252.00
University of Nebraska - Fees	\$2,500.00
UNMC Center for Continuing Ed. - Fees	\$715.00
US Foods - Supplies	\$12,155.63
Maria Valdez - Expenses	\$11.90
Van Meter, Inc. - Supplies	\$112.08
Vapotherm - Supplies	\$111.28
Veit, LLC - Fees	\$1,200.53
Verizon Wireless - Telephone	\$683.38
Versabadge, LLC - Supplies	\$5,428.57
Trama Vetter - Expenses	\$133.55
Vision Service Plan - Premiums	\$3,839.69
VVC Holding LLC - Fees	\$1,409.20
Macy Waldemar Webb - Expenses	\$281.11
Weatherby Locums, Inc. - Fees	\$26,289.79
Joe Weber - Expenses	\$23.64
Wells Fargo Financial Lease - Fees	\$935.18
Western Iowa Networks - Telephone	\$1,715.63
Western Iowa Wireless - Fees	\$701.46
WIN - Fees	\$1,500.00
Tracie Winans - Expenses	\$224.70
Zimmer US, Inc. - Supplies	\$5,323.40
Patient Account Refunds	\$7,189.70

March Check Run & ACH Total \$1,129,949.43

DEPRECIATION FUND:

Denison Drywall & Supply - ER Project	\$17,129.00
Heartland Business Systems - Software Migration	\$14,141.25
Invision Architecture - Facility Project	\$17,784.00
Latitude Signage +Design - Facility Project	\$24,529.50
Leo A Daly - MRI Project	\$14,478.75
Lint Van Lines - Facility Project	\$860.00
NCI - Facility Project	\$6,761.60
Therapy Gyms LLC - Facility Project	\$6,735.00
Stryker Sale LLC - Bariatric Bed	\$37,814.45
VOC Associates, LLC - Facility Project	\$7,152.39

Depreciation Total \$147,385.94

Salaries \$1,700,163.93

GRAND TOTAL \$2,977,499.30

From: [Angie Andersen](#)
To: [Rachel Melby](#)
Subject: OptimisPT/Cerner Integration Capital Expense Change Request
Date: Monday, April 20, 2026 1:06:39 PM
Attachments: [image001.png](#)

Rachel – We had \$20,000 in the FY26 budget for an interface between the OptimisPT Rehab Services software and Cerner. Initially, this was scoped out as an ADT outbound interface with Cerner sending demographic info (patient name, dob, insurance, etc) to the OptimisPT system. I would like to request additional funds to expand the interface to allow patient charges and documentation to flow back in to Cerner from the OptimisPT system automatically without the need for our staff to manually enter them. The total cost for the three interfaces with Cerner (ADT outbound, Charges inbound, Documentation inbound) totals \$48,000.

Thanks.



Angie Andersen

IT Director

p: 712-265-2564

e: aandersen@ccmhia.com

Crawford County Memorial Hospital
100 Medical Pkwy Denison, IA 51442

We care for life!

www.ccmhia.com

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Crawford County Memorial Hospital

100 Medical Pkwy
Denison IA, 51442
US

Contact

Rachel Melby
+1 (712) 265-2505
rmelby@ccmhia.com

Oracle America, Inc.

500 Oracle Parkway
Redwood Shores, CA
94065

Fee Summary

Fee Description	Net Fees	Monthly Fees	Annual Fees
Professional Services -- Time and Materials	47,060.10	--	--
Total Fees	47,060.10	0.00	0.00

Billing Frequency

Description	Amount Due	Payment Due
Professional Services -- Time and Materials	100%	Monthly in arrears

Ordered Items

Professional Services

Professional Services - Time and Materials

Part Number	Description / Role	Service Descriptions	Hourly Rate	Estimated Fees
--	Professional Services -- Time and Materials (estimated)	Attached	--	47,060.10
B102855	Consulting Technical Manager - Interface Architect - EHI -CommunityWorks and Ambulatory ASP - per Hour	--	168.00	--
B102850	Senior Consultant - System Engineer - EHI -CommunityWorks and Ambulatory ASP - per Hour	--	127.80	--
B104444	Principal Consultant - per Hour	--	138.45	--
B104435	Consulting Project Snr Principal Consultant - per Hour	--	182.00	--
			Subtotal	47,060.10

Permitted Facilities

Name	Street Address	City
Crawford County Memorial Hospital	100 Medical Pkwy	Denison, IA, 51442 US

A. Terms of Your Order

1. Applicable Agreement

a. This order incorporates by reference the terms of the Cerner Business Agreement LA-0000346726 and all amendments and addenda thereto (the "Agreement"). The defined terms in the Agreement shall have the same meaning in this order unless otherwise specified herein.

Oracle America, Inc. is acting as ordering and invoicing agent for Cerner Corporation. Your order remains between You and Cerner Corporation. All references to "Oracle", "we", "us", or "our" shall refer to Cerner Corporation. We may refer to Client or Customer as "You".

2. Fees and Payments

a. Listed above is a summary of net fees due under this order. All fees on this order are in US Dollars.

b. Fees will be invoiced in accordance with the Billing Frequency table above.

c. You agree to pay any sales, value-added or other similar taxes imposed by applicable law that Oracle must pay based on the items You ordered, except for taxes based on Oracle's income. If You will be claiming an exemption from these taxes, You will provide to Oracle a valid certificate of tax exemption in advance of, or at the time of, the execution of this order. You are responsible to ensure that You provide Oracle with timely notification of any tax exemption status changes and to timely provide updated exemption certificates in the event any previously provided exemption certificate expires during the term of this order.

d. Once placed, Your order shall be non-cancelable and the sums paid nonrefundable, except as provided in the Agreement and this order.

3. Terms Applicable to Ordered Items

a. Scope of Use.

You will use the Ordered Items in this order in accordance with the Documentation and subject to the quantity of the item specified in the Ordered Items table(s) above. This order incorporates by reference the scope of use metric, definition, and any rules applicable to the Ordered Item as described in the Oracle Health Definitions and Rules Booklet v031526 which may be viewed at <http://www.oracle.com/contracts> on the Oracle Health tab.

If the quantity of an Ordered Item is exceeded, You agree to execute a new order setting forth the additional quantity of the item.

Where applicable, scope of use will be measured periodically by Oracle's system tools, or, for metrics that cannot be measured by system tools or obtained through industry available reporting sources (e.g., FTEs or locations), You will provide the relevant information (including records to verify the information) to Oracle at least once per year. You agree that if an event occurs that will affect Your scope of use (such as the acquisition of a new hospital or other new facility), You will notify Oracle in writing of such event no later than 30 days following the effective date of such event so that Your scope of use can be reviewed. Any additional fees due under this section will be payable within 30 days following Your receipt of an invoice for such fees. Any additional monthly fees will begin on the date the limit was exceeded and shall be paid annually (pro-rated for any partial month).

b. Permitted Facilities.

The Ordered Items in this order are for use by the facilities listed in the Permitted Facilities table(s) above. You may add or substitute Permitted Facilities by amending this order.

4. Professional Services

a. Oracle Health Professional Services Delivery Policies.

The Oracle Health Professional Services Delivery Policies ("Health PSDP") available at <http://www.oracle.com/contracts> on the Oracle Health tab apply to and are incorporated into this order.

b. Service Descriptions.

Service Descriptions applicable to each Ordered Item identified as Professional Services in the table(s) above may be found (i) at <http://www.oracle.com/contracts> on the Oracle Health Tab (where identified as "Online" in the Professional Services table(s)), or (ii) as an attachment to this order (where identified as "Attached" in the Professional Services table(s)). These Service Descriptions are incorporated into this order by reference.

c. As required by U.S. Department of Labor regulations (20 CFR 655.734), You will allow Oracle to post a notice regarding Oracle H-1B employee(s) at the work site prior to the employee's arrival on site.

d. Estimated Fees.

Fees for Professional Services identified in this order as "Professional Services -- Time and Materials" are estimates intended only to be for Your budgeting and Oracle's resource scheduling purposes and may exceed the estimated totals: these estimates do not include taxes. For Professional Services performed on a time and materials (T&M) basis, You shall pay Oracle for all of the time spent performing such services at the rate specified in the Ordered Items table(s) above, plus materials and taxes. Once fees for Professional Services reach the estimate and upon amendment to this order, Oracle will cooperate with You to provide continuing Professional Services on a T&M basis.

5. Order of Precedence

a. In the event of inconsistencies between the terms contained in this order and the Agreement, this order shall take precedence. This order will control over the terms contained in any purchase order.

6. Effective Date

a. If accepting this order online, the effective date of this order is the date You submit the order. Otherwise, the effective date is the last signed date stated below.

7. Offer Validity

a. This offer is valid through 31-May-2026 and shall become binding upon execution by You and acceptance by Oracle.

Crawford County Memorial Hospital

Signature _____

Name _____

Title _____

Signature Date _____

Oracle America, Inc.

Signature *Anthony Hernandez*

Name Anthony Hernandez

Title Senior Director, NA Customer
Deal Desk

Signature Date 7-Apr-2026 01:46 PM PDT

CommunityWorks Phase X: DFT Interface without Charge Build

Part #: B102359

Cerner Legacy Part #: N/A

Description of Services	<p>Oracle will provide the following Services:</p> <ul style="list-style-type: none"> • Implement Detail Financial Transaction (DFT) Interface without Charge Build <ul style="list-style-type: none"> o Assign data collection, as needed o Configure Charge Services build related to DFT Interface, including: <ul style="list-style-type: none"> ▪ Review existing Charge Master to ensure charges function correctly through the DFT Interface o Train superusers on new solution functionality o Hold regularly scheduled training calls with subject matter experts and superusers o Advise on best practice workflow recommendations o Assist and provide guidance to testing event o Provide conversion support up to one (1) week post go-live o Troubleshoot reported issues or errors, as needed
Your Cooperation / Obligations	<p>You are responsible for the following obligations:</p> <ul style="list-style-type: none"> • Participate in milestone events and training calls • Complete required data collection in a timely manner • Lead testing event and participate in validation of solution configuration • Train end users
Assumptions	<ul style="list-style-type: none"> • The overall duration of this project (from project kick-off to go live), based on the scope of services set forth in this scope, is expected to be sixteen (16) weeks • You are already live with Oracle Health Revenue Cycle • Encounter Management cleanup work is not included in this scope of services and must be requested separately • All milestone events will be supported remotely. Any on-site support requested by You will be subject to additional travel costs to be incurred at Your expense. On-site support will occur during normal business hours, Monday through Friday, 8 AM to 5 PM local time. • Charge Services build of any charge instances required to be represented in the interface will be scoped separately • Implementation of additional solutions and/or additional professional services will be scoped separately

Oracle Health Professional Services – Interoperability B110302

CommunityWorks FSI Implementation

I. Scope of Services.

Oracle Health will provide the following services (“Services”).

A. Configure the following interface services:

1. An HL7 ADT outbound interface from Oracle Health to a non-Oracle system, OptimisPT.
2. An HL7 Document (MDM) interface to Oracle Health from a non-Oracle system, OptimisPT
3. An HL7 Charge (DFT) interface to Oracle Health from a non-Oracle system, OptimisPT

B. Create interface design(s).

C. Create site-specific interface specification document(s).

D. Build, code, and configure interface(s) to the Oracle Health interface specifications in up to one (1) non-production domain.

Adjustments supported as part of the standard scope of services may include:

1. Move existing data elements from one field to another in the same message
2. Concatenation of existing discrete data elements within the HL7 message
3. Add or subtract leading zeroes to a numeric value
4. Hard code a default value
5. Set null field values
6. Script basic conditional statements
7. Configure repeating field filtering, such as PID-3, PID-4, and personnel fields
8. Suppress transaction types
9. Remove special characters from a field, such as dashes in a social security number

E. Migrate interface(s) to up to one (1) production domain and provide support for interface activation.

F. Provide up to two (2) weeks total of Level 2 support during business hours following the go-live.

Oracle Health Consulting/Professional Services – Service Descriptions

II. Your Cooperation/Obligations.

You are responsible for the following obligations.

- A. Synchronize data values between Oracle and the third-party supplier, including building of code value aliasing within Oracle that will be required for interface processing where customer has access to aliasing tools.

III. Assumptions.

- A. Oracle interface specifications are available upon request.
 1. Real-time interfaces will conform to the Oracle Universal Interface (UI) specifications requirements, which are based upon the Health Level Seven International (HL7) standards as they relate to the Oracle Health Millennium Platform architecture.
 2. Batch interfaces will conform to the Oracle standard specification requirements, which are based upon the Accredited Standards Committee (ASC) X12 standards or flat file protocol as they relate to the Oracle Health Millennium Platform architecture.
- B. Oracle transmission protocols:
 1. Real-time interfaces will utilize Transmission Control Protocol/Internet Protocol (TCP/IP) for data transfer and will be Oracle Health Millennium Platform HL7 UI compliant.
 2. Batch interfaces will utilize Secure File Transfer Protocol (SFTP) for data transfer and will be either Oracle Health Millennium Platform standard or ASC X12 compliant unless otherwise noted in the 'Oracle Scope of Services for Millennium Interfaces' section of this scope.
- C. The services will be performed remotely unless otherwise agreed upon by Oracle and You.
- D. Normal business hours are 8:00 am to 5:00 pm, Monday through Friday Central Time.
- E. HL7 is the registered trademark of Health Level Seven International, and the use of this trademark does not constitute an endorsement by HL7.

Bill To / Ship To Contact Information

Bill To Contact

Customer Name	Customer Address	Contact Name / Phone / Email
Crawford County Memorial Hospital	100 Medical Pkwy Denison, IA US 51442	Rachel Melby +1 (712) 265-2505 rmelby@ccmhia.com

Ship To Contact

Customer Name	Customer Address	Contact Name / Phone / Email
Crawford County Memorial Hospital	100 Medical Pkwy Denison, IA US 51442	Rachel Melby +1 (712) 265-2505 rmelby@ccmhia.com



1650 NW Gettysburg LN
Waukee IA 50263
515-313-3948

Progress Billing

Application: 1

Period: 03/26/2026

Owner: Crawford County Memorial Hospital
100 Medical Parkway
Denison IA 51442

Job Location: CCMH Door Replacement
100 Medical Parkway
Denison IA 51442

Application For Payment On Contract

Original Contract.....	225,808.00
Net Change by Change Orders.....	0.00
Contract Sum to Date.....	225,808.00
Total Complete to Date.....	225,808.00
Total Retained.....	0.00
Total Earned Less Retained.....	225,808.00
Less Previous Billings.....	0.00
Current Payment Due.....	225,808.00
Balance on Contract.....	0.00

Contractor's Certification of Work

The undersigned contractor certifies that, to the best of the contractor's knowledge, the work on the above named job has been completed in accordance with the plans and specifications to the level of completion indicated on the attached schedule of completion.

Contractor:  Date: 03/26/2026

Thank you for your prompt payment.

PROGRESS BILLING

Application: 1

Period: 03/26/2026

Schedule of Work Completed

Description of Work	Scheduled	Changes	Contract	Previous	Current Comp.	Total Comp.	%	Balance	Retained
10000.000 General Requirem	29,453.00		29,453.00		29,453.00	29,453.00	100.00		
24100.000 Demolition	29,776.00		29,776.00		29,776.00	29,776.00	100.00		
81113.000 Doors/Frames/Har	125,954.00		125,954.00		125,954.00	125,954.00	100.00		
92116.000 Gypsum Board As	40,625.00		40,625.00		40,625.00	40,625.00	100.00		
Totals:	225,808.00		225,808.00		225,808.00	225,808.00	100.00		

**Crawford County Memorial Hospital
PURCHASING DEPARTMENT REQUEST
Capital & Minor Equipment**

Date: 4/3/2026

Department: Surgery

Capital Equipment Item (>\$5,000): Yes Minor Equipment (\$1,000-\$5,000): Yes

In Current Fiscal Year Budget: Yes No

Is this a trial? Yes No If Yes, length of trial _____

If replacement, what item does it replace? _____

Item Requested: Duraline EasySeal Sealer

Quantity: 1

Description: _____

Justification of purchase: We have had a hard time getting the right size peel packs to use for our instrumentation. This will allow us to create our own sizes. _____

Pricing reviewed by MM: _____ ASCEND contract _____ MD Buyline checked _____

Reviewed by IT: _____ Reviewed by Plant Operations: _____

Reviewed by Bio-Med: _____ Service Manual Ordered: _____

In Buying Group?

Company #1: Duraline _____ Yes No

Company #2: _____ Yes No

Company #3: _____ Yes No

Recommendation: _____

Approved for purchase from _____ (Company)

Purchase Order #: _____ Date: _____

Signature:  _____

Department Manager

Signature: _____

CEO/CFO



SALES ESTIMATE

Duraline Systems Inc.
 575 Corporate Dr Ste 401
 Use Dock In Back
 Mahwah NJ 07430-3703 USA

DATE	EXPIRATION	ESTIMATE #
3/3/2026	4/30/2026	39689

BILL TO	Ship Location
Abby Houston	Abby Houston
Crawford County Memorial Hospital	Crawford County Memorial Hospital
100 Medical Parkway	100 Medical Parkway
Denison IA 51442	Denison IA 51442

Customer Phone Number	Account Number	Customer Email
712-265-2500		ahouston@ccmhia.com

DESCRIPTION	QTY	RATE	AMOUNT
NES-EF122A EasySeal Automatic Heat Sealer with 2-Line Printer and Built-in Cutter, 12mm Seal, Microprocessor-Controlled, Fast Heating, and Safety Features	1	8,100.00	8,100.00
C-ST3P 3"x100" Sterilization Tubing, Premium-Grade Steril-PEEL, For use in Steam and EO Gas sterilizers, 1 roll/box	1	13.00	13.00
C-ST4P 4"x100" Sterilization Tubing, Premium-Grade Steril-PEEL, For use in Steam and EO Gas sterilizers, 1 roll/box	1	14.00	14.00
C-ST6P 6"x100" Sterilization Tubing, Premium-Grade Steril-PEEL, For use in Steam and EO Gas sterilizers, 1 roll/box	1	32.00	32.00
C-ST9P 9"x100" Sterilization Tubing, Premium-Grade Steril-PEEL, For use in Steam and EO Gas sterilizers, 1 roll/box	1	35.00	35.00
C-ST12P 12"x100" Sterilization Tubing, Premium-Grade Steril-PEEL, For use in Steam and EO Gas sterilizers, 1 roll/box	1	49.00	49.00
S&H Shipping/Handling (on a small pallet)	1	295.00	295.00
		SUBTOTAL	8,538.00
		DISCOUNT	0

8,538.00