



## **BOARD OF TRUSTEES MEETING AGENDA**

5:30 p.m., Monday, August 26, 2024  
Hospital Meeting Rooms C-D  
100 Medical Parkway, Denison, IA

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- I. CALL TO ORDER**
- II. APPROVAL OF MINUTES**
  - A. Previous Month's Minutes
- III. COMMUNITY**
  - A. Board Chair Comments
- IV. QUALITY CARE AND SERVICES**
  - A. Quality Committee Report
  - B. Medical Staff Report
- V. PATIENT EXPERIENCE**
  - A. 5 Star Journey Update
- VI. PEOPLE**
  - A. Credentialing
    - i. Appointments & Reappointments – Discussion / Action
  - B. Mission Committee Report
- VII. GROWTH**
  - A. Department Reports
    - i. Radiology
    - ii. Lab
  - B. CEO Report
- VIII. FINANCIAL STABILITY**
  - A. Finance Committee Report
    - i. Approval of Payroll & AP
  - B. EMR Update
- IX. EXECUTIVE SESSION PURSUANT TO IOWA CODE**

**Section 21.5 (1)(i)** To evaluate the professional competency of an individual whose appointment, hiring, performance, or discharge is being considered when necessary to prevent needless and irreparable injury to that individual's reputation and that individual requests a closed session.  
Open Session –Possible Action
- X. ADJOURNMENT**

## Crawford County Memorial Hospital

### Board of Trustees

July 29, 2024

A meeting of the Board of Trustees of Crawford County Memorial Hospital was held on Monday, June 24, 2024, in Hospital Board Room D at Crawford County Memorial Hospital, Denison, Iowa.

Present on site during the meeting were Jay Mendlik, David Reisz, Vernon Sid Leise, Jon Schuttinga, Amy Schultz, Heather Rasmussen (Chief Quality & Ancillary Services Officer), Theresa Sheer (CNO), Rachel Melby (CFO), Erin Muck (CEO), Dr. David Wright (Chief of Staff) and Heather Wight (Recorder). In addition, Dustin Durbin (Director of Volunteer Services) and DeAnn Reetz (Thrift Shop Manager). Not present was Dr. Michael Luft (Chief Medical Officer).

**CALL TO ORDER:** The Board of Trustees meeting was called to order at 5:33 p.m. by Mendlik.

### APPROVAL OF MINUTES

A motion was made by Reisz, second by Leise, to approve the June 24, 2024, minutes as presented. Motion carried unanimously.

A motion was made by Schultz, second by Schuttinga, to approve the July 15, 2024, minutes as presented. Motion carried unanimously.

### COMMUNITY

#### Board Chair Comments

Mendlik shared that there is a lot of good things going on. The recent intern graduation was great and it was a lot of fun being a part of. It's time to start working on the FY25 administrative goals and the annual CEO evaluation.

### QUALITY CARE AND SERVICES

#### Quality Committee Report

- Rasmussen gave a brief update of the Quality Committee activities and that 7 HCAHPS categories are ranked in 99<sup>th</sup> percentile including willingness to recommend. PFAC wanted to give a shoutout to Sam Pauley and Theresa Sheer for their great care and they shared they have noticed an improvement in customer service.
- Recommend Board action regarding Medical Staff Accountable Care Committee recommendations for approval of Medical Staff privileges and appointment/re-appointment applications.

#### Medical Staff Report

Wright shared details of the University of Iowa OB simulation training for staff, IT updates from Angie Anderson and decisions regarding the yearly sports physical process. Wright also shared that Tracie Bergman recently passed her boards and BobbyJo Sipma will be taking her boards soon and David Houle in radiology retired.

### PATIENT EXPERIENCE

#### 5-Star Journey Update

Sheer shared that the SEC is currently working on nominations for the HCSEC in November. With the implementation of Cerner complete, focus will be on restarting 5 Star Nurse video education. The annual Internal Services Scorecard and Caregiver Engagement Survey are in progress and results will be compiled in the next couple of weeks.

### PEOPLE

#### Credentialing

A motion was made by Reisz, second by Schultz, to approve Medical Staff appointments of Koson and Witherspoon and the reappointments of M Luft, Ingram, Clegg, Woodward, DenOtter and Schlaepfer. Motion carried unanimously.

**Board of Trustees**

July 29, 2024

**Mission Committee Report**

Muck shared the discontinuance of the OB service line is on track with the media portion completed. Dr. Burkett has started and things are going well. There is still some insurance credentialing in progress. The intern graduation was amazing. UNMC will be starting an Infectious Disease telemedicine program for inpatients and for clinic patients.

**GROWTH**

**Department Reports**

**Good Samaritan Thrift Store**

Reetz shared some of the community activities and outreach that they do including donations to families affected by the recent severe weather in the state.

**Volunteer Services**

Durbin shared statistics including 35 active volunteers for the transportation service. The volunteers provided 671 rides, 12,506 miles driven and 1,462 volunteer hours last year. The SHIP program helped over 223 clients from October 15 through December 7, 2023. Eight \$1,000 scholarships were awarded this year to area students. Durbin is also researching grant opportunities to assist other departments for unbudgeted items.

**CEO Report**

Muck shared that rehab services has successfully moved to the CCMH Outpatient Services building. Cardiac rehab and cardiopulmonary have also moved to their new spots on the med unit. Same day services started seeing patients out of the previous OB department and things went well. All the subcontractors met with Graham today for what they call a Pull Plan to coordinate their activities. The south parking lot construction is progressing nicely and will be finished this week. Groundbreaking will be on August 9 at noon. Thank you again to Jay Mendlik and Sid Leise for jumping to help with signatures that are needed to finalize the financing and bonds.

**FINANCIAL STABILITY**

**Finance Committee Report**

1. Total Payroll & Accounts Payable of \$2,702,680.77 for payment.

A motion was made by Schuttinga, second by Leise, to approve the financial report, total payroll, and accounts payables in the amount of \$2,702,680.77. Motion carried unanimously.

**EMR Update**

Muck shared the continued progress of Cerner implementation. There are still some hurdles to work through as expected. Staff continues to get more comfortable.

**ADJOURNMENT**

A motion was made by Schutlz, second by Schuttinga, that the meeting be adjourned at 6:43 p.m. Motion carried unanimously.

**Crawford County Memorial Hospital**  
**QUALITY COMMITTEE OF THE BOARD OF TRUSTEES**  
**August 20, 2024 Meeting Minutes**

A meeting of the Quality Committee of the Board of Trustees was held on Tuesday, August 20, 2024. Present: Sid Leise, Jay Mendlik (by telephone), Erin Muck, CEO, Theresa Sheer, CNO, Heather Rasmussen, Chief Quality & Ancillary Services Officer, Dana Neemann Director of Education and Patient Experience (exit 4:37pm).

Absent: Michael Luft, DO

Sid Leise called the meeting to order at 4:31pm

**Committee Recommendations/Actions: Recommend Board action regarding Medical Staff Executive Committee recommendations for approval of Medical Staff privileges and appointment/re-appointment applications.**

**I. Patient Experience**

Neemann reviewed the updated June 2024 scorecard for HCAHPS. She that there is a lower volume of responses due to the Cerner transition. She noted that Cleanliness of Hospital Environment is at 99% for June. EVS consistently completes patient rounding which is reflected in the scores this month.

**II. Statistics**

Muck reviewed the July 2024 statistics with the Committee. Total patient procedures in July were up 1.3%. Swing Bed admissions are significantly, 500%, from July of last year to this year. Lab procedures are up 4.69%. Radiology procedures are up 4.84%. Surgical procedures were up 17.39% for the month and Medical clinic visits were up almost 3.53% for the month.

**III. Medical Staff Credentialing**

The Committee members reviewed the recommendation from the Medical Staff Executive Committee for clinical privilege approval of the submitted applications for appointments/re-appointments. The Committee recommends approval action for the Board of Trustees.

**IV. Committee Reports/Minutes**

- i. **Medical Staff Meeting:** The Committee reviewed the minutes from the Medical Staff meeting held on August 13, 2024.
- ii. **Internal Quality Committee:** The Committee reviewed the minutes from the meeting held on August 8, 2024.
- iii. **PFAC:** The PFAC met in August 14, 2024 and highlighted Cleanliness of Hospital Environment. Guest presenters were Nakeya Cano and Kade Ohlmeier from EVS. The next meeting is September 11, 2024.
- iv. **5 Star Journey:** Muck shared the results from the annual Caregiver Engagement survey. Scores were consistent with past scores. She shared we are working on nominations for the HCSEC in November.

**V. Peer Review:** The Committee reviewed one external peer review.

**VI. Other Business/Updates**

- i. **Building Project:** Muck gave an update on the Building Project. The sewer work is taking a little longer than expected. There have been a couple rain delays. The canopy to the clinic will be coming down in the next couple days. She receives weekly report on the construction progress from Graham.
- ii. **Oracle Cerner Update:** Muck shared Oracle will be coming on-site for 1:1 provider training. We continue to work through processes and issues. We are reaching out to other facilities that use Oracle Cerner for tips on making the transition smoother.

- iii. **Recruitment:** Muck gave an update on recruitment efforts for Family Medicine, General Surgery, ED, and CRNA. There are two on-site visits with Family Medicine providers on September 6<sup>th</sup> and September 13<sup>th</sup>.
- iv. **DNV Survey:** Rasmussen shared the results of the annual DNV survey including corrective actions.
- v. **DIA Survey:** Rasmussen shared the results of the DIA survey. The report showed no concerns and no deficiencies.
- vi. **CAH Annual Network Review:** Rasmussen shared that she and Muck met with CHI's Clinical Network Coordinator, Rural Services to complete the CAH Annual Network review on August 6, 2024.

**VIII. Adjournment** Heather Rasmussen, Recorder. 5:28pm

*Peer review records are privileged and confidential. Quality Improvement activities are protected from discovery under Iowa Code 147.135.*

**Medical Staff Meeting Minutes**

August 13, 2024

A meeting of the Medical Staff of Crawford County Memorial Hospital was held on Tuesday, August 13, 2024 in the hospital's Meeting Rooms C-D.

Present were David Wright DO, Erin Schechinger DNP, Sara Luft ARNP, Elizabeth Ranniger MD, Jill Kierscht ARNP, John Ingram MD, Julie Graeve ARNP, Benjamin Burkett MD, Andrew Segebart, Pharm-D, Director of Pharmacy, Angie Andersen, IT Director, Erin Muck CEO, Heather Rasmussen, Chief Quality & Ancillary Services Officer Recorder: Marcy Fink

Absent were Michael Luft DO, Patrick Luft MD, Lori Johannsen, PA-C, Kylee LeFebvre ARNP, Theresa Sheer CNO

Ad Hoc: Tahlia Nelson

The meeting was called to order by David Wright DO at 8:01 a.m.

**APPROVAL OF PREVIOUS MONTH'S MINUTES**

The voting members of the medical staff approved the minutes of the July 9, 2024 meeting.

**CNO UPDATE**

Theresa Sheer

A. The CNO Update is deferred until September, 2024 meeting.

**BUSINESS**

A. Coding Update

Tahlia Nelson

1. The inquiry process was explained.
2. Providers asked that monthly education be conducted by someone from HIM.

B. IT Updates / Q&A

Angie Andersen

1. Oracle will be on-site for 1:1 education sessions. More information regarding dates will be coming.
2. Still trying to make the Cerner scheduling process work more efficiently for Providers.
3. IT is working on users being able to keep a session up and not have to restart.
4. The auto distribution of lab results is not working as of now. Hope to have the issue resolved soon.
5. Phones are now installed in all exam rooms.
6. There is a core team working on preloading patients.
7. IT will be present at the next Provider meeting to present the process of scheduling in Cerner.

**ADJOURNMENT** The meeting was adjourned to the Executive Committee at 8:23.

**David Wright, DO President, Medical Staff**

**AUGUST 2024 CREDENTIALING**

**NEW APPOINTMENTS**

Taylor Noel, MD

Carissa Wieseler, MD

**REAPPOINTMENTS**

Maria Azpeitia, ARNP

Sandeep Gupta, MD

**Crawford County Memorial Hospital**  
**Mission Committee**  
**August 15, 2024, 4:30 PM**

A meeting of the Mission Committee of the Board of Trustees was held on Thursday, August 15, 2024. Present on site were Erin Muck (CEO), Heather Rasmussen (Chief Quality & Ancillary Services Officer), Jay Mendlik, and Heather Wight (recorder). Present via telephone was David Reisz.

The meeting was called to order at 4:43 p.m.

**QUALITY**

**DNV Survey**

- Rasmussen shared details from the recent DNV survey including corrective action plans.

**DIA Survey**

- Rasmussen shared details from the recent DIA survey. The preliminary report showed no concerns.

**CAH Annual Network Review**

- Rasmussen shared that she and Muck met with CHI's Clinical Network Coordinator, Rural Services to complete the CAH Annual Network Review on August 6.

**PATIENT EXPERIENCE**

**5-Star Journey Update**

- Nominations are being finalized for the HCSEC in November. Muck shared the Caregiver Engagement Survey results with the SEAs at this month's SEA/CEO meeting and got great feedback to improve communication.

**PEOPLE**

**Recruitment**

- Work continues for CRNA, ER physician and general surgery recruitment. There are 2 onsite family medicine interviews scheduled for September 6 and September 13.

**Caregiver Engagement Survey**

- Muck shared the results from the annual Caregiver Engagement Survey. Scores remained fairly consistent, even with the EMR conversion and building project activities.

**GROWTH**

**July Statistics**

- Stats shared with the committee showed a 1.3% increase in total hospital procedures when compared to last year. Outpatient admissions were up over 50% and medical clinic visits were up just over 3.5%.

**Building Project Update**

- Groundwork has officially begun with utility and septic system addition. There are weekly updates and biweekly team meetings to review progress and next steps. Bond closing is complete.

**FINANCE**

**EMR Update**

- Continuing to work through processes and issues. We have been in contact with another similar Iowa facility that uses Cerner for more tips on making this transition smoother.

**COMMUNITY**

**Updates**

- The wellness center committee is still waiting on the New Market Tax Credits and hope to hear for September allocations in August. They are planning to hold more fundraisers. Dirt work is in process, and they plan to have all work completed in May of 2025.

**The meeting adjourned at 5:12 p.m.** Heather Wight, Recorder





## **BOARD SUMMARY:**

### **CEO Summary**

**By: Erin Muck, CEO**

**Date: August 2024**

## **SUMMARY:**

### **Quality**

DNV came for our regular expected survey. We were able to close out all of our last survey's opportunities except one. As they push us towards certification of ISO 9001, they have identified 9 new opportunities. We are on a 4-year track for this certification. The Department of Inspections and Appeals and Licensing (DIAL) also presented for a survey post complaint and left with no deficiencies. Also, this month, the Critical Access Network annual review was completed with CHI's Clinic Network Coordinator-Rural Services and there were no suggestions for improvement. This is used in our annual review that is conducted in October.

### **Patient Experience**

Our Internal Services Scorecard feedback is completed and compiled. Areas of improvement will be shared with the department leader to address. Caregiver Engagement Survey is also compiled and overall, there is not much significant change. There was an expectation of decreases due to the stressors of EMR implementation and the building project that we did not see. I met with this year's SEA's to review the results and to garner feedback and assistance with an action plan to address the lowest scoring questions.

PFAC committee met with some of our EVS crew to highlight "Cleanliness of the Hospital Environment." Their attention to detail and consistent rounding with patients has kept that Press Ganey score over the 80<sup>th</sup> percentile in the last quarter.

### **People**

Dr. Ingram's farewell will be August 30<sup>st</sup> from 3:00 pm to 6:00 pm in the conference rooms.

There are two upcoming family medicine physician on-site interviews on September 6<sup>th</sup> and 13<sup>th</sup>. I will get you the details as soon as the plans are finalized. We continue to do several phone screenings for family medicine, general surgery, and CRNA.

### **Growth**

There is much activity going on related to construction. The sewer work across the north parking lot was completed this week. Concrete removal is now in process and the canopy will come down today.



Outside signage adjustments have been made and will continue to evolve as the project transitions. Internally we are constantly looking at how to adjust wayfinding to best serve our patients.

Rehab Services has adjusted well to their new location off site. Parking and patient flow is going better than anticipated.

Orthopedics continue to grow in clinic visits and surgeries. We continue to wait on a few insurance companies to finalize Dr. Burkett's insurance credentialing. We are told there could be up to 90 days turn around for some companies who are supposedly 'backlogged.' Even with these delays, visits continue to increase at a rapid pace.

### **Finance**

Total hospital procedures were slightly higher than last July with strong inpatient volumes, and increase in surgeries, radiology and lab procedures, and medical clinic visits. Considering the implementation of the EMR and generally slower summer months, the volumes were appreciated.

The increase in volumes resulted in gross patient revenue being above budget. Paired with expenses being under budget, there was a profit of \$40,703 for the month. This was \$181,856 better than budget and over \$147,000 better than last year.

Also in July, we received FY 24 last quarter Medicaid Directed Payment. As a result, cash did increase by \$483,978 for a total cash balance of \$24,214,158. Days Cash on Hand is at a solid 234 days. We received the next Directed Payment Notice of Assessment today and it is scheduled to be distributed mid-September.

### **Community**

The next Community Wellness is September 17<sup>th</sup> and 18<sup>th</sup>.

Respectfully,

Erin

**CRAWFORD COUNTY MEMORIAL HOSPITAL  
FINANCE COMMITTEE MEETING  
August 22, 2024 12:00 P.M.**

A meeting of the Finance Committee of the Board of Trustees was held on August 22, 2024, in the Administrative Conference Room. Present on site were Rachel Melby (CFO), Erin Muck, (CEO), Amy Schultz, Jon Schuttinga, and Heather Wight (recorder).

The meeting was called to order at 12:16 pm.

**Committee Recommendations:**

1. Total Payroll & Accounts Payable of \$3,600,472.53 for approval of payment.

**Approval of Minutes**

The July 2024 minutes were reviewed and approved.

**CFO Report**

The CFO Report was reviewed.

**Financial Reports**

**Statistical, Income and Cash Flow Report**

Historically the summer months are slower months for patient volumes. However, overall, we saw a modest increase of 1.3% when compared July 2024 to July 2023. A couple items of note, total inpatient admissions were up 54%, while on the outpatient side specialty clinic visits were up 15%, ER visits were up 13%, surgeries were up 17%.

Although there were only 108 surgical procedures in July, orthopedic services had just been reintroduced with the arrival of Dr. Burkett. In a few short weeks Dr. Burkett performed 4 orthopedic surgeries, saw 46 patients in the Clinic, and continues to build his practice. From a credentialing standpoint, the majority of the insurance companies have finalized his credentialing, but there are still a few outliers in process.

As a result of the moderate volume increases, the profit for July was \$40,703. That was an improvement of approximately \$150,000 over last July and a \$180,000 improvement over budget. Other key operating indicators include: 1.17% margin, 3.19 DSR, 59 Days in A/R, and 234 Days Cash on Hand. Total cash at the end of July was \$24,214,158, which was an increase of \$483,978 from June. The increase is solely due to the receipt of last quarter's Medicaid Directed Payment, which was accrued in last fiscal year but received in July. The total deposit was \$1,690,725.

**Balance Sheet**

The Balance Sheet as of 07/31/24 reflects Total Assets of \$58,418,516.

**CRAWFORD COUNTY MEMORIAL HOSPITAL  
FINANCE COMMITTEE MEETING  
August 22, 2024 12:00 P.M.**

**Payroll & Accounts Payable**

The committee reviewed and recommends total Payroll & Accounts Payable of \$3,600,472.53 to the Board for approval. This amount includes \$2,150,607.92 in salaries.

**Accounts Receivable**

Patient Accounts Receivable as of 07/31/2024 totaled \$10,664,265 which is an increase of \$1,238,567 from last month.

**Adjourn** - The meeting was adjourned at 1:01 pm.

## Crawford County Memorial Hospital

### Comparative Statistical Report

July 2024

	Month to Date			Fiscal Year to Date		
	FY 2025	FY 2024	Variance	FY 2025	FY 2024	Variance
<b>Total Admissions</b>	40	26	53.85%	40	26	53.85%
Acute/OB	29	20	45.00%	29	20	45.00%
Skilled	6	1	500.00%	6	1	500.00%
ICF	1	0	100.00%	1	0	100.00%
Respite	0	0	0.00%	0	0	0.00%
Newborns	4	5	-20.00%	4	5	-20.00%
Observation Admissions	20	20	0.00%	20	20	0.00%
<b>Total Adjusted Admits</b>	60	46	30.43%	60	46	30.43%
<b>Total Patient Days*</b>	167	137	21.90%	167	137	21.90%
Acute/OB	63	66	-4.55%	63	66	-4.55%
Nursery	4	11	-63.64%	4	11	-63.64%
Skilled	45	1	4400.00%	45	1	4400.00%
ICF	2	0	100.00%	2	0	100.00%
Respite	0	0	0.00%	0	0	0.00%
Observation	53	59	-10.17%	53	59	-10.17%
*Includes Observation						
<b>Average LOS (Acute/OB)</b>	2.67	2.97	-10.18%	2.67	2.97	-10.18%
<b>Hospital Procedures</b>						
Inpatient	837	479	74.74%	837	479	74.74%
Outpatient	12,769	12,952	-1.41%	12,769	12,952	-1.41%
<b>Total</b>	13,606	13,431	1.30%	13,606	13,431	1.30%
Surgical Procedures	108	92	17.39%	108	92	17.39%
Anesthesia Procedures	79	79	0.00%	79	79	0.00%
ER Visits	481	425	13.18%	481	425	13.18%
Admits from ER	44	20	120.00%	44	20	120.00%
Scheduled Outpatient Visits	197	109	80.73%	197	109	80.73%
Ambulance Trips	140	135	3.70%	140	135	3.70%
Xray Procedures	618	577	7.11%	618	577	7.11%
Mammography Procedures	88	81	8.64%	88	81	8.64%
Flouro Procedures	5	4	25.00%	5	4	25.00%
Ultrasound Dept Procedures	146	137	6.57%	146	137	6.57%
Echo Procedures	27	35	-22.86%	27	35	-22.86%
CT Dept Procedures	228	237	-3.80%	228	237	-3.80%
MRI Dept Procedures	74	58	27.59%	74	58	27.59%
Nuc Med Procedures	6	8	-25.00%	6	8	-25.00%
Total Radiology Procedures	1,192	1,137	4.84%	1,192	1,137	4.84%
Respiratory Tx Procedures	61	36	69.44%	61	36	69.44%
EKG Procedures	162	156	3.85%	162	156	3.85%
Sleep Studies	7	10	-30.00%	7	10	-30.00%
Lab Procedures	6,089	5,816	4.69%	6,089	5,816	4.69%
Physical Tx Procedures	1,281	1,689	-24.16%	1,281	1,689	-24.16%
Speech Procedures	17	21	-19.05%	17	21	-19.05%
OT Procedures	132	201	-34.33%	132	201	-34.33%
Cardiac Rehab Procedures	94	130	-27.69%	94	130	-27.69%
Pulmonary Rehab Procedures	12	8	50.00%	12	8	50.00%
Specialty Clinic Visits	468	406	15.27%	468	406	15.27%
Total Medical Clinic Visits	3,226	3,116	3.53%	3,226	3,116	3.53%

**CRAWFORD COUNTY MEMORIAL HOSPITAL  
OPERATING/INCOME STATEMENT  
FOR THE MONTH ENDING JULY 31, 2024**

*Gray lines are YTD. All %'s are based on net revenue except for the variance column and gross revenue.*

	<b>CURRENT MONTH ACTUAL</b>		<b>CURRENT MONTH BUDGET</b>		<b>CURRENT MONTH VARIANCE</b>		<b>PRIOR YEAR ACTUAL</b>	
<b>PATIENT SERVICE REVENUES</b>								
INPATIENT SERVICES	592,466	10.6%	375,153	7.1%	217,313	57.9%	324,555	6.5%
	592,466	10.6%	375,153	7.1%	217,313	57.9%	324,555	6.5%
OUTPATIENT SERVICES	4,983,109	88.8%	4,873,014	91.9%	110,095	2.3%	4,704,598	93.5%
	4,983,109	88.8%	4,873,014	91.9%	110,095	2.3%	4,704,598	93.5%
SWING BED SERVICES	34,699	0.6%	55,503	1.0%	(20,805)	-37.5%	2,231	0.0%
	34,699	0.6%	55,503	1.0%	(20,805)	-37.5%	2,231	0.0%
<b>TOTAL GROSS PATIENT REVENUE</b>	<b>5,610,274</b>	<b>100.0%</b>	<b>5,303,670</b>	<b>100.0%</b>	<b>306,604</b>	<b>5.8%</b>	<b>5,031,383</b>	<b>100.0%</b>
	5,610,274	100.0%	5,303,670	100.0%	306,604	5.8%	5,031,383	100.0%
<b>DEDUCTIONS FROM REVENUE</b>								
MEDICARE ADJUSTMENTS	(1,233,875)	-22.0%	(1,193,006)	-22.5%	(40,869)	3.4%	(1,093,704)	-21.7%
	(1,233,875)	-22.0%	(1,193,006)	-22.5%	(40,869)	3.4%	(1,093,704)	-21.7%
TITLE XIX ADJUSTMENTS	(357,100)	-6.4%	317,294	6.0%	(674,394)	-212.5%	(233,012)	-4.6%
	(357,100)	-6.4%	317,294	6.0%	(674,394)	-212.5%	(233,012)	-4.6%
BLUE CROSS ADJUSTMENTS	(634,898)	-11.3%	(516,194)	-9.7%	(118,704)	23.0%	(422,636)	-8.4%
	(634,898)	-11.3%	(516,194)	-9.7%	(118,704)	23.0%	(422,636)	-8.4%
OTHER ADJUSTMENTS	(180,672)	-3.2%	(266,153)	-5.0%	85,480	-32.1%	(268,230)	-5.3%
	(180,672)	-3.2%	(266,153)	-5.0%	85,480	-32.1%	(268,230)	-5.3%
PROVISION FOR UNCOLLECTIBLE	(158,574)	-2.8%	(141,672)	-2.7%	(16,902)	11.9%	(153,019)	-3.0%
	(158,574)	-2.8%	(141,672)	-2.7%	(16,902)	11.9%	(153,019)	-3.0%
CHARITY CARE	(14,246)	-0.3%	(21,601)	-0.4%	7,356	-34.1%	(25,465)	-0.5%
	(14,246)	-0.3%	(21,601)	-0.4%	7,356	-34.1%	(25,465)	-0.5%
<b>TOTAL DEDUCTIONS FROM REVENUE</b>	<b>(2,579,365)</b>	<b>-46.0%</b>	<b>(1,821,332)</b>	<b>-34.3%</b>	<b>(758,033)</b>	<b>41.6%</b>	<b>(2,196,066)</b>	<b>-43.6%</b>
	(2,579,365)	-46.0%	(1,821,332)	-34.3%	(758,033)	41.6%	(2,196,066)	-43.6%
<b>NET PATIENT REVENUE</b>	<b>3,030,909</b>	<b>54.0%</b>	<b>3,482,339</b>	<b>65.7%</b>	<b>(451,430)</b>	<b>-13.0%</b>	<b>2,835,318</b>	<b>56.4%</b>
<i>(as % of Gross Patient Revenue)</i>	3,030,909	54.0%	3,482,339	65.7%	(451,430)	-13.0%	2,835,318	56.4%
<b>NET PATIENT REVENUE</b>	<b>3,030,909</b>	<b>93.2%</b>	<b>3,482,339</b>	<b>96.9%</b>	<b>(451,430)</b>	<b>-13.0%</b>	<b>2,835,318</b>	<b>93.9%</b>
<i>(as % of Total Operating Revenue)</i>	3,030,909	93.2%	3,482,339	96.9%	(451,430)	-13.0%	2,835,318	93.9%
<b>OTHER REVENUE</b>								
DIETARY/MEALS INCOME	6,344	0.2%	6,308	0.2%	35	0.6%	5,186	0.2%
	6,344	0.2%	6,308	0.2%	35	0.6%	5,186	0.2%
OTHER INCOME	216,121	6.6%	105,875	2.9%	110,246	104.1%	180,200	6.0%
	216,121	6.6%	105,875	2.9%	110,246	104.1%	180,200	6.0%
<b>TOTAL OTHER REVENUE</b>	<b>222,465</b>	<b>6.8%</b>	<b>112,183</b>	<b>3.1%</b>	<b>110,281</b>	<b>98.3%</b>	<b>185,386</b>	<b>6.1%</b>
	222,465	6.8%	112,183	3.1%	110,281	98.3%	185,386	6.1%
<b>TOTAL OPERATING REVENUE</b>	<b>3,253,373</b>	<b>100.0%</b>	<b>3,594,522</b>	<b>100.0%</b>	<b>(341,148)</b>	<b>-9.5%</b>	<b>3,020,704</b>	<b>100.0%</b>
	3,253,373	100.0%	3,594,522	100.0%	(341,148)	-9.5%	3,020,704	100.0%
<b>OPERATING EXPENSES</b>								
SALARIES	1,680,825	51.7%	1,733,275	48.2%	(52,450)	-3.0%	1,633,738	54.1%
	1,680,825	51.7%	1,733,275	48.2%	(52,450)	-3.0%	1,633,738	54.1%
BENEFITS	522,551	16.1%	533,656	14.8%	(11,105)	-2.1%	541,471	17.9%
	522,551	16.1%	533,656	14.8%	(11,105)	-2.1%	541,471	17.9%
PROFESSIONAL FEES	286,523	8.8%	186,104	5.2%	100,418	54.0%	279,611	9.3%
	286,523	8.8%	186,104	5.2%	100,418	54.0%	279,611	9.3%
SUPPLIES & EXPENSES	583,666	17.9%	1,030,307	28.7%	(446,640)	-43.4%	540,601	17.9%
	583,666	17.9%	1,030,307	28.7%	(446,640)	-43.4%	540,601	17.9%
OCCUPANCY	131,868	4.1%	136,415	3.8%	(4,547)	-3.3%	129,400	4.3%
	131,868	4.1%	136,415	3.8%	(4,547)	-3.3%	129,400	4.3%
DEPRECIATION	193,792	6.0%	186,375	5.2%	7,417	4.0%	165,000	5.5%
	193,792	6.0%	186,375	5.2%	7,417	4.0%	165,000	5.5%
<b>TOTAL OPERATING EXPENSE</b>	<b>3,399,225</b>	<b>104.5%</b>	<b>3,806,131</b>	<b>105.9%</b>	<b>(406,906)</b>	<b>-10.7%</b>	<b>3,289,821</b>	<b>108.9%</b>
	3,399,225	104.5%	3,806,131	105.9%	(406,906)	-10.7%	3,289,821	108.9%
<b>NET OPERATING INCOME (LOSS)</b>	<b>(145,852)</b>	<b>-4.5%</b>	<b>(211,609)</b>	<b>-5.9%</b>	<b>65,758</b>	<b>-31.1%</b>	<b>(269,117)</b>	<b>-8.9%</b>
	(145,852)	-4.5%	(211,609)	-5.9%	65,758	-31.1%	(269,117)	-8.9%
<b>NONOPERATING REV/EXP</b>								
TAXES	181,742	5.6%	181,742	5.1%	-	0.0%	166,359	5.5%
	181,742	5.6%	181,742	5.1%	-	0.0%	166,359	5.5%
GENERAL CONTRIBUTIONS	115	0.0%	833	0.0%	(718)	0.0%	-	0.0%
	115	0.0%	833	0.0%	(718)	0.0%	-	0.0%
INTEREST INCOME	51,630	1.6%	50,000	1.4%	1,630	3.3%	44,974	1.5%
	51,630	1.6%	50,000	1.4%	1,630	3.3%	44,974	1.5%
INTEREST EXPENSE	(46,933)	-1.4%	(162,119)	-4.5%	115,186	-71.1%	(48,900)	-1.6%
	(46,933)	-1.4%	(162,119)	-4.5%	115,186	-71.1%	(48,900)	-1.6%
<b>TOTAL NONOPERATING INCOME (LOSS)</b>	<b>186,555</b>	<b>5.7%</b>	<b>70,456</b>	<b>2.0%</b>	<b>116,098</b>	<b>164.8%</b>	<b>162,432</b>	<b>5.4%</b>
	186,555	5.7%	70,456	2.0%	116,098	164.8%	162,432	5.4%
<b>NET INCOME (LOSS)</b>	<b>40,703</b>	<b>1.3%</b>	<b>(141,153)</b>	<b>-3.9%</b>	<b>181,856</b>	<b>-128.8%</b>	<b>(106,685)</b>	<b>-3.5%</b>
<i>Year to Date</i>	40,703	1.3%	(141,153)	-3.9%	181,856	-128.8%	(106,685)	-3.5%

**CRAWFORD COUNTY MEMORIAL HOSPITAL  
STATEMENT OF CASH FLOWS  
FOR THE MONTH ENDING JULY 31, 2024**

	<u>THIS MONTH</u>	<u>YTD</u>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
CASH RECEIVED FROM PATIENTS AND THIRD -PARTY PAYORS	4,234,491	4,234,491
CASH PAID TO SUPPLIERS FOR GOODS AND SERVICES	(1,348,881)	(1,348,881)
CASH PAID TO EMPLOYEES FOR SERVICES	(2,070,604)	(2,070,604)
OTHER OPERATING REVENUE RECEIVED	222,465	222,465
NET CASH PROVIDED BY OPERATING ACTIVITIES	1,037,471	1,037,471
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>		
COUNTY TAXES	16,584	16,584
<b>CASH FLOW FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>		
PROCEEDS FROM ISSUANCE OF LONG-TERM DEBT	-	-
PRINCIPAL PAYMENTS ON LONG-TERM DEBT	(58,857)	(58,857)
INTEREST PAID ON LONG-TERM DEBT	(29,476)	(29,476)
ACQUISITION OF PROPERTY AND EQUIPMENT	(505,006)	(505,006)
NET CASH FROM (USED IN) CAPITAL AND RELATED FINANCING ACTIVITIES	(593,339)	(593,339)
<b>CASH FLOW FROM INVESTING ACTIVITIES</b>		
INTEREST RECEIVED	23,262	23,262
PROCEEDS FROM MATURITIES OF CERTIFICATES OF DEPOSIT	-	-
PURCHASE OF CERTIFICATE OF DEPOSIT	-	-
PROCEEDS OF MATURITIES OF U.S. GOVERNMENT AGENCY SECURITIES	-	-
PURCHASE OF GOVERNMENT AGENCY SECURITIES	-	-
NET CASH PROVIDED BY INVESTING ACTIVITIES	23,262	23,262
<b>NET INCREASE (DECREASE) IN CASH</b>	<b>483,978</b>	<b>483,978</b>
<b>CASH</b>		
BEGINNING	23,730,180	23,730,180
ENDING	24,214,158	24,214,158

<u>OPERATING INDICATORS:</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>JUL</u>	<u>Target</u>	<u>Desirable Trend</u>
Total Margin:	19.29%	27.39%	3.55%	38.70%	58.71%	1.17%	2.00%	Increasing
Debt Service Coverage Ratio:	1.86	2.55	2.62	3.90	5.86	3.19	1.60	Increasing
Days Revenue in Patient A/R:	52	74	63	56	56	59	50	Decreasing
Days Cash on Hand:	191	194	204	224	227	234	180	Increasing



**CRAWFORD COUNTY MEMORIAL HOSPITAL  
BALANCE SHEET  
AS OF: 7/31/24**

	Current Month		Prior Month		1-Month Net Change		1 Year Ago Month	
<b>ASSETS</b>								
<b>CURRENT ASSETS</b>								
Total Cash	10,762,720	18.42%	10,357,688	17.64%	405,032	3.91%	9,160,493	18.66%
Patient Receivables	10,664,265	18.25%	9,425,698	16.05%	1,238,567	13.14%	8,131,809	16.56%
Allowance for Uncollectibles	(691,000)	-1.18%	(795,000)	-1.35%	104,000	-13.08%	(743,000)	-1.51%
Allowance for Contractuals	(3,637,000)	-6.23%	(2,890,000)	-4.92%	(747,000)	25.85%	(2,360,000)	-4.81%
Net Accounts Receivable	6,336,265	10.85%	5,740,698	9.78%	595,567	10.37%	5,028,809	10.24%
Other Receivables								
Est. Third Party Settlement	1,690,725	2.89%	3,402,143	5.79%	(1,711,418)	0.00%	-	0.00%
Taxes Receivable	2,180,908	3.73%	2,197,492	3.74%	(16,584)	-0.8%	1,996,302	4.07%
Other	344,128	0.59%	278,198	0.47%	65,930	23.70%	718,643	1.46%
Inventory	1,391,434	2.38%	1,409,756	2.40%	(18,322)	-1.30%	1,407,778	2.87%
Prepaid Expenses & Other	575,054	0.98%	294,411	0.50%	280,642	95.32%	997,804	2.03%
<b>TOTAL CURRENT ASSETS</b>	<b>23,281,235</b>	<b>39.85%</b>	<b>23,680,387</b>	<b>40.32%</b>	<b>(399,153)</b>	<b>-1.69%</b>	<b>19,309,828</b>	<b>39.33%</b>
<b>ASSETS LIMITED AS TO USE</b>								
Investments								
Cash & CD's	13,242,170	22.67%	13,220,098	22.51%	22,073	0.17%	11,680,036	23.79%
Bond/Project Funds	209,267	0.36%	152,394	0.26%	56,873	37.32%	205,957	0.42%
Interest Receivable	111,021	0.19%	82,724	0.14%	28,298	34.21%	88,588	0.18%
<b>TOTAL ASSETS LIMITED AS TO USE</b>	<b>13,562,459</b>	<b>23.22%</b>	<b>13,455,215</b>	<b>22.91%</b>	<b>107,244</b>	<b>0.80%</b>	<b>11,974,581</b>	<b>24.39%</b>
<b>OTHER ASSETS</b>								
Physician Practice Intangibles	815,000	1.40%	815,000	1.39%	-	100.00%	815,000	1.66%
<b>TOTAL OTHER ASSETS</b>	<b>815,000</b>	<b>1.40%</b>	<b>815,000</b>	<b>1.39%</b>	<b>-</b>	<b>0.00%</b>	<b>815,000</b>	<b>1.66%</b>
<b>PROPERTY &amp; EQUIPMENT, NET</b>								
Land	314,500	0.54%	314,500	0.54%	-	0.00%	314,500	0.64%
Land held for Future Dev	120,400	0.21%	120,400	0.21%	-	0.00%	120,400	0.25%
Land Improvements	2,511,827	4.30%	2,511,827	4.28%	-	0.00%	2,511,827	5.12%
Building	8,670,091	14.84%	8,670,091	14.76%	-	0.00%	8,670,091	17.66%
Fixed Equipment	18,179,834	31.12%	18,080,916	30.79%	98,918	0.55%	17,858,247	36.38%
Major Moveable Equipment	21,245,032	36.37%	21,167,271	36.04%	77,760	0.37%	18,431,163	37.54%
Leased Equipment	1,439,076	2.46%	1,439,076	2.45%	-	0.00%	1,439,076	2.93%
Deferred Costs	1,633,988	2.80%	1,633,988	2.78%	-	0.00%	272,882	0.56%
Allowance for Depreciation	(38,263,476)	-65.50%	(38,069,684)	-64.82%	(193,792)	0.51%	(36,222,354)	-73.78%
<b>TOTAL PROPERTY &amp; EQUIP, NET</b>	<b>15,851,271</b>	<b>27.13%</b>	<b>15,868,385</b>	<b>27.02%</b>	<b>(17,113)</b>	<b>-0.11%</b>	<b>13,395,832</b>	<b>27.29%</b>
<b>DEFERRED OUTFLOWS OF RESOURCES</b>								
Pension Related Deferred Outflows	4,147,309	7.10%	4,147,309	7.06%	-	0.00%	2,767,672	5.64%
Deferred Loss on Refunding	761,243	1.30%	761,243	1.30%	-	0.00%	830,448	1.69%
<b>TOTAL DEFERRED OUTFLOWS</b>	<b>4,908,552</b>	<b>8.40%</b>	<b>4,908,552</b>	<b>8.36%</b>	<b>-</b>	<b>0.00%</b>	<b>3,598,120</b>	<b>7.33%</b>
<b>TOTAL ASSETS</b>	<b>58,418,516</b>	<b>100.00%</b>	<b>58,727,538</b>	<b>100.00%</b>	<b>(309,022)</b>	<b>-0.53%</b>	<b>49,093,360</b>	<b>100.00%</b>
<b>LIABILITIES &amp; NET ASSETS</b>								
<b>CURRENT LIABILITIES</b>								
Accounts Payable	329,522	0.56%	337,292	0.57%	(7,770)	-2.30%	473,227	0.96%
Accrued Payroll & Payroll Taxes	1,655,280	2.83%	1,857,686	3.16%	(202,406)	-10.90%	1,728,772	3.52%
Accrued Health Insurance	2,034,422	3.48%	1,967,102	3.35%	67,320	3.42%	1,710,333	3.48%
Deferred Pro Tax Receivable	1,999,166	3.42%	2,180,908	3.71%	(181,742)	-8.33%	1,829,944	3.73%
Due to Third Parties - Other	4,075	0.01%	26,502	0.05%	(22,427)	-84.62%	18,554	0.04%
Lease Payable - Short Term	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Est. Third Party Settlements	1,797,452	3.08%	1,797,452	3.06%	-	0.00%	1,076,500	2.19%
<b>TOTAL CURRENT LIABILITIES</b>	<b>7,819,917</b>	<b>13.39%</b>	<b>8,166,942</b>	<b>13.91%</b>	<b>(347,025)</b>	<b>-4.25%</b>	<b>6,837,329</b>	<b>13.93%</b>
<b>OTHER LIABILITIES</b>								
Lease Payable - Long Term	870,128	1.49%	886,492	1.51%	(16,364)	-1.85%	100,616	0.20%
Bonds Payable - Long Term	18,207,542	31.17%	18,261,265	31.09%	(53,723)	-0.29%	19,243,733	39.20%
Interest Payable	64,134	0.11%	46,748	0.08%	17,386	37.19%	65,937	0.13%
Net Pension Liability	9,393,115	16.08%	9,343,115	15.91%	50,000	0.54%	7,710,095	15.70%
<b>TOTAL LONG-TERM LIABILITIES</b>	<b>28,534,919</b>	<b>48.85%</b>	<b>28,537,620</b>	<b>48.59%</b>	<b>(2,701)</b>	<b>-0.01%</b>	<b>27,120,381</b>	<b>55.24%</b>
<b>TOTAL LIABILITIES</b>	<b>36,354,836</b>	<b>62.23%</b>	<b>36,704,562</b>	<b>62.50%</b>	<b>(349,726)</b>	<b>-0.95%</b>	<b>33,957,710</b>	<b>69.17%</b>
<b>DEFERRED INFLOWS OF RESOURCES</b>								
Pension Related Deferred Inflows	774,116	1.33%	774,116	1.32%	-	0.00%	2,013,105	4.10%
OPEB Related Deferred Inflows	175,696	0.30%	175,696	0.30%	-	0.00%	175,696	0.36%
<b>TOTAL DEFERRED INFLOWS</b>	<b>949,812</b>	<b>1.63%</b>	<b>949,812</b>	<b>1.62%</b>	<b>-</b>	<b>0.00%</b>	<b>2,188,801</b>	<b>4.46%</b>
<b>NET ASSETS</b>								
General Fund	21,073,164	36.07%	13,053,534	22.23%	8,019,630	61.44%	13,053,534	26.59%
Net Revenue (Loss)	40,703	0.07%	8,019,630	13.66%	(7,978,927)	-99.49%	(106,685)	-0.22%
<b>TOTAL NET ASSETS</b>	<b>21,113,867</b>	<b>36.14%</b>	<b>21,073,164</b>	<b>35.88%</b>	<b>40,703</b>	<b>0.19%</b>	<b>12,946,849</b>	<b>26.37%</b>
<b>TOTAL LIABILITIES &amp; NET ASSETS</b>	<b>58,418,516</b>	<b>100.00%</b>	<b>58,727,538</b>	<b>100.00%</b>	<b>(309,022)</b>	<b>-0.53%</b>	<b>49,093,360</b>	<b>100.00%</b>

**CCMH Expenses Paid for the Month of July 2024**

3M Health Information Systems - Fees	\$29,003.90	Getinge USA Sales, LLC - Supplies	\$8,629.49
Abbvie US, LLC - Supplies	\$4,592.00	Grainger - Supplies	\$275.15
Access Technologies - Fees	\$1,714.22	GRP & Associates, Inc. - Fees	\$408.28
Acute Care, Inc. - Fees	\$36,204.02	H&R Accounts, Inc. - Fees	\$4,754.23
Advance Medical Designs, Inc. - Supplies	\$175.95	Hamilton Medical - Supplies	\$1,495.00
Airgas USA, LLC - Supplies	\$1,656.27	Health Care Logistics, Inc. - Supplies	\$25.00
Alcon Vision, LLC - Supplies	\$8,355.52	Health Partners of Southwest Iowa - Fees	\$753.00
Align Ophthalmic, LLC - Supplies	\$1,050.00	Healthcare Infection Control Solutions - Supplies	\$928.06
Alzheimer's Association Iowa - Sponsorship	\$1,000.00	Healthmark Industries Co., Inc. - Supplies	\$283.42
AMBU, Inc. - Supplies	\$2,577.16	Heartland Business Systems, LLC - Fees	\$19,918.16
American Messaging - Fees	\$38.92	Hobart Sales & Service - Fees	\$110.20
AmerisourceBergen - Supplies	\$17,212.17	Hologic, Inc. - Supplies	\$1,188.00
Ameritex Services - Fees	\$6,698.43	Huntel Security - Fees	\$294.68
AMN Healthcare Physician - Fees	\$1,219.00	Hupp Electric Motors, Inc. - Fees	\$1,070.48
Ampride Tire & Auto Center - Fees	\$71.14	HyVee - Supplies	\$5,167.00
Anderson Erickson Dairy - Supplies	\$466.41	ICAN, Inc. - Advertising	\$235.00
Applied Medical - Supplies	\$1,014.00	ICP Medical, LLC - Supplies	\$2,079.11
Avant Healthcare Professionals, LLC - Fees	\$14,573.86	ICU Medical, Inc. - Supplies	\$7,069.56
Bayer Healthcare - Supplies	\$2,309.64	ID Apparel, LLC - Supplies	\$220.00
Beckman Coulter, Inc. - Supplies	\$1,662.41	Imprivata, Inc. - Fees	\$2,097.00
Bio-Rad Laboratories - Supplies	\$1,062.70	Industrial Bearing Supply Co. - Supplies	\$101.79
Bluespace Creative, Inc. - Fees	\$745.59	Iowa Hospital Association - Fees	\$100.00
Bomgaars - Supplies	\$354.02	IRHTP - Fees	\$545.00
Boston Scientific - Supplies	\$786.54	J&J Health Care Systems, Inc. - Supplies	\$21,079.80
Bound Tree Medical - Supplies	\$180.67	Jackson Physician Search - Fees	\$3,300.00
Boxout, LLC - Supplies	\$1,474.00	JP Gasway Co. - Supplies	\$1,580.00
Bracco Diagnostics, Inc. - Supplies	\$1,017.00	Karl Storz Endoscopy - Supplies	\$364.94
Brown's Medical Imaging - Fees	\$11,981.25	KDSN FM - Advertising	\$3,488.35
Cable Channel 13 - Advertising	\$600.00	Knowles Publishing Corp. - Advertising	\$1,791.00
Cardinal Health - Supplies	\$49,253.42	Kriss Premium Products, Inc. - Supplies	\$475.00
Cardinal Supplies and Fresheners - Supplies	\$52.80	Judith Krohn - Expenses	\$38.52
Caresfield LLC - Supplies	\$279.80	Lifeserve Blood Center - Fees	\$5,763.68
Carroll Broadcasting Co. - Advertising	\$150.00	Macro Helix, LLC - Fees	\$17,306.43
Carroll Control Systems - Fees	\$233.75	Craig Malone - Rent	\$650.00
Cassling - Fees	\$11,612.00	Mapleton Press - Advertising	\$451.00
CDW Government - Supplies	\$5,978.40	Marco Technologies, LLC - Fees	\$8,790.47
Central Iowa Detention - Fees	\$2,156.63	Martin Bros Dist. Co., Inc - Supplies	\$3,060.52
Cepheid - Supplies	\$4,365.67	McKesson Medical Surgical - Supplies	\$3,698.48
Cerner Corporation - Fees	\$284,105.97	Medical Solutions - Fees	\$63,676.00
Chamber & Development - Sponsorship	\$6,825.00	Medline Industries LP - Supplies	\$3,081.90
CHI Health - Fees	\$2,190.16	Eile, Mesack - Expenses	\$1,000.00
CHUBB & Son - Premiums	\$33,042.50	Michael & Sara Luft - Fees	\$300.00
Cisco Systems Capital Corp. - Fees	\$73.94	MidAmerican Energy - Utilities	\$106.38
City of Dow City - Utilities	\$278.72	Mindray DS USA, Inc. - Supplies	\$18,178.82
Cobblestone Inn & Suites - Fees	\$2,859.40	Dr. Stephen Morse - Fees	\$51,444.92
Colonial Life - Premium	\$587.54	National Rural Health Association - Fees	\$1,225.00
CompHealth - Fees	\$23,185.80	Neighbors Business Review - Advertising	\$129.50
Compression Dynamics, LLC - Supplies	\$147.77	Caden Nielsen - Expenses	\$38.52
Constellation Newenergy - Utilities	\$3,462.54	Network Services Company - Supplies	\$1,937.41
Continental Fire - Fees	\$960.00	New Century FS - Fuel	\$2,704.72
Controlled Comfort - Fees	\$628.00	New York Life - Premiums	\$3,128.92
Controlup, Inc. - Fees	\$6,600.00	North Central Anesthesia Services - Fees	\$41,405.00
Cook Medical - Supplies	\$160.10	Nuance Communication, Inc. - Supplies	\$1,391.89
Craneware, Inc. - Fees	\$56,792.00	NW Iowa Yes Center - Fees	\$2,984.10
Crawford County Arts Council - Sponsorship	\$500.00	Observer - Advertising	\$49.31
Crawford County Landfill - Fees	\$85.80	Olympus America, Inc. - Supplies	\$371.17
Custom Trends - Supplies	\$183.92	Omnicell, Inc. - Fees	\$9,542.23
Database Solutions, Inc. - Fees	\$3,920.00	Onmedia - Advertising	\$491.00
Dell Marketing LP - Supplies	\$3,259.00	Optimum Anesthesia, LLC - Supplies	\$8,000.00
Denison Bulletin & Review - Advertising	\$469.04	O'Reilly Auto Parts - Supplies	\$73.57
Denison Free Press - Advertising	\$320.00	Owens & Minor - Supplies	\$15,336.04
Denison Hardscapes, Inc. - Fees	\$1,591.25	Oxen Technology - Fees	\$10.00
Denison Municipal Utilities - Utilities	\$21,354.94	Pararev - Fees	\$1,912.50
DFI-Solutions in Print - Fees	\$546.05	Pentax Medical - Supplies	\$230.00
DIRECTV - Fees	\$391.20	Pfizer, Inc. - Supplies	\$1,294.70
Do It Best Hardware - Supplies	\$336.11	Pharmacy OneSource - Supplies	\$560.16
Drees Co - Fees	\$3,477.07	Phoenix Textile Corp. - Supplies	\$83.28
Echo Group, Inc. - Supplies	\$836.40	Physicians Lab Services - Fees	\$19,864.50
Ecolab, Inc. - Supplies	\$236.44	Pipeline Health Holding - Supplies	\$8,566.76
Egold Fax - Fees	\$644.52	Pitney Bowes Bank Inc. Reserve - Postage	\$1,500.00
Encision, Inc. - Supplies	\$1,883.92	Plumbing & Heating Wholesale - Supplies	\$517.03
Ace Etleman - Rent	\$550.00	Plunkett's Pest Control - Fees	\$196.62
Eventide Lutheran Home - Fees	\$168.75	PPP Web Design - Fees	\$190.00
Fareway Stores - Supplies	\$688.02	Practical Sleep Services, LLC - Fees	\$4,740.00
Farmer Bros. Co. - Supplies	\$1,073.76	Press Ganey Assoc., Inc. - Fees	\$3,731.51
FFF Enterprises, Inc. - Supplies	\$657.90	Professional Computer Solutions - Fees	\$293.00
Robert Fink - Expenses	\$144.70	Professional Medical Management - Supplies	\$6,534.00
First National Bank Omaha - Expenses	\$12,202.09	Propio Language Service - Fees	\$697.01
Frontier Telephone Co. - Telephone	\$206.21	QuVa Pharma, Inc. - Supplies	\$1,319.71
GCX Corporation - Supplies	\$4,949.15	R&S Waste Disposal - Fees	\$1,157.54
GE Healthcare Precision Healthcare - Fees	\$2,928.60	Rasmussen Lumber Co. - Supplies	\$713.24

Redsail Technologies - Fees	\$255.27	Thoroughcare, Inc. - Fees	\$259.00
Region XII COG - Sponsorship	\$250.00	Thrifty White -Fees	\$80.26
Lisa Sample - Expenses	\$24.25	Travelers - Premiums	\$6,011.25
Emma Schurke - Scholarship	\$1,000.00	Tri-Anim Health Services - Fees	\$956.32
Scribe EMR - Fees	\$25,460.00	TruBridge - Fees	\$2,609.00
Secure Shred Solutions - Fees	\$308.00	TZ Medical, Inc. - Supplies	\$50.00
Shared Medical Services - Fees	\$3,386.25	Ultra-Chem, Inc. - Supplies	\$289.12
Sherwin Williams - Supplies	\$673.16	UnityPoint Health - Fees	\$336.00
Siemens Healthcare Diagnostic - Supplies	\$2,198.82	US Foods - Supplies	\$8,474.36
Smith & Nephew, Inc. - Supplies	\$4,142.03	Van Meter, Inc - Supplies	\$270.68
Smith Medical - Supplies	\$724.60	Verizon Wireless - Telephone	\$459.31
St. Anthony Regional Hospital - Fees	\$3,640.00	Vision Service Plan - Premiums	\$3,534.58
Staples Advantage - Supplies	\$1,503.54	Visual Edge IT, Inc. - Fees	\$1,086.74
State Hygienic Laboratory - Fees	\$486.00	Volkert Sales, LLC - Supplies	\$80.00
Steris Corporation - Supplies	\$2,295.86	Walmart / Capital One - Supplies	\$403.81
Patrick Stevens - Expenses	\$38.52	Wells Fargo Financial Lease - Fees	\$935.18
Stone Printing - Supplies	\$290.70	West Bend Mutual Ins. Co. - Premiums	\$14,720.20
Stryker Endoscopy - Supplies	\$872.16	Western Iowa Compressor - Fees	\$3,957.92
Stryker Orthopedics - Supplies	\$6,251.00	Western Iowa Networks - Fees	\$1,789.46
Stryker Sales, LLC - Supplies	\$12,289.70	Westside sonography, Inc. - Fees	\$1,125.00
T.A. Penke & Associates - Fees	\$32.00	WIN - Fees	\$1,500.00
Team Ford Lincoln - Fees	\$217.87	Tracie Winans - Expenses	\$100.00
Teleflex Medical - Fees	\$991.00	Dr. David Wright - Expenses	\$690.00
Televox - Fees	\$597.58	Ziegler, Inc. - Supplies	\$10,273.81

**July Check Run**

**\$1,247,597.61**

**DEPRECIATION FUND:**

Midwest Floor Covering, Inc. - Flooring Upgrades	\$98,918.00
Plumbing & Heating Wholesale - Water Heater Componentets	\$333.70
Rasmussen Mechanical Services - Vacuum Pump	\$2,826.00
ScottCare Corporation - Cardiac Rehab Software	\$62,302.00
Skytron - Surgery Lights/Booms	\$25,588.79
Western Iowa Compressor - Surgical Air Compressor	\$12,298.51

**Depreciation Total**

**\$202,267.00**

**Salaries**

**\$2,150,607.92**

**GRAND TOTAL**

**\$3,600,472.53**