



BOARD OF TRUSTEES MEETING AGENDA

5:30 p.m., Monday, August 25, 2025

Hospital Meeting Rooms C-D

100 Medical Parkway, Denison, IA

I. CALL TO ORDER

II. APPROVAL OF MINUTES

- A. Previous Month's Minutes

III. QUALITY CARE AND SERVICES

- A. Quality Committee Report
- B. Medical Staff Report

IV. PATIENT EXPERIENCE

- A. 5 Star Journey Update

V. PEOPLE

- A. Credentialing
 - i. Appointments & Reappointments – Discussion / Action
- B. Mission Committee Report

VI. GROWTH

- A. Department Reports
 - i. Radiology
 - ii. Lab
- B. CEO Report

VII. FINANCIAL STABILITY

- A. Finance Committee Report
 - i. Approval of Payroll & AP
- B. Capital Purchase – Senior Life Solutions – Discussion / Action

VIII. EXECUTIVE SESSION PURSUANT TO IOWA CODE

Section 21.5 (1)(i) To evaluate the professional competency of an individual whose appointment, hiring, performance, or discharge is being considered when necessary to prevent needless and irreparable injury to that individual's reputation and that individual requests a closed session.
Open Session –Possible Action

IX. COMMUNITY

- A. Board Chair Comments

X. ADJOURNMENT

Our Mission

To provide convenient access to safe, high quality, patient centered healthcare by skilled and trusted professionals while exceeding customer expectations

Board of Trustees

July 28, 2025

A meeting of the Board of Trustees of Crawford County Memorial Hospital was held on Monday, July 28, 2025, in Hospital Board Room D at Crawford County Memorial Hospital, Denison, Iowa.

Present on site during the meeting were Jay Mendlik (arrived at 5:38), David Reisz, Amy Schultz, Theresa Sheer (CNO), Heather Rasmussen (Chief Quality Officer), Rachel Melby (CFO), Erin Muck (CEO), Dr. David Wright (Chief of Staff), and Heather Wight (Recorder). Also in attendance were Don Luensmann (Executive Director of Marketing and Development left at 6:00), Dustin Durbin (Volunteer Services and Outreach Coordinator left at 6:00) and DeAnn Reetz (Thrift Shop Manager left at 6:00). Not in attendance were Vernon Sid Leise and Dr. Michael Luft (Chief Medical Officer).

CALL TO ORDER: The Board of Trustees meeting was called to order at 5:35 p.m. by Schuttinga.

APPROVAL OF MINUTES

A motion was made by Reisz, second by Schultz, to approve the June 30, 2025, minutes as presented. Motion carried unanimously.

QUALITY CARE AND SERVICES

Quality Committee Report

- Rasmussen gave a brief update of the Quality Committee activities including the May 2025 scores where all questions were scored 98/99%. Our rating remains 4 Stars.
- Recommend Board action regarding Medical Staff Accountable Care Committee recommendations for approval of Medical Staff privileges and appointment/re-appointment applications.

Medical Staff Report

Wright announced that the integration between Cerner and IRIS (Iowa's Immunization Registry Information System) has been successfully completed. Previously, staff had to manually enter vaccination records into both Cerner and IRIS, which was time-consuming and increased the risk of errors. With this new interface, vaccine records are automatically transferred from Cerner to IRIS when administered, improving efficiency for nursing staff and enhancing patient safety by reducing manual data entry.

PATIENT EXPERIENCE

5-Star Journey Update

Muck shared that the Patient Experience Committee received updates from the departments ranking less than 50% in their overall HCHAPS scores. This was implemented a few months ago and is going well. The monthly Synergy meeting with current and previous 5-star trainers was held and shared topics for the employee forums in August. Our surveyor, DNV, was onsite last week and will return in a few weeks to complete this year's survey. Thank you to those who were able to attend the intern graduation and Dr. Ranniger's celebration, which was well attended and deserved.

PEOPLE

Credentialing

A motion was made by Schuttinga, second by Reisz, to approve Medical Staff reappointments of Cutler, Cypher, Gengel, Luft, Peterson-Jones, Ranniger and Wright. Motion carried unanimously.

Board of Trustees

July 28, 2025

Mission Committee Report

Muck shared that Dr. Andrew Rinek started orientation in the ER this week and will be full-time in our ER in August. An interview was held on Friday for another ED provider and there is a tentative date of August 25 for a family medicine provider onsite interview. Interviews for the Community Liaison have started and the Director of Marketing and Foundation interviews will start next week.

GROWTH

Department Reports

Thrift Shop

Reetz shared that The Good Samaritan Center Thrift Shop is operated by the Hospital Foundation of Crawford County and has been serving the community for over nine years, supporting Crawford County Memorial Hospital through proceeds from donated items like clothing, furniture, and housewares. Staffed by full- and part-time employees and volunteers, including students and adults, the shop logs about 120 volunteer hours monthly. It actively engages in community events, offers disaster relief support, and collaborates with local organizations to assist those in need. Upcoming activities include participation in the Cat 'n Dog Days retail promotion, coupon distribution at the Crawford County Fair, and a volunteer fair on July 25.

Volunteer Services

Durbin shared a key achievement of Crawford County Memorial Hospital is the Transportation Service, which has provided 582 rides to 293 patients and covered over 10,000 miles since January 2025, supported by 34 active volunteers. The program's 10-year milestone will be celebrated on July 25th. Durbin also helped develop the fully volunteer-driven Patient Partners Program, which continues to thrive and positively impact patient care. Community outreach efforts include hosting senior coffee events, coordinating booths at local fairs and veteran events, and increasing CCMH's visibility. Additionally, the SHIP program assisted 307 clients last year and is projected to serve 400 in 2025.

CEO Report

Muck shared our current employee turnover rate is 3.36%, which is a little higher than previous quarters but still below our 5% threshold.

FINANCIAL STABILITY

Finance Committee Report

1. Total Payroll & Accounts Payable of \$2,924,018.74 for payment.

A motion was made by Reisz, second by Schuttinga, to approve the financial report, total payroll, and accounts payables in the amount of \$2,924,018.74. Motion carried unanimously.

Capital Purchase – Updates

The quotes for 2 surgical capital purchases that were approved for purchase in this fiscal year have increased and need board approval. The original amounts approved were \$5,300 for a System Battery Charger and \$14,000 for Steri-Shield Hoods. The updated quotes are \$5,670.42 and \$15,033.75 (excluding shipping).

Board of Trustees

July 28, 2025

A motion was made by Schultz, second by Schuttinga, to approve the updated capital purchase amounts in the amounts of \$5,670.42 (excluding shipping) and \$15,033.75 (excluding shipping). Motion carried unanimously.

Policy 105.05 Limitations on Executive Authority

Policy 105.05 Limitations on Executive Authority is reviewed annually. No updates are suggested to the policy at this time.

A motion was made by Reisz, second by Schultz, to approve the Limitations on Executive Authority as proposed. Motion carried unanimously.

COMMUNITY

Board Chair Comments

Mendlík shared his apologies for running late. A lot of great things are going on and we are doing the work that needs to be done.

ADJOURNMENT

A motion was made by Schultz, second by Schuttinga, that the meeting be adjourned at 6:25 p.m. Motion carried unanimously.

Crawford County Memorial Hospital
QUALITY COMMITTEE OF THE BOARD OF TRUSTEES
August 19, 2025 Meeting Minutes

A meeting of the Quality Committee of the Board of Trustees was held on Tuesday, August 19, 2025. Present: Jon Schuttinga, David Reisz, Michael Luft, DO, Erin Muck, CEO (arrival 4:57pm), Theresa Sheer, CNO, Heather Rasmussen, CQO, Dana Neemann, Director of Education and Patient Experience (exit 4:47pm), Katie Tremel (exit 4:36pm), TJ Hodne (exit 4:36pm).

Jon Schuttinga called the meeting to order at 4:30pm

Committee Recommendations/Actions: Recommend Board action regarding Medical Staff Executive Committee recommendations for approval of Medical Staff privileges and appointment/re-appointment applications.

I. Patient Experience

Neemann reviewed the updated June 2025 scorecard for HCAHPS. We will be using “Willingness to Recommend” for our Accountability Scorecard. “Willingness to Recommend” is a loyalty question for CCMH. “Overall” is no longer used by Press Ganey. Rehab service line has been corrected and we will start seeing Rehab scores, including Swing Bed surveys. The N-value (number of surveys returned) was down this month in several areas.

II. Statistics

Rasmussen reviewed July 2025 statistics with the Committee. Total hospital procedures were up 6.77%, inpatient was down 3.45%, swing bed was down 33.33%, and surgical procedures were down 19.44% for the month. Ancillary services (Radiology, Laboratory, and Rehab Services) were also up for the month. Rehab Services was up 48.09%. Emergency Department visits were down 5.07%. Clinic visits were down 11.78%.

III. Medical Staff Credentialing

The Committee members reviewed the recommendation from the Medical Staff Executive Committee for clinical privilege approval of the submitted applications for appointments/re-appointments. The Committee recommends approval action for the Board of Trustees.

IV. Committee Reports/Minutes

- i. **Medical Staff Meeting:** The Committee reviewed the minutes from the Medical Staff meeting held on August 12, 2025.
- ii. **Pharmacy & Therapeutics Committee:** The Committee reviewed the minutes from the P&T meeting held on August 6, 2025.
- iii. **340B Committee:** The Committee reviewed the minutes from the 340B meeting held on August 7, 2025.
- iv. **PFAC:** Dana gave a brief update on the PFAC. The Committee’s next meeting is 08/21/2025. They will roll out the PFAC Charter.
- v. **Accountability Scorecard:** The Committee reviewed the Quality section of the FY2026 Accountability Scorecard.
- vi. **Departmental Reports:**
 - a. **Radiology:** Tremel reviewed the services and quality projects for Radiology.
 - b. **Lab:** Hodne reviewed the services and quality projects for Lab.
- vii. **Patient Experience Committee:** Muck shared that the 5 Star customer service training started this week and will continue through next week. The topics covered in this training are AIDET and empathy. Employee forums were held earlier this month.

V. Peer Review: Tabled

VI. Other Business/Updates

- i. **DNV:** Rasmussen shared details of our recent DNV survey.
- ii. **Recruitment:** Muck shared that Dr. Rinek has been at CCMH for three (3) weeks and has been a great addition to the team. Dr. Tingle will tentatively be starting in September pending credentialing, and three (3) Advance Practice Providers will tentatively be starting in late September/early October pending credentialing. The Nurse Practitioner and Therapist telemedicine in the RHC will begin in mid-September. Senior Life Solutions is on track for an October start date. The Community Liaison position has been filled and start date is September 2nd. Interviews for the Director of Marketing & Foundation have started and are going well.
- iii. **Building Project:** Muck gave an update on Phase I and Phase II of the Building Project. The opening of Rehab Services will be September 15th. The Community Open House for the new Rehab area is tentatively set for Friday, September 19th from 4:00pm – 6:00pm.

VII. Adjournment Heather Rasmussen, Recorder. 5:30pm

Peer review records are privileged and confidential. Quality Improvement activities are protected from discovery under Iowa Code 147.135.

Crawford County Memorial Hospital

Medical Staff Meeting Minutes

August 12, 2025

A meeting of the Medical Staff of Crawford County Memorial Hospital was held on Tuesday, August 12, 2025 in the hospital's Meeting Room C & D.

Present were David Wright DO, Michael Luft DO, Patrick Luft MD, Elizabeth Ranniger MD, Julie Graeve ARNP, Sara Luft ARNP, Erin Schechinger DNP, Cyilee Martin DNP, Jill Kierscht ARNP, Angie Andersen, IT Director, Theresa Sheer CNO, Heather Rasmussen, Chief Quality Officer Recorder: Marcy Fink

Ad Hoc: Jill Kreimeyer – LMHC, Katie Tremel – Director of Radiology, TJ Hodne – Director of Laboratory, Cassandra Pomeroy – Pharmacist, Candace Ueding – Director of Pharmacy

Absent: Richard Malyszczek MD, Laxmi Kumari MD, Benjamin Burkett MD, Kylee LeFebvre ARNP, Erin Muck CEO

The meeting was called to order by David Wright, DO at 8:03 a.m.

APPROVAL OF PREVIOUS MONTH'S MINUTES

The voting members of the Medical Staff approved the minutes of the July 8, 2025, meeting.

CNO UPDATE

Theresa Sheer

- A clinic RN will be transferring to the night shift on the Med Unit.

BUSINESS

A. Senior Life Solutions

Jill Kreimeyer

- a. The following information was provided regarding Senior Life Solutions which will be housed in the current Rehab building:
 - It is an outpatient group counseling program designed to meet the needs of older adults over the age of 65 struggling with depression and anxiety.
 - Will be open Monday, Wednesday and Friday
 - Will be having an open house some time in November

B. Quality – Radiology

Katie Tremel

- a. Katie discussed the steps they are taking towards the replacement of their MRI machine, Press Ganey scores and the intern program.

C. Quality – Laboratory

TJ Hodne

- a. Information was provided regarding new employees, the intern program, clinic lab draws and quality studies.

D. Simplified Diet Manual 13th Edition

Brooke Tasler

- a. In the absence of Brooke Tasler, Heather Rasmussen presented the Simplified Diet Manual 13th Edition. The diet manual needs Medical Staff approval every 2 years. Dr. Patrick Luft requested further information on what is considered bite-size. Follow-up will be provided. Dr. Ranniger made the motion to approve the manual and Dr. Michael Luft seconded the motion. Approved.

E. IT Updates / Q&A

Angie Andersen

- a. Matt, from Cerner, will be back August 25 – 28th.
- b. Hoping for a February deadline in the implementation of a patient reminder system. Will be looking at the Phreesia system. Hoping with this software that patient registration time will be shortened.

ADJOURNMENT The meeting was adjourned to the Executive Committee at 8:16 a.m.

David Wright, DO President, Medical Staff

AUGUST 2025 CREDENTIALING

NEW APPOINTMENTS

Steven Davie, MD
Stephen Ellestad, DO
Daniel Novinski, DO
Andrew Rinek, MD
Neil Sharma, MD

REAPPOINTMENTS

Kathy Berens-Brownmiller, PA-C
Kyle Brown, MD
Adrienne Dekarske, MD
Lori Johannsen, PA-C
Wayne Markus, MD
Douglas Ramos, MD
David Rupiper, MD
James Steidler, MD
Robert Bowen, MD
Jeremy Baum, MD
Christian Cox, MD
Scott Menolascino, MD

AUGUST 2025 DISTANT SITE CREDENTIALING BY PROXY

NEW APPOINTMENTS

Whitney Shariati, LMFT

Crawford County Memorial Hospital
Mission Committee
August 20, 2025, 4:30 PM

A meeting of the Mission Committee of the Board of Trustees was held on Thursday, August 20, 2025. Present on site were Erin Muck (CEO), Jay Mendlik, and Heather Wight (recorder). Not in attendance were Vernon Sid Leise and Dr. Benjamin Burkett.

The meeting was called to order at 4:40 p.m.

QUALITY

FY26 Accountability Dashboard

- The current accountability dashboard was reviewed.

PATIENT EXPERIENCE

5-Star Journey Plan Calendar

- Muck shared the 5 Star Calendar for August through October.
 - Employee forums this month were well attended. Topics included building project updates, policy review, DNV survey, Medicaid, and parking.
 - Customer service training started this week and will continue through next week. Topics are empathy and AIDET.
 - Provider customer service training will be in September.
 - October will be the second round of customer service training.

HCHAPS

- The current HCHAPS data was reviewed. The number of survey's returned were down this month in several areas.

Patient Experience Committee Report

- The Patient Experience Committee will be meeting tomorrow. Dana will be reviewing key drivers for all departments.

PEOPLE

Recruitment Update

- Provider: Dr. Rinek has been here for 3 weeks and has been well received by both staff and patients. Dr. Tingle will be starting in the ER on September 4 and 3 APP providers will be starting in the clinic early October. Recruiting for family medicine provider continues.
- Senior Life Solutions is on track for an October start.
- Behavioral health telemedicine in the clinic is planned for September/October.
- Community Liaison: interviews have been held and the offer that was extended was accepted. Her start date is September 2.
- Director of Marketing & Foundation: interviews have started and are going better than anticipated.

GROWTH

Statistics

- Total hospital procedures were up 6.77% compared to last July. Radiology, lab and rehab services all showed increases from last year.

Building Project Update

- The Punch tour (walkthrough inspection where anything that is incomplete or needs attention is noted) was today. Community open house for the new rehab services has been tentatively set for Friday, September 19th from 4-6.

FINANCE

Compensation Policy

- Muck shared the in-progress creation of a compensation policy and committee to ensure fairness, transparency, regulatory compliance, performance alignment, market competitiveness, risk management and best practice.

COMMUNITY

Events

- The quarterly wellness event is September 16th and 17th and the annual Tri City BBQ Fest is September 19th and 20th.

The meeting adjourned at 5:22 p.m. Heather Wight, Recorder



BOARD SUMMARY:

CEO Summary

By: Erin Muck, CEO

Date: July 2025

SUMMARY:

Quality

Department managers are compiling July's data for the FY26 year's accountability dashboard in anticipation of administrative review new week. Huddle boards are being set up in each department to reflect this year's department goals and activities. Emergency preparedness requirements have increased within CMS and DNV. We are currently recruiting for an Emergency Preparedness/Safety Specialist who will oversee our emergency preparedness and safety programs to assure we are prepared for all internal and external emergencies, as well as meet all DNV requirements.

Patient Experience

Employee forums were held earlier this month. Hot topics included updates on the building project, review of a new policy, DNV survey, Medicaid, and parking. Customer service training covering empathy and AIDET started this week and will continue into next week. Our 5-star trainers are doing a phenomenal job and are getting more comfortable with presenting. Provider customer service training will be in September. The second round of customer service training will be in October. We are working on planning a patient experience recognition gala tentatively in January.

The number of Press Ganey surveys returned were down this month in several areas. Dana is working with departments on tactics to get more returned. Dana also shared at this month's Patient Experience Committee meeting that our Willingness to Recommend score decreases in most departments on Wednesdays. Being able to dig further into our data will help us with improvement activities.

People

Emergency Room physician Dr. Rinek has been well received by both staff and patients. Dr. Michelle Tingle will also be starting full time in our emergency room starting in early September. Recruiting continues for another family medicine provider.

Our new Community Liaison will be starting in a few weeks. We are very excited for this role and look forward to bridging CCMH with the Hispanic community. Ultimately our goal is to improve health and wellness within our entire community.

Growth

The community grand opening for the new rehab department is tentatively scheduled for September 19th from 4-6pm. Rehab will move into their new space on September 13th and start seeing patients there on September 15th.

Opening of our Senior Life Solutions program is on track for October. They will be moving into the space rehab will be vacating. There are some start up capital purchase costs that will need to be approved at the board meeting.

Behavioral Health services via telemedicine in the rural health clinic is tentatively planned for mid-September. More information and marketing will be shared once timing is finalized.

Finance

The fiscal year kicked off with total hospital procedures increasing 6.77% compared to last July. Radiology, lab, and rehab services all showed notable increases. Surgical procedures and total medical clinic visits were down for the month which resulted in a net loss of \$148,663 for the month. Due to changes in GASB rules, construction loan interest is now being accrued. This adds about \$90,000 in non-operating expenses each month.

There was a large decrease in cash of \$2,191,594 due to \$2,329,812 in project payments. Days cash on hand without project funds are at 210 days. The revenue cycle team, along with supporting departments, continue to amaze us by achieving 50 days in A/R. This accomplishment is definitely worth celebrating and we will be planning something to recognize the staff's hard work.

Community

The next community wellness event is slated for September 16th and 17th. CCMH also plans on medical tent presence at the Tri City BBQ Fest on September 19th and 20th.

Respectfully,

Erin

**CRAWFORD COUNTY MEMORIAL HOSPITAL
FINANCE COMMITTEE MEETING
August 21, 2025, 4:00 P.M.**

A meeting of the Finance Committee of the Board of Trustees was held on August 21, 2025, in the Administrative Conference Room. Present on site were Rachel Melby (CFO), Erin Muck, (CEO), Jay Mendlik, Amy Schultz, and Heather Wight (recorder).

The meeting was called to order at 12:08 pm.

Committee Recommendations:

1. Total Payroll & Accounts Payable of \$3,660,045.33 for approval of payment.
2. Approve the capital purchase with Eakes Office Solutions in the amount of \$17,822.84.

Approval of Minutes

The July 2025 minutes were reviewed and approved.

CFO Report

The CFO Report was reviewed.

Financial Reports

Statistical, Income and Cash Flow Report

Historically the summer months are slower months for patient volumes, which was somewhat the case for July. Although total hospital procedures were up 6.77% compared to last July, there were notable decreases in several key departments. In July surgeries were down 19%, ER visits were down 5%, and Total Medical Clinic Visits were down almost 12% or 380 visits.

As a result of lower clinic visits and surgical procedures, we recorded a net loss of \$148,663 for the month, compared to a budgeted loss of \$13,209. In addition, due to changes with GASB rules, we are now accruing construction loan interest expense, which adds approximately \$90,000 each month in non-operating expenses. In the past, interest expense was capitalized and depreciated as part of total project costs.

Total Cash decreased \$2,191,594 due to project payments of \$2,329,812. However, Days cash on hand without project funds remain strong at 210 Days. Additionally, we had a major accomplishment with Days in A/R and hit our goal of 50 Days in A/R in just 13 months after going live with Cerner!

This is such a significant achievement that we will be working internally on celebrating this hospital-wide in the next several weeks. Days in A/R play a key role in our cash flow; and in turn, cash flow is one of the main determinants of our operational success.

Balance Sheet

The Balance Sheet as of 07/31/25 reflects Total Assets of \$81,970,818.

**CRAWFORD COUNTY MEMORIAL HOSPITAL
FINANCE COMMITTEE MEETING
August 21, 2025, 4:00 P.M.**

Payroll & Accounts Payable

The committee reviewed and recommends total Payroll & Accounts Payable of \$3,660,045.33 to the Board for approval. This amount includes \$2,030,453.91 in salaries.

Accounts Receivable

Patient Accounts Receivable as of 07/31/2025 totaled \$9,726,292 which is a decrease of \$1,348,524 from June.

Other Business

Capital Purchases – Senior Life Solutions

The committee approved the capital purchase for start-up costs related to the Senior Life Solutions program in the amount of \$17,822.84. This therapy program for traditional Medicare patients is scheduled to begin in October with only some minor renovations and purchases needed for the Outpatient Services building.

Compensation Policy

Administration is in the process of creating a compensation policy and committee to ensure fairness, transparency, regulatory compliance, performance alignment, market competitiveness, risk management and best practice.

Adjourn - The meeting was adjourned at 1:03 p.m.

Crawford County Memorial Hospital

Comparative Statistical Report

July 2025

	Month to Date			Fiscal Year to Date		
	FY 2026	FY 2025	Variance	FY 2026	FY 2025	Variance
Total Admissions	33	40	-17.50%	33	40	-17.50%
Acute/OB	28	29	-3.45%	28	29	-3.45%
Skilled	4	6	-33.33%	4	6	-33.33%
ICF	1	1	0.00%	1	1	0.00%
Respite	0	0	0.00%	0	0	0.00%
Newborns	0	4	-100.00%	0	4	-100.00%
Observation Admissions	18	18	0.00%	18	18	0.00%
Total Adjusted Admits	51	58	-12.07%	51	58	-12.07%
Total Patient Days*	223	173	28.90%	223	173	28.90%
Acute/OB	78	73	6.85%	78	73	6.85%
Nursery	0	4	-100.00%	0	4	-100.00%
Skilled	84	47	78.72%	84	47	78.72%
ICF	1	3	-66.67%	1	3	-66.67%
Respite	0	0	0.00%	0	0	0.00%
Observation	60	46	30.43%	60	46	30.43%
*Includes Observation						
Average LOS (Acute/OB)	3.46	2.67	29.76%	3.46	2.67	29.76%
Hospital Procedures						
Inpatient	827	836	-1.08%	827	836	-1.08%
Outpatient	13,689	12,760	7.28%	13,689	12,760	7.28%
Total	14,516	13,596	6.77%	14,516	13,596	6.77%
Surgical Procedures	87	108	-19.44%	87	108	-19.44%
Anesthesia Procedures	75	79	-5.06%	75	79	-5.06%
ER Visits	449	473	-5.07%	449	473	-5.07%
Admits from ER	18	48	-62.50%	18	48	-62.50%
Scheduled Outpatient Visits	124	197	-37.06%	124	197	-37.06%
Ambulance Trips	119	140	-15.00%	119	140	-15.00%
Xray Procedures	625	618	1.13%	625	618	1.13%
Mammography Procedures	112	88	27.27%	112	88	27.27%
Flouro Procedures	0	4	-100.00%	0	4	-100.00%
Ultrasound Dept Procedures	172	146	17.81%	172	146	17.81%
Echo Procedures	60	27	122.22%	60	27	122.22%
CT Dept Procedures	247	228	8.33%	247	228	8.33%
MRI Dept Procedures	85	73	16.44%	85	73	16.44%
Nuc Med Procedures	4	6	-33.33%	4	6	-33.33%
Total Radiology Procedures	1,305	1,190	9.66%	1,305	1,190	9.66%
Respiratory Tx Procedures	86	61	40.98%	86	61	40.98%
EKG Procedures	68	162	-58.02%	68	162	-58.02%
Sleep Studies	21	7	200.00%	21	7	200.00%
Lab Procedures	6,637	6,089	9.00%	6,637	6,089	9.00%
Physical Tx Procedures	1,897	1,281	48.09%	1,897	1,281	48.09%
Speech Procedures	85	17	400.00%	85	17	400.00%
OT Procedures	158	132	19.70%	158	132	19.70%
Cardiac Rehab Procedures	182	94	93.62%	182	94	93.62%
Pulmonary Rehab Procedures	12	12	0.00%	12	12	0.00%
Specialty Clinic Visits	484	468	3.42%	484	468	3.42%
Total Medical Clinic Visits	2,846	3,226	-11.78%	2,846	3,226	-11.78%

**CRAWFORD COUNTY MEMORIAL HOSPITAL
OPERATING/INCOME STATEMENT
FOR THE MONTH ENDING JULY 31, 2025**

Gray lines are YTD. All %'s are based on net revenue except for the variance column and gross revenue.

	CURRENT MONTH <u>ACTUAL</u>		CURRENT MONTH <u>BUDGET</u>		CURRENT MONTH <u>VARIANCE</u>		PRIOR YEAR <u>ACTUAL</u>	
<u>PATIENT SERVICE REVENUES</u>								
INPATIENT SERVICES	326,828	5.4%	586,709	9.4%	(259,881)	-44.3%	592,466	10.6%
	326,828	5.4%	586,709	9.4%	(259,881)	-44.3%	592,466	10.6%
OUTPATIENT SERVICES	5,621,945	92.5%	5,556,445	88.6%	65,500	1.2%	4,983,109	88.8%
	5,621,945	92.5%	5,556,445	88.6%	65,500	1.2%	4,983,109	88.8%
SWING BED SERVICES	127,042	2.1%	126,563	2.0%	479	0.4%	34,699	0.6%
	127,042	2.1%	126,563	2.0%	479	0.4%	34,699	0.6%
TOTAL GROSS PATIENT REVENUE	6,075,815	100.0%	6,269,717	100.0%	(193,902)	-3.1%	5,610,274	100.0%
	6,075,815	100.0%	6,269,717	100.0%	(193,902)	-3.1%	5,610,274	100.0%
<u>DEDUCTIONS FROM REVENUE</u>								
MEDICARE ADJUSTMENTS	(1,529,263)	-25.2%	(1,389,958)	-22.2%	(139,305)	10.0%	(1,233,875)	-22.0%
	(1,529,263)	-25.2%	(1,389,958)	-22.2%	(139,305)	10.0%	(1,233,875)	-22.0%
TITLE XIX ADJUSTMENTS	(313,113)	-5.2%	(56,468)	-0.9%	(256,645)	454.5%	(357,100)	-6.4%
	(313,113)	-5.2%	(56,468)	-0.9%	(256,645)	454.5%	(357,100)	-6.4%
BLUE CROSS ADJUSTMENTS	(393,988)	-6.5%	(635,971)	-10.1%	241,982	-38.0%	(634,898)	-11.3%
	(393,988)	-6.5%	(635,971)	-10.1%	241,982	-38.0%	(634,898)	-11.3%
OTHER ADJUSTMENTS	(368,898)	-6.1%	(326,797)	-5.2%	(42,102)	12.9%	(180,672)	-3.2%
	(368,898)	-6.1%	(326,797)	-5.2%	(42,102)	12.9%	(180,672)	-3.2%
PROVISION FOR UNCOLLECTIBLE	(129,652)	-2.1%	(156,163)	-2.5%	26,511	-17.0%	(158,574)	-2.8%
	(129,652)	-2.1%	(156,163)	-2.5%	26,511	-17.0%	(158,574)	-2.8%
CHARITY CARE	(5,939)	-0.1%	(15,888)	-0.3%	9,949	-62.6%	(14,246)	-0.3%
	(5,939)	-0.1%	(15,888)	-0.3%	9,949	-62.6%	(14,246)	-0.3%
TOTAL DEDUCTIONS FROM REVENUE	(2,740,852)	-45.1%	(2,581,243)	-41.2%	(159,609)	6.2%	(2,579,365)	-46.0%
	(2,740,852)	-45.1%	(2,581,243)	-41.2%	(159,609)	6.2%	(2,579,365)	-46.0%
NET PATIENT REVENUE	3,334,963	54.9%	3,688,474	58.8%	(353,511)	-9.6%	3,030,909	54.0%
<i>(as % of Gross Patient Revenue)</i>	3,334,963	54.9%	3,688,474	58.8%	(353,511)	-9.6%	3,030,909	54.0%
NET PATIENT REVENUE	3,334,963	95.0%	3,688,474	96.9%	(353,511)	-9.6%	3,030,909	93.2%
<i>(as % of Total Operating Revenue)</i>	3,334,963	95.0%	3,688,474	96.9%	(353,511)	-9.6%	3,030,909	93.2%
OTHER REVENUE								
DIETARY/MEALS INCOME	6,762	0.2%	7,042	0.2%	(280)	-4.0%	6,344	0.2%
	6,762	0.2%	7,042	0.2%	(280)	-4.0%	6,344	0.2%
OTHER INCOME	169,170	4.8%	110,200	2.9%	58,970	53.5%	216,121	6.6%
	169,170	4.8%	110,200	2.9%	58,970	53.5%	216,121	6.6%
TOTAL OTHER REVENUE	175,932	5.0%	117,242	3.1%	58,690	50.1%	222,465	6.8%
	175,932	5.0%	117,242	3.1%	58,690	50.1%	222,465	6.8%
TOTAL OPERATING REVENUE	3,510,895	100.0%	3,805,715	100.0%	(294,820)	-7.7%	3,253,373	100.0%
	3,510,895	100.0%	3,805,715	100.0%	(294,820)	-7.7%	3,253,373	100.0%
<u>OPERATING EXPENSES</u>								
SALARIES	1,835,686	52.3%	1,904,454	50.0%	(68,768)	-3.6%	1,680,825	51.7%
	1,835,686	52.3%	1,904,454	50.0%	(68,768)	-3.6%	1,680,825	51.7%
BENEFITS	582,032	16.6%	628,682	16.5%	(46,650)	-7.4%	522,551	16.1%
	582,032	16.6%	628,682	16.5%	(46,650)	-7.4%	522,551	16.1%
PROFESSIONAL FEES	386,582	11.0%	247,087	6.5%	139,495	56.5%	286,523	8.8%
	386,582	11.0%	247,087	6.5%	139,495	56.5%	286,523	8.8%
SUPPLIES & EXPENSES	676,710	19.3%	785,244	20.6%	(108,534)	-13.8%	583,666	17.9%
	676,710	19.3%	785,244	20.6%	(108,534)	-13.8%	583,666	17.9%
OCCUPANCY	139,803	4.0%	148,603	3.9%	(8,801)	-5.9%	131,868	4.1%
	139,803	4.0%	148,603	3.9%	(8,801)	-5.9%	131,868	4.1%
DEPRECIATION	203,792	5.8%	223,750	5.9%	(19,958)	-8.9%	193,792	6.0%
	203,792	5.8%	223,750	5.9%	(19,958)	-8.9%	193,792	6.0%
TOTAL OPERATING EXPENSE	3,824,604	108.9%	3,937,821	103.5%	(113,217)	-2.9%	3,399,225	104.5%
	3,824,604	108.9%	3,937,821	103.5%	(113,217)	-2.9%	3,399,225	104.5%
NET OPERATING INCOME (LOSS)	(313,709)	-8.9%	(132,105)	-3.5%	(181,603)	137.5%	(145,852)	-4.5%
	(313,709)	-8.9%	(132,105)	-3.5%	(181,603)	137.5%	(145,852)	-4.5%
<u>NONOPERATING REV/EXP</u>								
TAXES	165,896	4.7%	165,896	4.4%	-	0.0%	181,742	5.6%
	165,896	4.7%	165,896	4.4%	-	0.0%	181,742	5.6%
GENERAL CONTRIBUTIONS	10	0.0%	1,000	0.0%	(990)	0.0%	115	0.0%
	10	0.0%	1,000	0.0%	(990)	0.0%	115	0.0%
INTEREST INCOME	135,836	3.9%	116,667	3.1%	19,170	16.4%	51,630	1.6%
	135,836	3.9%	116,667	3.1%	19,170	16.4%	51,630	1.6%
INTEREST EXPENSE	(136,697)	-3.9%	(164,667)	-4.3%	27,970	-17.0%	(46,933)	-1.4%
	(136,697)	-3.9%	(164,667)	-4.3%	27,970	-17.0%	(46,933)	-1.4%
TOTAL NONOPERATING INCOME (LOSS)	165,046	4.7%	118,896	3.1%	46,149	38.8%	186,555	5.7%
	165,046	4.7%	118,896	3.1%	46,149	38.8%	186,555	5.7%
NET INCOME (LOSS)	(148,663)	-4.2%	(13,209)	-0.3%	(135,454)	1025.5%	40,703	1.3%
<i>Year to Date</i>	(148,663)	-4.2%	(13,209)	-0.3%	(135,454)	1025.5%	40,703	1.3%

**CRAWFORD COUNTY MEMORIAL HOSPITAL
STATEMENT OF CASH FLOWS
FOR THE MONTH ENDING JULY 31, 2025**

	<u>THIS MONTH</u>	<u>YTD</u>
CASH FLOWS FROM OPERATING ACTIVITIES		
CASH RECEIVED FROM PATIENTS AND THIRD-PARTY PAYORS	4,101,807	4,101,807
CASH PAID TO SUPPLIERS FOR GOODS AND SERVICES	(1,999,624)	(1,999,624)
CASH PAID TO EMPLOYEES FOR SERVICES	(1,980,007)	(1,980,007)
OTHER OPERATING REVENUE RECEIVED	175,932	175,932
NET CASH PROVIDED BY OPERATING ACTIVITIES	298,109	298,109
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES		
COUNTY TAXES	20,055	20,055
CASH FLOW FROM CAPITAL AND RELATED FINANCING ACTIVITIES		
PROCEEDS FROM ISSUANCE OF LONG-TERM DEBT	-	-
PRINCIPAL PAYMENTS ON LONG-TERM DEBT	(58,882)	(58,882)
INTEREST PAID ON LONG-TERM DEBT	(27,504)	(27,504)
ACQUISITION OF PROPERTY AND EQUIPMENT	(223,806)	(223,806)
CONSTRUCTION PROJECT FUNDS	(2,329,812)	(2,329,812)
NET CASH FROM (USED IN) CAPITAL AND RELATED FINANCING ACTIVITIES	(2,640,003)	(2,640,003)
CASH FLOW FROM INVESTING ACTIVITIES		
INTEREST RECEIVED	38,364	38,364
PROCEEDS FROM MATURITIES OF CERTIFICATES OF DEPOSIT	91,881	91,881
PURCHASE OF CERTIFICATE OF DEPOSIT	-	-
PROCEEDS OF MATURITIES OF U.S. GOVERNMENT AGENCY SECURITIES	-	-
PURCHASE OF GOVERNMENT AGENCY SECURITIES	-	-
NET CASH PROVIDED BY INVESTING ACTIVITIES	130,245	130,245
NET INCREASE (DECREASE) IN CASH	(2,191,594)	(2,191,594)
CASH		
BEGINNING	42,242,834	42,242,834
ENDING	40,051,240	40,051,240

<u>OPERATING INDICATORS:</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>JJUL</u>	<u>Target</u>	Desirable Trend
Total Margin:	32.20%	3.88%	-3.97%	25.89%	6.88%	-3.90%	2.00%	Increasing
Debt Service Coverage Ratio:	9.19	8.76	8.13	9.03	4.36	4.33	1.60	Increasing
Days Revenue in Patient A/R:	69	68	63	57	55	50	50	Increasing
Days Cash on Hand:	430	423	420	417	377	343	180	Increasing
(w/o Project funds)	(239)	(241)	(245)	(211)	(219)	(210)		

CRAWFORD COUNTY MEMORIAL HOSPITAL
BALANCE SHEET
AS OF: 7/31/25

	Current Month		Prior Month		1-Month Net Change		1 Year Ago Month	
ASSETS								
CURRENT ASSETS								
Total Cash	12,494,549	15.24%	12,569,315	15.29%	(74,766)	-0.59%	10,762,720	18.39%
Patient Receivables	9,726,292	11.87%	11,074,816	13.48%	(1,348,525)	-12.18%	10,664,265	18.22%
Allowance for Uncollectibles	(773,000)	-0.94%	(666,000)	-0.81%	(107,000)	16.07%	(691,000)	-1.18%
Allowance for Contractuals	(2,940,000)	-3.59%	(3,740,000)	-4.55%	800,000	-21.39%	(3,637,000)	-6.21%
Net Accounts Receivable	6,013,292	7.34%	6,668,816	8.11%	(655,525)	-9.83%	6,336,265	10.83%
Other Receivables								
Est. Third Party Settlement	-	0.00%	-	0.00%	-	0.00%	1,690,725	2.89%
Taxes Receivable	1,990,757	2.43%	2,010,812	2.45%	(20,055)	-1.0%	2,180,908	3.73%
Other	275,922	0.34%	231,876	0.28%	44,046	19.00%	317,267	0.54%
Inventory	1,509,401	1.84%	1,481,842	1.80%	27,559	1.86%	1,410,609	2.41%
Prepaid Expenses & Other	802,132	0.98%	659,893	0.80%	142,239	21.55%	575,054	0.98%
TOTAL CURRENT ASSETS	23,086,052	28.16%	23,622,555	28.74%	(536,502)	-2.27%	23,273,548	39.77%
ASSETS LIMITED AS TO USE								
Investments								
Cash & CD's	12,028,896	14.67%	11,993,123	14.59%	35,772	0.30%	13,242,170	22.63%
Bond/Project Funds	15,527,794	18.94%	17,680,395	21.51%	(2,152,601)	-12.18%	209,267	0.36%
Interest Receivable	72,966	0.09%	67,451	0.08%	5,516	8.18%	111,021	0.19%
TOTAL ASSETS LIMITED AS TO USE	27,629,657	33.71%	29,740,970	36.19%	(2,111,313)	-7.10%	13,562,459	23.18%
OTHER ASSETS								
Physician Practice Intangibles	815,000	0.99%	815,000	0.99%	-	100.00%	815,000	1.39%
TOTAL OTHER ASSETS	815,000	0.99%	815,000	0.99%	-	0.00%	815,000	1.39%
PROPERTY & EQUIPMENT, NET								
Land	314,500	0.38%	314,500	0.38%	-	0.00%	314,500	0.54%
Land held for Future Dev	120,400	0.15%	120,400	0.15%	-	0.00%	120,400	0.21%
Land Improvements	2,623,208	3.20%	2,623,208	3.19%	-	0.00%	2,511,827	4.29%
Building	8,675,741	10.58%	8,670,091	10.55%	5,650	0.07%	8,670,091	14.82%
Fixed Equipment	18,252,414	22.27%	18,252,414	22.21%	-	0.00%	18,179,834	31.07%
Major Moveable Equipment	22,747,072	27.75%	22,438,424	27.30%	308,648	1.38%	21,245,032	36.30%
Leased Equipment	1,439,076	1.76%	1,439,076	1.75%	-	0.00%	1,439,076	2.46%
Deferred Costs	13,165,515	16.06%	10,838,490	13.19%	2,327,025	21.47%	1,633,988	2.79%
Right of Use Subscriptions	201,265	0.25%	201,265	0.24%	-	0.00%	201,265	0.34%
Allowance for Depreciation	(40,678,229)	-49.63%	(40,474,437)	-49.25%	(203,792)	0.50%	(38,342,729)	-65.52%
TOTAL PROPERTY & EQUIP, NET	26,860,963	32.77%	24,423,431	29.72%	2,437,531	9.98%	15,973,283	27.30%
DEFERRED OUTFLOWS OF RESOURCES								
Pension Related Deferred Outflows	2,887,109	3.52%	2,887,109	3.51%	-	0.00%	4,134,804	7.07%
Deferred Loss on Refunding	692,038	0.84%	692,038	0.84%	-	0.00%	761,243	1.30%
TOTAL DEFERRED OUTFLOWS	3,579,147	4.37%	3,579,147	4.36%	-	0.00%	4,896,047	8.37%
TOTAL ASSETS	81,970,818	100.00%	82,181,102	100.00%	(210,284)	-0.26%	58,520,337	100.00%
LIABILITIES & NET ASSETS								
CURRENT LIABILITIES								
Accounts Payable	392,485	0.48%	371,866	0.45%	20,619	5.54%	321,836	0.55%
Accrued Payroll & Payroll Taxes	1,837,358	2.24%	1,756,293	2.14%	81,065	4.62%	1,655,280	2.83%
Accrued Health Insurance	2,163,933	2.64%	2,235,559	2.72%	(71,626)	-3.20%	2,034,422	3.48%
Deferred Pro Tax Receivable	1,824,861	2.23%	1,990,757	2.42%	(165,896)	-8.33%	1,999,166	3.42%
Due to Third Parties - Other	3,803	0.00%	29,848	0.04%	(26,045)	-87.26%	504,075	0.86%
Lease Payable - Short Term	61,722	0.08%	61,722	0.08%	-	0.00%	61,722	0.11%
Est. Third Party Settlements	1,737,575	2.12%	1,737,575	2.11%	-	0.00%	1,797,452	3.07%
TOTAL CURRENT LIABILITIES	8,021,736	9.79%	8,183,620	9.96%	(161,884)	-1.98%	8,373,953	14.31%
OTHER LIABILITIES								
Lease Payable - Long Term	62,007	0.08%	65,454	0.08%	(3,447)	-5.27%	928,672	1.59%
Bonds Payable - Long Term	37,457,249	45.70%	37,512,684	45.65%	(55,435)	-0.15%	18,207,542	31.11%
Interest Payable	245,944	0.30%	136,799	0.17%	109,145	79.78%	64,134	0.11%
Net Pension Liability	6,719,543	8.20%	6,669,543	8.12%	50,000	0.75%	9,273,976	15.85%
TOTAL LONG-TERM LIABILITIES	44,484,744	54.27%	44,384,481	54.01%	100,263	0.23%	28,474,324	48.66%
TOTAL LIABILITIES	52,506,480	64.06%	52,568,101	63.97%	(61,621)	-0.12%	36,848,277	62.97%
DEFERRED INFLOWS OF RESOURCES								
Pension Related Deferred Inflows	1,036,251	1.26%	1,036,251	1.26%	-	0.00%	774,116	1.32%
OPEB Related Deferred Inflows	251,200	0.31%	251,200	0.31%	-	0.00%	300,736	0.51%
TOTAL DEFERRED INFLOWS	1,287,451	1.57%	1,287,451	1.57%	-	0.00%	1,074,852	1.84%
NET ASSETS								
General Fund	28,321,814	34.55%	20,556,504	25.01%	7,765,310	37.78%	20,556,504	35.13%
Net Revenue (Loss)	(148,663)	-0.18%	7,765,310	9.45%	(7,913,973)	-101.91%	40,703	0.07%
TOTAL NET ASSETS	28,173,151	34.37%	28,321,814	34.46%	(148,663)	-0.52%	20,597,207	35.20%
TOTAL LIABILITIES & NET ASSETS	81,967,082	100.00%	82,177,366	100.00%	(210,284)	-0.26%	58,520,337	100.00%

CCMH Expenses Paid for the Month of July 2025

1Vizion Productions - Fees	\$9,500.00	Feld Fire - Fees	\$390.14
AbbVie US, LLC - Supplies	\$1,968.00	First National Bank Omaha - Expenses	\$6,407.52
Access Technologies - Fees	\$1,631.40	FNIC - Premiums	\$250,557.00
Advanced Medical Designs, Inc. - Supplies	\$675.00	Frontier Telephone Co. - Telephone	\$252.05
Agiliti Surgical Equipment Repair, Inc. - Fees	\$7,745.58	Gallagher - Supplies	\$3,900.00
Airgas USA - Supplies	\$1,918.96	Sara Gaul - Expenses	\$75.00
Alcor Scientific - Supplies	\$927.60	GE Medical Systems Information Tech - Fees	\$499.16
Jessica Allyn - Expenses	\$39.59	Genzyme Corporation - Supplies	\$3,040.31
Alpha Source, Inc. -Supplies	\$514.94	Getinge USA Sales LLC - Supplies	\$8,568.00
Ambassador Company - Supplies	\$300.00	Megan Gorham - Expenses	\$224.70
American Messaging - Fees	\$46.40	GQR Recruiting Resources LLC - Fees	\$10,358.00
American Time -Supplies	\$299.11	Brandi Graham - Expenses	\$106.26
Ameritex Services - Fees	\$5,439.64	Grainger - Supplies	\$474.04
AMN Healthcare Physician - Fees	\$20,000.00	GRP & Associates Inc. - Fees	\$569.13
Ampride Tire & Auto Center - Fees	\$977.74	Jesyca Haines - Fees	\$9,397.60
Anderson Erickson - Supplies	\$548.41	Kendra Hartwig - Expenses	\$39.59
Arjo, Inc. - Supplies	\$13,376.92	Health Care Logistics, Inc. - Fees	\$856.80
Armstrong Medical - Supplies	\$87.00	Health Partners of Southwest Iowa - Fees	\$2,027.00
Arthrex - Supplies	\$818.40	Healthcare Compliance Testing, LLC - Fees	\$450.00
Avel eCare Medical Group, P.C. - Fees	\$4,500.00	Healthcare Infection Control Solutions - Supplies	\$544.00
Bayer Healthcare - Supplies	\$2,311.47	Healthmark Industries Co, Inc. - Supplies	\$111.66
Beckman Coulter, Inc. - Supplies	\$1,635.23	Heartland Business Systems, LLC - Fees	\$1,850.25
Svenn Bilsten - Expenses	\$31.15	Hologic, Inc. - Supplies	\$2,315.00
Bio-Rad Laboratories, Inc. - Supplies	\$2,779.85	Huntel Security - Fees	\$275.40
Biovigil Technologies, LLC - Fees	\$2,198.49	HyVee, Inc. - Fees	\$1,185.36
Bluespace Creative, Inc. - Fees	\$683.00	ICAN, Inc. - Advertising	\$255.00
Bomgaars - Supplies	\$812.11	ICP Medical, LLC. - Supplies	\$1,087.44
Boston Scientific Corp. - Supplies	\$2,796.70	ICU Medical, Inc. - Supplies	\$18,728.52
Bracco Diagnostics, Inc. - Supplies	\$2,034.00	ID Apparel LLC - Supplies	\$499.00
Brown's Medical Imaging - Fees	\$11,981.25	Integra Life - Fees	\$7,145.94
C R Bard, Inc. - Supplies	\$860.21	Iowa Health and Human Services - Fees	\$830.00
Cable Channel 13 - Fees	\$793.00	Iowa Hospital Association - Fees	\$349.00
Cardinal Health - Supplies	\$36,158.82	J&J Health Care Systems, Inc. - Supplies	\$59,180.00
Cardinal Supplies and Fresheners - Supplies	\$52.80	Jackson Physician Search, LLC - Fees	\$3,300.00
Scott Carver - Fees	\$13,950.00	Jennie Edmundson Hospital Pharmacy - Supplies	\$33.54
Cassling - Fees	\$11,612.00	Johnstone Supply - Supplies	\$576.69
CDW Government, Inc. - Supplies	\$1,387.21	JP Gasway Co. - Supplies	\$1,580.00
Cepheid - Supplies	\$775.13	JP Turf and Pest, LLC - Fees	\$64.00
Cerner Corporation - Fees	\$101,418.52	Barb Kacmarynski - Fees	\$514.00
Chamber & Development - Fees	\$7,240.00	KCI USA, Inc. - Supplies	\$1,501.34
Change Healthcare - Fees	\$5,647.49	KDSN FM - Advertising	\$3,651.68
CHI Health - Fees	\$2,884.22	Kicktech, LLC - Fees	\$3,557.55
City of Dow City - Utilities	\$278.90	Knowles Publishing Corp. - Advertising	\$1,229.00
CLIA Laboratory Program - Fees	\$297.00	Kriss Premium Products Inc. - Supplies	\$704.31
Cobblestone Inn & Suites - Fees	\$1,287.00	La Prensa - Advertising	\$558.00
CompHealth - Fees	\$31,705.20	Language Lines Services - Fees	\$31.20
Conmed Corporation - Supplies	\$648.03	Life Instrument Corp. - Supplies	\$930.00
Constellation Newenergy - Utilities	\$8,900.27	Lifeserve Blood Center - Fees	\$384.58
Convergeone, Inc. - Supplies	\$11,122.79	Macro Helix LLC - Fees	\$13,350.81
Cook Medical - Supplies	\$239.90	Craig Malone - Rent	\$650.00
Craneware, Inc. - Fees	\$59,064.00	Manilla Times - Advertising	\$150.00
Crawford County Cinema IV - Fees	\$70.00	Mapleton Press - Advertising	\$207.00
Crawford Cty Women in Business - Sponsorship	\$100.00	Marco Technologies, LLC - Fees	\$59,553.10
Culligan of Ida Grove - Fees	\$40.00	Marks Plumbing Parts - Supplies	\$208.80
Custom Trends, LLC - Supplies	\$394.00	Martin Bros Dist. Co., Inc - Supplies	\$4,111.04
Cutler Anesthesia Services, PLLC - Fees	\$48,835.00	Maxtown Medical Corp., LLC - Supplies	\$612.50
Dearborn - Premiums	\$21,252.14	McKesson Medical Surgical - Supplies	\$2,514.01
Denison Aquatic Center - Fees	\$69.00	Medical Solutions - Fees	\$115,593.49
Denison Bulletin & Review - Advertising	\$131.59	Medi-Dose Inc. - Supplies	\$119.28
Denison Free Press - Advertising	\$270.00	Medline Industries LP - Supplies	\$3,281.86
Denison Hardscapes, Inc. - Fees	\$1,591.25	Microsoft Corporation - Fees	\$5,493.09
Denison Municipal Utilities - Utilities	\$20,698.76	MidAmerican Energy - Utilities	\$120.39
DFI-Solutions in Print - Supplies	\$4,038.17	Mindray DS USA, Inc. - Supplies	\$1,352.84
Directv - Fees	\$804.00	Monarch Booster Club - Sponsorship	\$500.00
Do It Best Hardware - Supplies	\$2,197.52	Nasco - Supplies	\$74.27
Dorsey & Whitney, LLP - Fees	\$3,203.50	National Rural Healthcare, Inc. - Fees	\$1,245.00
Echo Group, Inc. - Supplies	\$376.36	Nebraska Medicine - Fees	\$1,250.00
Electronic Sound, Inc. - Supplies	\$830.00	Network Services Company - Supplies	\$1,440.41
Ace Ettleman - Rent	\$550.00	New Century FS - Fuel	\$2,272.82
Dr. Scott Eugene Eveloff - Fees	\$1,900.00	New York Life - Premiums	\$2,780.52
Eventide Lutheran Home - Fees	\$1,068.75	Nuance Communications, Inc. - Supplies	\$1,476.66
Fareway Stores - Supplies	\$642.57	NW Iowa Yes Center - Fees	\$1,203.20
Farmer Bros. Co. - Supplies	\$1,089.51	Observer - Advertising	\$180.00
Federal Express Corp. - Fees	\$18.04	Ohio Medical LLC - Supplies	\$3,420.49

Omnicell, Inc. - Fees	\$80.00	Stryker Endoscopy - Supplies	\$884.45
Onmedia - Advertising	\$916.00	Stryker Sale LLC - Supplies	\$5,216.70
Optimum Anesthesia, LLC - Fees	\$3,200.00	Sweet Treats & More - Fees	\$214.40
O'Reilly Auto Parts - Supplies	\$54.82	Team Ford Lincoln - Fees	\$342.96
Owens & Minor - Supplies	\$18,528.29	Teleflex LLC - Fees	\$1,387.50
Oxen Technology - Fees	\$11.00	Tennant Sales and Service Co. - Fees	\$155.10
Pararev - Fees	\$1,912.50	Thoroughcare, Inc. - Supplies	\$60.00
Performance Health Supply LLC - Supplies	\$334.56	Thrifty White - Fees	\$28.28
Pharmacy OneSource - Supplies	\$7,058.07	Travelers Insurance - Premiums	\$2,950.00
Phil's Lawn Landscaping & Nursery - Fees	\$53.88	Tri-Anim Health Services - Supplies	\$3,687.29
Physician Lab Services - Fees	\$15,189.50	TruBridge - Fees	\$2,600.00
Samantha Pick - Expenses	\$47.43	Tusk Enterprises, LLC - Fees	\$12,938.00
Pipeline Health Holdings, LLC - Fees	\$3,529.76	UKG, Inc. - Fees	\$193.18
Pitney Bowes Bank Inc. Reserve - Postage	\$1,500.00	Uline - Supplies	\$131.89
Plunkett's Pest Control - Fees	\$151.90	Ultra-Chem, Inc. - Supplies	\$327.23
Armando Porras - Fees	\$230.00	UNMC Center for Continuing Ed. - Fees	\$760.00
Practical Sleep Services, LLC - Fees	\$11,130.00	US Foods - Supplies	\$8,676.28
Precision Dynamics Corporation - Supplies	\$440.30	Van Meter, Inc. - Supplies	\$101.76
Press Ganey Assoc., Inc. - Fees	\$4,140.77	Verizon Wireless - Telephone	\$564.07
Professional Computer Solutions - Fees	\$293.00	Trama Vetter - Expenses	\$500.00
Professional Medical Management - Supplies	\$7,733.00	Vision Service Plan - Premiums	\$3,761.93
Propio Language Service - Fees	\$1,307.55	Visual Edge IT, Inc. - Fees	\$1,221.75
Psychiatric Medical Care, LLC - Fees	\$48,500.00	VVC Holding LLC - Supplies	\$4,386.13
Qgenda, LLC - Fees	\$375.00	Macy Waldemar Webb - Expenses	\$30.42
QuVa Pharma, Inc. - Supplies	\$514.36	Walmart / Capital One - Supplies	\$839.84
R&S Waste Disposal - Fees	\$2,377.14	Wells Fargo Financial Lease - Fees	\$935.18
Radiology Consultants, PC - Fees	\$2,480.00	Western Iowa Networks - Fees	\$1,663.63
Schleswig Golf Course - Fees	\$40.00	WIN - Fees	\$1,500.00
Secure Shred Solutions - Fees	\$194.00	WIPFLI - Fees	\$15,332.90
Shared Medical Services, Inc. - Supplies	\$3,386.25	Dr. David Wright - Expenses	\$702.00
Siemens Healthcare Diagnostics - Fees	\$459.27	Lilly Wyatt - Expenses	\$250.00
SpendMend, LLC - Fees	\$5,500.00	Wynden Stark, LLC - Fees	\$36,691.60
Staples Advantage - Supplies	\$1,458.06	Z&Z Medical, Inc. - Supplies	\$128.98
Steris Corporation - Supplies	\$1,709.65	Ziegler, Inc. - Supplies	\$11,878.53
Stone Printing - Fees	\$129.36	Patient Account Refunds	\$27,517.68
		July Check Run	\$1,432,922.01
DEPRECIATION FUND:			
Arjo, Inc. - Ceiling Lifts	\$6,413.85		
ICU Medical, Inc. - IV Pumps	\$13,740.86		
Invision Architecture - Facility Project	\$17,984.86		
Lint Van Lines - Facility Project	\$748.00		
Marco Technologies, LLC - Network Upgrades	\$126,664.71		
Nasco - ALS Manakin	\$1,148.36		
Stryker Endoscopy - Scope Monitor Kit	\$24,100.00		
VOC Associates, LLC - Facility Project	\$5,868.77		
Depreciation Total			\$196,669.41
Salaries			\$2,030,453.91
GRAND TOTAL			\$3,660,045.33

Crawford County Memorial Hospital
PURCHASING DEPARTMENT REQUEST
Capital & Minor Equipment

Date: 08/18/25

Department: Outpatient Services

Capital Equipment Item (>\$5,000): ☒ Yes Minor Equipment (\$1,000-\$5,000): ☐ Yes

In Current Fiscal Year Budget: ☐ Yes ☒ No

Is this a trial? ☐ Yes ☒ No If Yes, length of trial _____

If replacement, what item does it replace? _____

Item Requested: Desks, Tables, Chairs

Quantity: See attachment

Description: Start-up for Senior Life Solutions - Offices & Group Therapy Room

Justification of purchase: Start up a new program for mental health therapy for Medicare patients

Pricing reviewed by MM: ☒ ASCEND contract ☐ MD Buyline checked ☐

Reviewed by IT: ☐ Reviewed by Plant Operations: ☒

Reviewed by Bio-Med: ☐ Service Manual Ordered: ☐

In Buying Group?

Company #1: Eakes Furniture - \$17,822.84 ☐ Yes ☐ No

Company #2: _____ ☐ Yes ☐ No

Company #3: _____ ☐ Yes ☐ No

Recommendation: _____

Approved for purchase from _____ (Company)

Purchase Order #: _____ Date: _____

Signature: _____

Department Manager

Signature:  _____

CEO/CFO

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www.eakes.com


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office solutions
510 W 13th Street
South Sioux City, NE 68776
(402) 412-2334

Quotation 69094

Quote Date 2025-08-18

Customer 141374

Terms 10th of every month

Account Representative Fred Sulzbach

Quote To

CRAWFORD MEMORIAL HOSPITAL
100 MEDICAL PARKWAY
Denison IA 51442

Ship To

CRAWFORD MEMORIAL HOSPITAL
100 MEDICAL PARKWAY
Denison IA 51442

Sales Location EAKES SIOUX CITY

Description	Quantity	Unit Price	Extended Price
Offices			
3 H10578 - 10500 Series Desk Shell 60W x 30D x 29-1/2H Select Top Laminate Color: \$(L1STD): Grd L1 Standard Laminates .LFW1: Florence Walnut LFW1: Florence Walnut HON	4	474.24	1,896.96
4 H10502 - 10500 Series Floorstnd Full Ht Ped B/B/F 15-5/8W x 22-3/4D Select Laminate: \$(L1STD): Grd L1 Standard Laminates .LFW1: Florence Walnut HON	4	482.04	1,928.16
5 HCD1 - Polymer Center Drawer HON	4	92.04	368.16
6 HIWMMKD - Ignition 2 Task Mid-back, ilira back Control Type: .Y2: Advanced Synchro-Tilt SeatSldr Select Arm Type: .A: Height and Width Adj. Arm Select Caster/Glide Option: .H: Hard Caster Select Mesh Color: .IM: 4-Way Black	4	476.84	1,907.36

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Description	Quantity	Unit Price	Extended Price
6 Select Upholstery: \$(1): Grade 1 Uph .UR: Contourett 10: Black Select Lumbar: .BL: Black Adjustable Lumbar Select base: .SB: Standard Base Select Frame Color: .T: Black HON			
Sub Total			6,100.64
SALES TAX NOT INCLUDED			0.00
Total			6,100.64
Group Room			
7 HIGS6 - Ignition Guest/Multi-Purpose Chair Four-Leg Stacking Select Arm Type: .F: Fixed Select Caster/Glide Option: .E: Nylon Glide Select Back: .U: Upholstered Select Upholstery: \$(1): Grade 1 Uph .UR: Contourett 10: Black Select Frame Color: .T: Black HON	10	330.20	3,302.00
8 HMT2460G - Huddle 24x60 Table Top w/Edgeband Select Grommet: .N: No Grommets Select Laminate: \$(L1STD): Grd L1 Standard Laminates	6	315.64	1,893.84

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Quotation 69094

Description	Quantity	Unit Price	Extended Price
8 .LFW1: Florence Walnut Select Edge Color: .FW: Florence Walnut HON			
9 HMBFLIP24L - Huddle Flip Top Base for 24x60 and 24x72 Tops Select Caster: .C: Casters Select Paint Grade: \$(P1): P1 Paint Opts .P: Black HON	6	507.52	3,045.12
Sub Total SALES TAX NOT INCLUDED Total			8,240.96 0.00 8,240.96
Additional Chairs			
10 436AIR - Steelcase Series 2; Chair-Air back Air Back Finish: Plastic - PG1 6205 - BLACK Seat Finish: FOUNDATION 5875 - BLACK Sewn Seat Upholstery: Sewn Color Scheme: Black Base Finish: Plastic - PG1 6205 - BLACK Headrest Option: No Headrest Coat Hanger: No Coat Hanger Arm Type: Height,Width,Pivot,Depth Arm Cylinder Type: Standard Range Caster or Glide Type: Hard Casters Soil Retardant Option: No Soil Retardant Steelcase Inc Tag For D115 Regional Director SERIES2	1	499.91	499.91
11 436AIR - Steelcase Series 2; Chair-Air back Air Back Finish: Plastic - PG1 6205 - BLACK Seat Finish: FOUNDATION 5875 - BLACK Sewn Seat Upholstery: Sewn	3	527.11	1,581.33

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Quotation 69094

Description	Quantity	Unit Price	Extended Price
11			
Color Scheme: Seagull			
Base Finish: Textured Paint 7243 - SEAGULL			
Headrest Option: No Headrest			
Coat Hanger: No Coat Hanger			
Arm Type: Height,Width,Pivot,Depth Arm			
Cylinder Type: Standard Range			
Caster or Glide Type: Hard Casters			
Soil Retardant Option: No Soil Retardant			
Packaging: Not Applicable			
Steelcase Inc			
Tag For D115 Regional Director SERIES2			
Sub Total			2,081.24
SALES TAX NOT INCLUDED			0.00
Total			2,081.24
12 Professionally receive, inspect, assemble, deliver and install furnishings.	1	1,400.00	1,400.00
LABORF			
Quotation Totals			
Sub Total			17,822.84
SALES TAX NOT INCLUDED			0.00
Grand Total			17,822.84

End of Quotation