



BOARD OF TRUSTEES MEETING AGENDA

5:30 p.m., Monday, December 18, 2023
Hospital Meeting Rooms C-D
100 Medical Parkway, Denison, IA

I. CALL TO ORDER

II. APPROVAL OF PREVIOUS MONTH'S MINUTES

III. COMMUNITY

- A. 2024 Board Meeting / Committee Schedule - Recommendation / Action
- B. Election of Officers
- C. Assignment of Committees (Mission, Quality, Finance, HFCC)
- D. Board Chair Comments
- E. Public Comments

IV. QUALITY CARE AND SERVICES

- A. BioVigil Hand Hygiene Solution
- B. Infection Preventionist Authorization – Recommendation / Action
- C. Medical Staff Report

V. PATIENT EXPERIENCE

- A. 5 Star Journey Update

VI. PEOPLE

- A. Credentialing
 - i. Appointments & Reappointments – Discussion / Action

VII. GROWTH

- A. Department Reports
 - i. HR
 - ii. Interpreters
- B. CEO Report

VIII. FINANCIAL STABILITY

- A. Finance Committee Report
 - i. Approval of Payroll & AP
- B. Wireless Internet Upgrade Capital Purchase – Discussion / Action

IX. ADJOURNMENT

Board of Trustees

November 20, 2023

A meeting of the Board of Trustees of Crawford County Memorial Hospital was held on Monday, November 20, 2023, in Hospital Board Room D at Crawford County Memorial Hospital, Denison, Iowa.

Present on site during the meeting were David Reisz, Vernon Sid Leise, Amy Schultz, Jon Schuttinga, Jay Mendlik, Heather Rasmussen (Chief Quality & Ancillary Services Officer), Rachel Melby (CFO), Erin Muck (CEO), Theresa Sheer (CNO), Dr. David Wright (Chief of Staff) and Heather Wight (Recorder). In addition, Dr. Melissa Willenborg (left at 5:36 p.m.), Dr. Michael Luft (Chief Medical Officer left at 6:14 p.m.), Terry Welker (Executive Director of Human Resources arrived at 5:34 p.m. and left at 5:41 p.m.), Dana Neemann (Director of Education & Patient Experience left at 6:44 p.m.), Danielle Watts (Director of Med/Surg left at 6:44 p.m.), Brooke Schwery (Staff RN), and Dan Mundt (Denison Free Press). Not in attendance was Dr. David Wright (Chief of Staff).

Present via Webex was Katie Carlson (Dorsey & Whitney LLP joined at 6:27 p.m.)

CALL TO ORDER: The Board of Trustees meeting was called to order at 5:31 p.m. by Mendlik.

APPROVAL OF PREVIOUS MONTH'S MINUTES

A motion was made by Reisz, second by Schuttinga, to approve the October 20, 2023, minutes as presented. Motion carried unanimously.

COMMUNITY

Board Chair Comments

Mendlik shared we have a pretty light agenda, and with Thanksgiving coming this week he would like to thank the Board for all of their work throughout the year and excited for the year to come. Mendlik would also like to thank the CCMH employees for their continued hard work.

Public Comments

There were no public comments.

QUALITY CARE AND SERVICES

Quality Committee Report

- Rasmussen gave a brief update of the Quality Committee activities including feedback from the Patient and Family Advisory Council (PFAC).
- Recommend Board action regarding Medical Staff Accountable Care Committee recommendations for approval of Medical Staff privileges and appointment/re-appointment applications.

Medical Staff Report

Luft gave a summary of the recent Medical Staff meeting which including the conclusion of the paperwork for Kiron ambulance which allows them to transfer patients and the rollout of the Mobile Integrated Health initiative.

PATIENT EXPERIENCE

5-Star Journey Update

Muck deferred comment to her CEO report.

PEOPLE

Credentialing

A motion was made by Schultz, second by Leise, to approve Medical Staff appointment of Handke, Shull and Willenborg and reappointments of Andrews and Bourne as presented. Motion carried unanimously.

Crawford County Memorial Hospital

Board of Trustees

November 20, 2023

Mission Committee Report

Muck shared a recap of the Mission Committee meeting including the attendance at the HCSEC in Orlando and recruitment progress.

GROWTH

Department Reports

Med Unit

Watts shared the past year's department activities. Some highlights include implementation of the Huddle Board and the creation of the clothing closet for patients in need with assistance from the Good Samaritan Thrift Shop. They are also revising the new hire orientation process.

OB

Schwery shared the recent staff education opportunities including the trauma nurse course and child birthing class.

CEO Report

Muck shared the CEO report and feedback from the Custom Learning Systems Healthcare Service Excellence Conference.

FINANCIAL STABILITY

Finance Committee Report

1. Total Payroll & Accounts Payable of \$2,968,956.18 for payment.

A motion was made by Reisz, second by Schultz, to approve the financial report, total payroll, and accounts payables in the amount of \$2,968,956.18. Motion carried unanimously.

Baxter Health Corporation

Melby shared the proposed 5-year contract for purchasing vaporizer gas for anesthesia services with Baxter Health Corporation.

A motion was made by Leise, second by Schuttinga, to approve the signing of the 5-year contract with Baxter Health Corporation. Motion carried unanimously.

Main Street Health

Melby shared the proposal of adding Main Street Health health navigators to the clinic. The navigators will assist with care coordination, patient education and value-based care activities. The addition of the navigators will come at no cost to CCMH but does require a 5-year agreement.

A motion was made by Leise, second by Schultz, to approve the Main Street Health contract. Motion carried unanimously.

EXECUTIVE SESSION PURSUANT TO IOWA CODE – Legal Matters

Open Session – Possible Action

The Board went into Closed Session at 6:44 p.m. with a motion made by Schultz, second by Schuttinga. Motion carried unanimously. Members present during the closed session were Jay Mendlik, David Reisz, Vernon Sid Leise, Amy Schultz, Jon Schuttinga, Erin Muck (CEO).

Present via Webex was Katie Carlson (Dorsey & Whitney LLP).

Crawford County Memorial Hospital

Board of Trustees

November 20, 2023

A motion was made at 7:58 p.m. by Leise, second by Reisz, to return the Board to Open Session. Motion carried unanimously.

No action was taken.

ADJOURNMENT

A motion was made by Schultz, second by Schuttinga, that the meeting be adjourned at 7:58 p.m. Motion carried unanimously.

Crawford County Memorial Hospital
Board of Trustees
Meeting Schedule
For January--December 2024

MONTH	MISSION (4:30 PM)	QUALITY (4:30 pm)	FINANCE (4:30 pm)	BOARD (5:30 pm)	MEETINGS
January	18	23	25	29	
February	15	20	22	26	
March	14	19	21	25	
April	18	23	25	29	
May	9	14	16	20	
June	13	18	20	24	
July	18	23	25	29	
August	15	20	22	26	
September	19	24	26	30	
October	17	22	24	28	
November	14	19	21	25	
December	No meeting	No meeting	No meeting	23	

From: [Erin C. Muck](#)
To: [Heather Wight](#)
Subject: FW: Request to Speak at December Monthly Board Meeting
Date: Wednesday, December 13, 2023 4:45:06 PM

From: Jason Mendlik [REDACTED]
Sent: Wednesday, December 13, 2023 3:57 PM
To: Deb Knowles [REDACTED]
Cc: Erin C. Muck [REDACTED]
Subject: Re: Request to Speak at December Monthly Board Meeting

This email is from an external source. Please verify the legitimacy before replying, clicking on any links, or opening attachments. If any uncertainty please use the Phish Alert Button!

I approve your request to speak at the Dec. 18th CCMH Board meeting starting at 5:30 in meeting room D.

Thanks,
Jay Mendlik
[REDACTED]
[REDACTED]

On Dec 13, 2023, at 2:30 PM, Deb Knowles [REDACTED] wrote:

You're right...the agenda is there....we must have inadvertently been checking the category for "Packets" so we resubmit our request below::

> Good afternoon,
>
> Should I elect to attend the Monday,
December 18, 2023, monthly
> board meeting, I request permission to
address the following topics
> from the December agenda:

> III. Community A. Board Chair Comments
IV. C. Medical Staff Report V. Patient
Experience A. 5 Star Journey Update

> Please confirm receipt and approval.
>

> Rich Knowles
>

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Protection you can count on.

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Broccoli



Frogs



Limes



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Our hospital takes patient safety seriously. Clean hands reduce the spread of germs in healthcare facilities, so our staff wears the BioVigil badge. This badge helps ensure their hands are clean before interacting with you. A badge with a green hand means clean hands. If you notice a healthcare provider with a red hand on their badge, please remind them to sanitize their hands.

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CRAWFORD COUNTY
MEMORIAL HOSPITAL

100 Medical Parkway
Denison, IA 51442

INFECTION PREVENTION AND CONTROL AUTHORIZATION

The Medical Staff and Board of Trustees of Crawford County Memorial Hospital grants authority to the Infection Prevention and Control Physician Advisor and/or the Infection Preventionist under his/her auspices to institute any surveillance, prevention, and control measures to safeguard patients, visitors, and personnel. This may include restricting visitation in the event of a disease outbreak.

Authority is given to report any actual or suspect infection, to initiate a culture and sensitivity test, and to institute Standard Precautions and/or Transmission Based Precautions which include Contact, Droplet, and Airborne.

When any of these actions are taken, the Provider responsible for the care of the patient shall be notified.

The Medical Staff and Board of Trustees appoint Heather Rasmussen, MSN, RN as CCMH's Infection Preventionist.

Erin Muck, President/CEO

Date: 12/12/2023

Michael Luft, DO Chief Medical Officer

Date: 12/12/23

Date: _____

Jason Mendlik, Board of Trustee Chairman

David Wright, DO Chief of Medical Staff and Physician Advisor

Date: 12/12/23

Heather Rasmussen, MSN RN Infection Preventionist

Date: 12/12/2023

Medical Staff Meeting Minutes

December 12, 2023

A meeting of the Medical Staff of Crawford County Memorial Hospital was held on Tuesday, December 12, 2023, in the hospital's Meeting Rooms C-D.

Present were David Wright DO, Sara Luft ARNP, Erin Schechinger DNP, John Ingram MD, Elizabeth Ranniger MD, Kyle Brown MD, Julie Graeve ARNP, Jill Kierscht ARNP, Patrick Luft MD, Randy Kilnoski CRNA, Lori Johannsen, PA-C, Erin Muck CEO, Theresa Sheer CNO, Heather Rasmussen, Chief Quality & Ancillary Services Officer Recorder: Marcy Fink

Absent were Michael Luft DO, Eric Simons MD, Lori Johannsen, PA-C, Angie Andersen, IT Director

The meeting was called to order by David Wright DO at 8:03 a.m.

APPROVAL OF PREVIOUS MONTH'S MINUTES

The voting members of the medical staff approved the minutes of the November 14, 2023, meeting.

CLINICAL UPDATE

Heather Rasmussen

- A BioVigil Hand Hygiene Solution training video was shown. The BioVigil monitoring systems are in patient rooms on the Med Unit, OB and ED.

BUSINESS

A. IT Update

Angie Andersen

- In the absence of Angie Andersen, no IT update was given.

ADJOURNMENT

The meeting was adjourned to the Executive Committee at 8:14 am

David Wright, DO President, Medical Staff

DECEMBER 2023 CREDENTIALING

NEW APPOINTMENTS

REAPPOINTMENTS

Gregory Beyer, MD

Statistical highlights for November:

- Statistics overall were down 5.13% compared to last November; with I/P down 16%, lab procedures down 10%, specialty clinic visits down 13%, and medical clinic visits down almost 6%.

Financial highlights for November:

- Due to lower patient volumes, gross patient revenue was under budget \$855,000.
- Overall contractual adjustments were down slightly, at 42% of patient revenues for the month.
- Other revenue is down due to reduced savings with our 340B program, driven by increased restrictions from drug companies.
- There were several unbudgeted expense items in November, but overall expenses were still under budget \$260,000.
- Interest income continues to outperform budget, with an average yield of 4.5%.
- Cash increased slightly by \$85,015.69. Days cash on hand decreased 1 day to 193 days, due to increased daily expense from the previous month.
- Days in A/R decreased to 49 days, meeting our goal, and DSR increased to 1.52, just shy of our goal of 1.60.

Other significant operational items that will impact our current fiscal year include:

- FEMA grant for contract labor expense.
- Medicaid directed payment program.
- Medicare & Medicaid cost report filings.

FEMA

After visiting with the Iowa Dept of Homeland Security and Emergency Management last week, we are anticipating final State approval of our FEMA grant by the end of December. This means our 2nd advanced payment of \$649,000 should come from the State of Iowa in January. The remaining \$295,000 will be paid by the federal government and is currently estimated to be paid by next summer.

This will increase profitability for the year by an additional \$944,000.

Medicaid Directed Payment Program

The Medicaid Directed Payment Program is an assessment program to support enhanced Medicaid payments to Iowa hospitals. The Iowa Hospital Association has been working with the State and Federal Medicaid programs to increase reimbursements to Iowa hospitals for the last year. All Iowa hospitals will be assessed a fee based on their Medicaid utilization, which will also in turn provide enhanced Medicaid payments, funded by the assessments and matching of federal funds. With final CMS approval, the enhanced payments will be backdated to July 1, 2023. We will know more in the next several months what our financial benefit will be from this program.

Medicare & Medicaid Cost Reports

In November we completed our annual filings of the Medicare and Medicaid Cost Reports. As a Critical Access Hospital, we file an annual cost report with Medicare, which is a report of our financial and statistical data to determine a settlement summary; essentially whether we were overpaid or underpaid for the year. The report also determines our payment rates for the next year.

In our final audit report issued in September, we estimated a combined payback of 1.1 million to Medicare and Medicaid, which was recorded and expensed at year end (FY2023). With the completion of the Cost Report by Denman & Company in November, the initial settlement amount with Medicare is a receivable in the amount of \$9,974.

Medicare:

Inpatient	\$ 56,600
Swingbed	\$ 17,718
Outpatient	\$ 414,245
RHC	<u><u>\$ (478,589)</u></u>

Due from Program \$ 9,974

For **traditional Medicaid** the initial calculated settlement amount is a payable of approximately \$60,000. However, most individuals with Medicaid are now covered by Managed Care Organizations (Amerigroup, Iowa Total Care, and Molina), which will not have their final settlement calculations until next Spring. Our internal estimate is a payback of approximately \$750,000, due to decreased reimbursement rates in the RHC.

The roughly \$300,000 remaining will either be set aside for the FY24 cost report settlements or will be reversed after the Medicaid MCO settlement report is received around March/April.

Crawford County Memorial Hospital

Comparative Statistical Report

November 2023

	Month to Date			Fiscal Year to Date		
	FY 2024	FY 2023	Variance	FY 2024	FY 2023	Variance
Total Admissions	41	49	-16.33%	166	274	-39.42%
Acute/OB	34	38	-10.53%	129	208	-37.98%
Skilled	4	2	100.00%	13	12	8.33%
ICF	0	0	0.00%	1	4	-75.00%
Respite	0	0	0.00%	0	0	0.00%
Newborns	3	9	-66.67%	23	50	-54.00%
Observation Admissions	27	17	58.82%	90	92	-2.17%
Total Adjusted Admits	68	66	3.03%	256	366	-30.05%
Total Patient Days*	199	222	-10.36%	844	1,064	-20.68%
Acute/OB	81	122	-33.61%	390	595	-34.45%
Nursery	4	18	-77.78%	39	87	-55.17%
Skilled	34	27	25.93%	128	93	37.63%
ICF	0	0	0.00%	3	15	-80.00%
Respite	0	0	0.00%	0	0	0.00%
Observation	80	55	45.45%	284	274	3.65%
*Includes Observation						
Average LOS (Acute/OB)	2.97	3.30	-10.04%	3.14	2.97	5.86%
Hospital Procedures						
Inpatient	776	998	-22.24%	3,132	4,566	-31.41%
Outpatient	13,639	14,197	-3.93%	67,964	72,068	-5.69%
Total	14,415	15,195	-5.13%	71,096	76,634	-7.23%
Surgical Procedures	116	102	13.73%	498	529	-5.86%
Anesthesia Procedures	90	96	-6.25%	396	479	-17.33%
ER Visits	415	498	-16.67%	2,055	2,233	-7.97%
Admits from ER	39	43	-9.30%	133	173	-23.12%
Scheduled Outpatient Visits	75	65	15.38%	482	442	9.05%
Ambulance Trips	110	108	1.85%	586	577	1.56%
Xray Procedures	606	664	-8.73%	3,017	3,289	-8.27%
Mammography Procedures	195	171	14.04%	691	710	-2.68%
Flouro Procedures	0	3	-100.00%	7	13	-46.15%
Ultrasound Dept Procedures	200	175	14.29%	878	1012	-13.24%
Echo Procedures	42	33	27.27%	194	216	-10.19%
CT Dept Procedures	188	213	-11.74%	1027	1026	0.10%
MRI Dept Procedures	80	48	66.67%	382	315	21.27%
Nuc Med Procedures	7	6	16.67%	36	22	63.64%
Total Radiology Procedures	1,318	1,313	0.38%	6,232	6,603	-5.62%
Respiratory Tx Procedures	118	120	-1.67%	389	639	-39.12%
EKG Procedures	156	154	1.30%	743	787	-5.59%
Sleep Studies	10	20	-50.00%	43	75	-42.67%
Lab Procedures	6,242	6,953	-10.23%	30,827	34,699	-11.16%
Physical Tx Procedures	1,671	1,364	22.51%	9,001	8,351	7.78%
Speech Procedures	34	41	-17.07%	164	145	13.10%
OT Procedures	143	202	-29.21%	880	824	6.80%
Cardiac Rehab Procedures	164	126	30.16%	657	564	16.49%
Pulmonary Rehab Procedures	12	7	71.43%	44	109	-59.63%
Specialty Clinic Visits	494	570	-13.33%	2,684	3,009	-10.80%
Total Medical Clinic Visits	3,357	3,564	-5.81%	16,001	17,146	-6.68%

**CRAWFORD COUNTY MEMORIAL HOSPITAL
OPERATING/INCOME STATEMENT
FOR THE MONTH ENDING NOVEMBER 30, 2023**

Gray lines are YTD. All %'s are based on net revenue except for the variance column and gross revenue.								
	CURRENT MONTH ACTUAL		CURRENT MONTH BUDGET		CURRENT MONTH VARIANCE		PRIOR YEAR ACTUAL	
<u>PATIENT SERVICE REVENUES</u>								
INPATIENT SERVICES	366,925	6.9%	611,969	9.9%	(245,045)	-40.0%	616,427	11.0%
	1,870,300	7.2%	2,995,390	9.9%	(1,125,090)	-37.6%	3,005,337	10.9%
OUTPATIENT SERVICES	4,891,127	92.2%	5,511,146	89.5%	(620,019)	-11.3%	4,949,256	88.4%
	24,017,653	92.1%	26,975,266	89.5%	(2,957,613)	-11.0%	24,449,180	88.5%
SWING BED SERVICES	45,378	0.9%	35,395	0.6%	9,983	28.2%	34,813	0.6%
	181,650	0.7%	173,247	0.6%	8,403	4.9%	174,374	0.6%
TOTAL GROSS PATIENT REVENUE	5,303,430	100.0%	6,158,510	100.0%	(855,080)	-13.9%	5,600,496	100.0%
	26,069,603	100.0%	30,143,903	100.0%	(4,074,300)	-13.5%	27,628,891	100.0%
<u>DEDUCTIONS FROM REVENUE</u>								
MEDICARE ADJUSTMENTS	(1,241,790)	-23.4%	(1,245,094)	-20.2%	3,304	-0.3%	(1,342,935)	-24.0%
	(5,881,412)	-22.6%	(6,094,330)	-20.2%	212,918	-3.5%	(5,266,680)	-19.1%
TITLE XIX ADJUSTMENTS	(59,755)	-1.1%	(381,056)	-6.2%	321,301	-84.3%	(407,427)	-7.3%
	(987,331)	-3.8%	(1,865,147)	-6.2%	877,815	-47.1%	(1,591,654)	-5.8%
BLUE CROSS ADJUSTMENTS	(483,119)	-9.1%	(624,872)	-10.1%	141,753	-22.7%	(600,950)	-10.7%
	(2,593,508)	-9.9%	(3,058,546)	-10.1%	465,038	-15.2%	(2,722,456)	-9.9%
OTHER ADJUSTMENTS	(293,868)	-5.5%	(351,903)	-5.7%	58,035	-16.5%	(344,766)	-6.2%
	(1,266,352)	-4.9%	(1,722,448)	-5.7%	456,096	-26.5%	(1,567,701)	-5.7%
PROVISION FOR UNCOLLECTIBLE	(128,753)	-2.4%	(172,315)	-2.8%	43,562	-25.3%	(130,102)	-2.3%
	(698,939)	-2.7%	(843,427)	-2.8%	144,488	-17.1%	(718,834)	-2.6%
CHARITY CARE	(22,892)	-0.4%	(26,882)	-0.4%	3,990	-14.8%	(16,423)	-0.3%
	(98,041)	-0.4%	(131,577)	-0.4%	33,536	-25.5%	(103,152)	-0.4%
TOTAL DEDUCTIONS FROM REVENUE	(2,230,177)	-42.1%	(2,802,122)	-45.5%	571,945	-20.4%	(2,842,604)	-50.8%
	(11,525,584)	-44.2%	(13,715,476)	-45.5%	2,189,892	-16.0%	(11,970,476)	-43.3%
NET PATIENT REVENUE	3,073,253	57.9%	3,356,388	54.5%	(283,135)	-8.4%	2,757,891	49.2%
<i>(as % of Gross Patient Revenue)</i>	14,544,018	55.8%	16,428,427	54.5%	(1,884,409)	-11.5%	15,658,415	56.7%
NET PATIENT REVENUE	3,073,253	96.6%	3,356,388	94.2%	(283,135)	-8.4%	2,757,891	95.4%
<i>(as % of Total Operating Revenue)</i>	14,544,018	93.8%	16,428,427	94.1%	(1,884,409)	-11.5%	15,658,415	93.6%
OTHER REVENUE								
DIETARY/MEALS INCOME	6,759	0.2%	7,300	0.2%	(541)	-7.4%	6,795	0.2%
	31,260	0.2%	36,500	0.2%	(5,240)	-14.4%	35,011	0.2%
OTHER INCOME	100,193	3.2%	198,167	5.6%	(97,974)	-49.4%	126,437	4.4%
	930,267	6.0%	990,833	5.7%	(60,566)	-6.1%	1,029,660	6.2%
TOTAL OTHER REVENUE	106,952	3.4%	205,467	5.8%	(98,515)	-47.9%	133,231	4.6%
	961,527	6.2%	1,027,333	5.9%	(65,806)	-6.4%	1,064,671	6.4%
TOTAL OPERATING REVENUE	3,180,205	100.0%	3,561,855	100.0%	(381,650)	-10.7%	2,891,123	100.0%
	15,505,546	100.0%	17,455,760	100.0%	(1,950,215)	-11.2%	16,723,086	100.0%
<u>OPERATING EXPENSES</u>								
SALARIES	1,723,284	54.2%	1,906,241	53.5%	(182,957)	-9.6%	1,596,872	55.2%
	8,602,264	55.5%	9,342,011	53.5%	(739,747)	-7.9%	8,258,234	49.4%
BENEFITS	390,171	12.3%	598,525	16.8%	(208,354)	-34.8%	523,176	18.1%
	2,517,342	16.2%	2,962,918	17.0%	(445,576)	-15.0%	2,707,125	16.2%
PROFESSIONAL FEES	279,232	8.8%	106,592	3.0%	172,640	162.0%	244,206	8.4%
	1,192,677	7.7%	523,041	3.0%	669,636	128.0%	1,321,993	7.9%
SUPPLIES & EXPENSES	760,196	23.9%	728,456	20.5%	31,740	4.4%	769,624	26.6%
	3,333,539	21.5%	3,592,476	20.6%	(258,937)	-7.2%	3,488,777	20.9%
OCCUPANCY	113,413	3.6%	135,905	3.8%	(22,491)	-16.5%	141,640	4.9%
	622,142	4.0%	679,523	3.9%	(57,381)	-8.4%	630,175	3.8%
DEPRECIATION	173,150	5.4%	224,700	6.3%	(51,550)	-22.9%	210,000	7.3%
	849,450	5.5%	1,123,500	6.4%	(274,050)	-24.4%	1,050,000	6.3%
TOTAL OPERATING EXPENSE	3,439,445	108.2%	3,700,419	103.9%	(260,973)	-7.1%	3,485,517	120.6%
	17,117,414	110.4%	18,223,470	104.4%	(1,106,056)	-6.1%	17,456,304	104.4%
NET OPERATING INCOME (LOSS)	(259,240)	-8.2%	(138,564)	-3.9%	(120,676)	87.1%	(594,394)	-20.6%
	(1,611,869)	-10.4%	(767,709)	-4.4%	(844,159)	110.0%	(733,218)	-4.4%
<u>NONOPERATING REV/EXP</u>								
TAXES	166,359	5.2%	167,865	4.7%	(1,506)	-0.9%	165,896	5.7%
	831,793	5.4%	839,324	4.8%	(7,531)	-0.9%	829,482	5.0%
GENERAL CONTRIBUTIONS	-	0.0%	-	0.0%	-	0.0%	-	0.0%
	500	0.0%	-	0.0%	500	0.0%	56	0.0%
COVID/PRF/FEMA FUNDING	-	0.0%	-	0.0%	-	#DIV/0!	-	0.0%
	235,980	24.5%	-	0.0%	235,980	#DIV/0!	192,799	18.1%
INTEREST INCOME	60,190	1.9%	10,833	0.3%	49,356	455.6%	10,268	0.4%
	249,482	1.6%	54,167	0.3%	195,315	360.6%	17,499	0.1%
INTEREST EXPENSE	(48,201)	-1.5%	(62,900)	-8.8%	14,699	-23.4%	(52,282)	-1.8%
	(242,580)	-1.6%	(314,501)	-1.8%	71,921	-22.9%	(262,901)	0.7%
TOTAL NONOPERATING INCOME (LOSS)	178,347	5.6%	115,798	3.3%	62,549	54.0%	123,882	4.3%
	1,075,174	6.9%	578,990	3.3%	496,185	85.7%	776,936	4.6%
NET INCOME (LOSS)	(80,893)	-2.5%	(22,766)	-0.6%	(58,127)	255.3%	(470,512)	-16.3%
<i>Year to Date</i>	(536,694)	-3.5%	(188,720)	-1.1%	(347,974)	184.4%	43,718	0.3%

**CRAWFORD COUNTY MEMORIAL HOSPITAL
STATEMENT OF CASH FLOWS
FOR THE MONTH ENDING NOVEMBER 30, 2023**

	<u>THIS MONTH</u>	<u>YTD</u>
CASH FLOWS FROM OPERATING ACTIVITIES		
CASH RECEIVED FROM PATIENTS AND THIRD -PARTY PAYORS	3,276,587	15,281,215
CASH PAID TO SUPPLIERS FOR GOODS AND SERVICES	(1,580,904)	(8,226,111)
CASH PAID TO EMPLOYEES FOR SERVICES	(1,942,681)	(9,188,736)
OTHER OPERATING REVENUE RECEIVED	115,975	1,235,634
NET CASH PROVIDED BY OPERATING ACTIVITIES	(131,023)	(897,998)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES		
COUNTY TAXES	263,573	1,125,540
CASH FLOW FROM CAPITAL AND RELATED FINANCING ACTIVITIES		
PROCEEDS FROM ISSUANCE OF LONG-TERM DEBT	-	-
PRINCIPAL PAYMENTS ON LONG-TERM DEBT	(56,739)	(282,892)
INTEREST PAID ON LONG-TERM DEBT	(30,680)	(154,973)
ACQUISITION OF PROPERTY AND EQUIPMENT	(26,196)	(740,186)
NET CASH FROM (USED IN) CAPITAL AND RELATED FINANCING ACTIVITIES	(113,615)	(1,178,051)
CASH FLOW FROM INVESTING ACTIVITIES		
INTEREST RECEIVED	66,081	216,826
PROCEEDS FROM MATURITIES OF CERTIFICATES OF DEPOSIT	-	-
PURCHASE OF CERTIFICATE OF DEPOSIT	-	-
PROCEEDS OF MATURITIES OF U.S. GOVERNMENT AGENCY SECURITIES	-	-
PURCHASE OF GOVERNMENT AGENCY SECURITIES	-	-
NET CASH PROVIDED BY INVESTING ACTIVITIES	66,081	216,826
NET INCREASE (DECREASE) IN CASH	85,016	(733,683)
CASH		
BEGINNING	20,477,789	21,296,488
ENDING	20,562,805	20,562,805
DAYS CASH ON HAND		193

<u>OPERATING INDICATORS:</u>	<u>JUN</u>	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>Target</u>	<u>Desirable Trend</u>
Total Margin:	-2.48%	-3.20%	-2.79%	-3.88%	-3.66%	-2.37%	2.00%	Increasing
Debt Service Coverage Ratio:	1.90	1.81	1.69	1.51	1.31	1.52	1.60	Increasing
Days Revenue in Patient A/R:	45	50	50	53	51	49	50	Decreasing
Days Cash on Hand:	204	209	188	184	194	193	180	Decreasing

CRAWFORD COUNTY MEMORIAL HOSPITAL
BALANCE SHEET
AS OF: 11/30/23

	Current Month		Prior Month		1-Month Net Change		1 Year Ago Month	
ASSETS								
CURRENT ASSETS								
Total Cash	7,288,427	15.12%	7,318,959	15.05%	(30,532)	-0.42%	14,008,983	28.67%
Patient Receivables	8,425,970	17.48%	8,664,964	17.81%	(238,994)	-2.76%	9,582,947	19.61%
Allowance for Uncollectibles	(801,000)	-1.66%	(847,000)	-1.74%	46,000	-5.43%	(653,000)	-1.34%
Allowance for Contractuals	(2,360,000)	-4.89%	(2,470,000)	-5.08%	110,000	-4.45%	(2,900,000)	-5.94%
Net Accounts Receivable	5,264,970	10.92%	5,347,964	11.00%	(82,994)	-1.55%	6,029,947	12.34%
Other Receivables								
Est. Third Party Settlement	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Taxes Receivable	886,159	1.84%	1,149,732	2.36%	(263,573)	-22.9%	888,292	1.82%
Other	628,350	1.30%	614,323	1.26%	14,027	2.28%	505,607	1.03%
Inventory	1,427,199	2.96%	1,420,966	2.92%	6,234	0.44%	1,160,625	2.38%
Prepaid Expenses & Other	1,511,519	3.13%	1,668,234	3.43%	(156,716)	-9.39%	903,238	1.85%
TOTAL CURRENT ASSETS	17,006,624	35.27%	17,520,178	36.02%	(513,554)	-2.93%	23,496,693	48.09%
ASSETS LIMITED AS TO USE								
Investments								
Cash & CD's	12,864,927	26.68%	12,800,567	26.32%	64,360	0.50%	6,524,071	13.35%
Bond/Project Funds	409,450	0.85%	358,262	0.74%	51,188	14.29%	427,726	0.88%
Interest Receivable	102,150	0.21%	108,042	0.22%	(5,892)	-5.45%	35,175	0.07%
TOTAL ASSETS LIMITED AS TO USE	13,376,528	27.74%	13,266,872	27.28%	109,656	0.83%	6,986,972	14.30%
OTHER ASSETS								
Physician Practice Intangibles	815,000	1.69%	815,000	1.68%	-	100.00%	815,000	1.67%
TOTAL OTHER ASSETS	815,000	1.69%	815,000	1.68%	-	0.00%	815,000	1.67%
PROPERTY & EQUIPMENT, NET								
Land	314,500	0.65%	314,500	0.65%	-	0.00%	314,500	0.64%
Land held for Future Dev	120,400	0.25%	120,400	0.25%	-	0.00%	120,400	0.25%
Land Improvements	2,511,827	5.21%	2,511,827	5.16%	-	0.00%	2,511,827	5.14%
Building	8,670,091	17.98%	8,670,091	17.83%	-	0.00%	8,670,091	17.74%
Fixed Equipment	18,018,159	37.37%	17,980,903	36.97%	37,256	0.21%	17,796,915	36.42%
Major Moveable Equipment	18,600,306	38.58%	18,557,760	38.15%	42,546	0.23%	18,477,934	37.82%
Leased Equipment	1,439,076	2.98%	1,439,076	2.96%	-	0.00%	1,491,468	3.05%
Deferred Costs	650,560	1.35%	578,721	1.19%	71,839	0.00%	99,112	0.20%
Allowance for Depreciation	(36,906,804)	-76.55%	(36,733,654)	-75.52%	(173,150)	0.47%	(35,204,027)	-72.05%
TOTAL PROPERTY & EQUIP, NET	13,418,115	27.83%	13,439,624	27.63%	(21,509)	-0.16%	14,278,219	29.22%
DEFERRED OUTFLOWS OF RESOURCES								
Pension Related Deferred Outflows	2,767,672	5.74%	2,767,672	5.69%	-	0.00%	2,385,266	4.88%
Deferred Loss on Refunding	830,448	1.72%	830,448	1.71%	-	0.00%	899,653	1.84%
TOTAL DEFERRED OUTFLOWS	3,598,120	7.46%	3,598,120	7.40%	-	0.00%	3,284,919	6.72%
TOTAL ASSETS	48,214,386	98.31%	48,639,793	98.32%	(425,407)	-0.87%	48,861,803	96.49%
LIABILITIES & NET ASSETS								
CURRENT LIABILITIES								
Accounts Payable	443,440	0.92%	420,783	0.87%	22,657	5.38%	381,131	0.78%
Accrued Payroll & Payroll Taxes	2,133,551	4.43%	2,194,838	4.51%	(61,287)	-2.79%	2,261,268	4.63%
Accrued Health Ins & Flex	1,603,517	3.33%	1,626,446	3.34%	(22,928)	-1.41%	1,858,291	3.80%
Deferred Pro Tax Receivable	1,164,510	2.42%	1,330,868	2.74%	(166,359)	-12.50%	1,161,268	2.38%
Due to Third Parties - Other	(2,157)	0.00%	222	0.00%	(2,379)	-1072.11%	4,173	0.01%
Lease Payable - Short Term	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Est. Third Party Settlements	1,126,500	2.34%	1,126,500	2.32%	-	0.00%	-	0.00%
TOTAL CURRENT LIABILITIES	6,469,361	13.42%	6,699,656	13.77%	(230,296)	-3.44%	5,666,132	11.60%
OTHER LIABILITIES								
Lease Payable - Long Term	84,554	0.18%	88,598	0.18%	(4,044)	-4.56%	237,426	0.49%
Bonds Payable - Long Term	19,033,714	39.48%	19,086,409	39.24%	(52,695)	-0.28%	20,047,737	41.03%
Interest Payable	136,022	0.28%	118,501	0.24%	17,521	14.79%	148,388	0.30%
Net Pension Liability	7,785,095	16.15%	7,860,095	16.16%	(75,000)	-0.95%	627,586	1.28%
TOTAL LONG-TERM LIABILITIES	27,039,385	56.08%	27,153,603	55.83%	(114,218)	-0.42%	21,061,138	43.10%
TOTAL LIABILITIES	33,508,745	69.50%	33,853,259	69.60%	(344,514)	-1.02%	26,727,269	54.70%
DEFERRED INFLOWS OF RESOURCES								
Pension Related Deferred Inflows	2,013,105	4.18%	2,013,105	4.14%	-	0.00%	10,629,374	21.75%
OPEB Related Deferred Inflows	175,696	0.36%	175,696	0.36%	-	0.00%	205,039	0.42%
TOTAL DEFERRED INFLOWS	2,188,801	4.54%	2,188,801	4.50%	-	0.00%	10,834,413	22.17%
NET ASSETS								
General Fund	13,053,534	27.07%	13,053,534	26.84%	-	0.00%	11,256,402	23.04%
Net Revenue (Loss)	(536,694)	-1.11%	(455,801)	-0.94%	(80,893)	17.75%	43,718	0.09%
TOTAL NET ASSETS	12,516,840	25.96%	12,597,733	25.90%	(80,893)	-0.64%	11,300,120	23.13%
TOTAL LIABILITIES & NET ASSETS	48,214,386	100.00%	48,639,793	100.00%	(425,407)	-0.87%	48,861,803	100.00%

TO BE PAID THIS MONTH -NOVEMBER 2023

Access Technologies, Inc. - Fees	\$1,082.81	JP Gasway Co. - Fees	\$1,580.00
Advance Medical Designs - Fees	\$117.30	Karl Storz Endoscopy - Supplies	\$437.26
Advanced Sterilization Pro - Fees	\$333.64	Knowels Publishing Corp. - Advertising	\$810.00
Alcon Vision, LLC - Supplies	\$9,270.44	Kriss Premium Products, Inc. - Supplies	\$825.05
Alcor Scientific, LLC - Supplies	\$827.26	Lifeserve Blood Center - Supplies	\$2,155.25
Ameritex Services - Fees	\$3,547.14	Manilla Times - Advertising	\$326.40
Anderson Erickson Dairy - Supplies	\$661.26	Mapleton Press - Advertising	\$144.00
Applied Medical - Supplies	\$720.00	Marco, Inc. - Fees	\$6,359.40
B.C. Group - Fees	\$208.00	Marks Plumbing Parts - Supplies	\$851.26
Bayer Healthcare - Supplies	\$1,444.35	Martin Bros Dist. Co., Inc - Supplies	\$4,146.46
Beckman Coulter, Inc. - Supplies	\$1,647.68	Masimo Corporation - Supplies	\$71.42
Bio-Rad Laboratories - Supplies	\$891.46	Mercy College Training Center - Fees	\$5.00
Bluespace Creative - Fees	\$847.15	Mobile Instrument Service - Fees	\$4,468.72
Bomgaars - Supplies	\$760.69	Nuance Communications, Inc. - Supplies	\$1,391.89
Boston Scientific Corp. - Supplies	\$359.33	Observer - Advertising	\$357.68
Bound Tree Medical - Supplies	\$120.72	Omnicell, Inc. - Fees	\$80.00
C R Bard, Inc. - Supplies	\$429.54	Pitney Bowes, Inc. - Fees	\$531.16
Carefusion - Supplies	\$865.44	Plumbing & Heating Whsl - Supplies	\$100.84
CCW Enterprises, Inc. - Supplies	\$30.00	Plunkett's Pest Control - Fees	\$196.62
CMS Communications, Inc. - Supplies	\$677.49	Primitives by Kathy - Supplies	\$348.50
Cook Medical Incorporated - Supplies	\$313.20	Professional Computer Solutions - Fees	\$264.00
CPSI - Fees	\$17,072.00	Professional Medical Management - Supplies	\$7,073.00
Creative Consumer Products - Fees	\$214.11	R & D Batteries, Inc. - Supplies	\$694.78
DFI - Solutions in Print - Supplies	\$4,201.37	Remel, Inc. - Supplies	\$491.22
Dutch Ophthalmic, USA - Supplies	\$770.50	Secure Shred Solutions - Fees	\$510.00
Ecolab - Supplies	\$357.68	Shelton-Dehaan Co. - Fees	\$270.00
Fareway Stores - Supplies	\$1,028.98	Sherwin Williams - Supplies	\$148.30
Farmer Bros. Co. - Supplies	\$996.41	Standard Textile Co., Inc. - Fees	\$124.56
Genzyme Corporation - Supplies	\$838.46	Steris Corporation - Supplies	\$662.50
Getinge USA - Supplies	\$349.27	Stryker Endoscopy - Supplies	\$2,389.34
Grainger - Supplies	\$249.62	Stryker Sales Corp. - Supplies	\$2,342.07
GRP & Associates, Inc. - Fees	\$419.85	Takeda Pharmaceuticals - Supplies	\$4,834.44
Health Care Logistics - Supplies	\$155.98	Team Ford Lincoln - Fees	\$209.71
Hobart Sales & Service, Inc. - Supplies	\$74.00	Uline - Supplies	\$533.44
Hologic, Inc. - Supplies	\$594.00	Visual Edge IT, Inc. - Fees	\$1,415.14
Home Depot Pro - Supplies	\$248.82	Welch Allyn, Inc. - Supplies	\$990.50
Hy-Vee, Inc. - Supplies	\$6.58	WIN - Fees	\$1,500.00
IDEXX Distribution, Inc. - Supplies	\$1,205.26		
		November Check Run	\$103,577.70

Abbvie US, LLC - Supplies	\$1,187.00
Access Technologies, Inc. - Fees	\$523.85
Airgas USA, LLC - Supplies	\$1,478.67
American Messaging - Fees	\$59.75
AmerisourceBergen - Supplies	\$4,108.77
Ameritex Services - Fees	\$1,986.31
Angel + Earth Candle Co. - Supplies	\$84.00
Angie Andersen - Expenses	\$326.19
Anderson Erickson Dairy - Supplies	\$128.09
Junar Apin - Expenses	\$36.38
Avant Healthcare Professionals, LLC - Fees	\$12,712.09
Avesis/Fidelity - Premiums	\$3,548.45
Bell Medical, Inc. - Supplies	\$131.36
Bio-Rad Laboratories - Supplies	\$2,879.19
BKD - Fees	\$12,304.95
Black Hills Energy - Utilities	\$700.94
Bomgaars - Supplies	\$88.20
Boxout, LLC - Supplies	\$2,386.36
Bracco Diagnostics, Inc. - Supplies	\$957.90
Brightly Software, Inc. - Fees	\$2,783.11
Dr. Kyle Brown - Expenses	\$2,085.00
Cable Channel 13 - Fees	\$600.00
Cardinal Health - Supplies	\$35,543.11
Cardinal Supplies and Fresheners - Supplies	\$52.80
Caresfield, LLC - Supplies	\$158.79
Central Iowa Detention - Fees	\$495.23
CenturyLink - Telephone	\$17.97
Cepheid - Supplies	\$3,502.34
Chamber & Development - Fees	\$5,565.00
Change Healthcare - Fees	\$6,841.71
CHI - Fees	\$37.50
CMI - Supplies	\$220.52
CMS - Supplies	\$677.67
Cobblestone Inn & Suites - Fees	\$4,387.00
Colonial Life - Premium	\$587.54
CompHealth - Fees	\$38,629.50
Coverys - Fees	\$25,000.00
Cutler Anesthesia Services, PLLC - Fees	\$44,350.00
Database Solutions, Inc. - Fees	\$3,920.00
Dearborn National - Premiums	\$21,529.82
Dell Marketing LP - Supplies	\$2,923.80
Denison Free Press - Advertising	\$1,120.00
Denison Hardscapes, Inc. - Fees	\$1,591.25
Denison Municipal Utilities - Utilities	\$15,872.65
Denison Rotary Club - Fees	\$200.00
Denman & Company - Fees	\$9,760.00
Direct TV - Fees	\$391.20
Dish - Fees	\$901.97
DMS Health Technologies - Supplies	\$2,003.00
Do It Best Hardware - Supplies	\$63.08
Dollar General Corporation - Supplies	\$48.40
Dorsey & Whitney - Fees	\$8,607.00
Ebsco Information Service - Fees	\$11,271.15
Echo Group, Inc. - Supplies	\$301.72
eGold Fax - Fees	\$450.06
Ace Ettleman - Fees	\$550.00
Eventide Lutheran Home - Fees	\$483.75
Evergreen Medical Services - Supplies	\$1,331.20
Fareway Stores - Supplies	\$6.58
Federal Express Corp - Fees	\$144.01
Feld Fire - Fees	\$4,063.90
First National Bank Omaha - Expenses	\$10,483.90
FNIC - Premiums	\$10,659.54
Frontier Telephone - Telephone	\$108.58
Yeseni Garcia - Expenses	\$127.07
Sara Gaul - Expenses	\$234.82
Tara Gordon - Expenses	\$46.38
Jamie Gross - Expenses	\$20.45
H&R Accounts, Inc. - Fees	\$2,503.98
Health Partners of SW IA - Fees	\$1,269.00
Heartland Business Systems - Fees	\$19,713.48
HIBCC - Fees	\$50.00
Hoodmasters - Fees	\$628.04
Hunter Ambrose International - Fees	\$6,000.00
Hy-Vee, Inc. - Supplies	\$215.91
ICAN, Inc. - Fees	\$7,290.00
ICU Medical, Inc. - Supplies	\$5,779.87
ID Apparel LLC - Supplies	\$522.15

Dr. John Ingram - Expenses	\$820.00
Immanuel Lutheran Preschool - Sponsorship	\$25.00
Internap Holding, LLC - Fees	\$242.31
Iowa Division of Labor SE - Fees	\$280.00
Iowa Western Community College - Scholarship	\$1,195.00
IRHTP - Fees	\$545.00
Lori Johannsen - Expenses	\$2,501.80
KDSN FM - Advertising	\$3,210.01
Jill Kierscht - Expenses	\$813.28
Knox Company - Supplies	\$3,037.00
Language Line Services - Fees	\$850.83
Little Hawks Childcare Center - Sponsorship	\$375.00
Stephanie Meyers - Expenses	\$145.59
Dr. Michael Luft - Expenses	\$600.00
Macro Helix LLC - Fees	\$12,443.53
McKesson Medical Surgical - Supplies	\$4,733.38
Spring McMinemee - Expenses	\$179.06
Medical Solutions, LLC - Fees	\$183,402.98
Medline Industries, Inc. -	\$3,212.44
Michael & Sara Luft - Fees	\$300.00
MidAmerican Energy - Utilities	\$44.26
Erin Muck - Expenses	\$569.87
Nebraska Methodist College - Fees	\$60.00
Network Services Company - Supplies	\$1,692.34
New Century FS - Fuel	\$3,289.87
New York Life - Premiums	\$3,381.96
Nuance Communications, Inc. - Fees	\$1,391.89
Nyemaster Goode, P.C. - Fees	\$1,950.00
O'Reilly Auto Parts - Supplies	\$17.98
Omnicell, Inc. - Fees	\$80.00
Owens & Minor - Supplies	\$15,588.85
Oxen Technology - Fees	\$10.00
Paragard Direct - Fees	\$1,025.00
Pfizer, Inc. - Supplies	\$159.42
Pharmacy OneSource - Fees	\$533.49
Philips Healthcare - Fees	\$5,438.00
Physicians Lab Services - Fees	\$55,972.50
Pitney Bowes Bank, Inc. - Postage	\$5,000.00
Practical Sleep Services - Fees	\$5,850.00
Press Ganey Assoc., Inc. - Fees	\$3,588.01
Propio Language Service - Fees	\$350.39
QuVa Pharma, Inc. - Supplies	\$1,292.35
R&S Waste Disposal - Fees	\$1,184.69
Remel, Inc. - Supplies	\$518.94
Roo Bea Design, LLC - Supplies	\$54.99
Sanofi Pasteur, Inc. - Supplies	\$19,586.38
Erin Schechinger - Expenses	\$272.00
Brooke Schwery - Expenses	\$45.00
Brooke Scott - Expenses	\$36.38
Secure Shred Solutions - Fees	\$223.75
See The Trainer - Supplies	\$116.85
Shared Medical Services - Fees	\$2,150.00
Theresa Sheer - Expenses	\$799.16
Sherwin Williams - Supplies	\$395.72
Sister Sweets - Fees	\$354.00
Smith Medical - Supplies	\$996.86
SpendMend - Fees	\$850.00
St. Anthony Regional Hospital - Fees	\$840.00
Staples Advantage - Supplies	\$2,648.13
State Hygienic Laboratory - Fees	\$648.00
Patrick Stevens - Expenses	\$169.06
STIA Couture - Supplies	\$562.00
Stryker Orthopedics - Supplies	\$10,071.40
T.A. Penke & Associates - Fees	\$32.00
Takeda Pharmaceuticals - Supplies	\$4,605.12
Team Ford Lincoln - Fees	\$1,296.98
Technical Safety Services - Fees	\$2,799.00
Televox - Fees	\$695.40
Tri-Anim Health Services - Fees	\$272.73
Troop 55 Boy Scouts - Sponsorship	\$500.00
Turnkey Pharmacy Solution - Fees	\$1,345.80
Ultra-Chem, Inc. - Supplies	\$303.79
Unitimed Recruiting Resources - Fees	\$12,826.22
UnityPoint Health - Fes	\$252.00
US Foods - Supplies	\$8,969.99
Verizon Wireless - Telephone	\$277.86
Visual Edge IT, Inc. - Fees	\$32.01
Volkert Pro Exhaust - Fees	\$974.29

VVC Holding LLC - Fees	\$7,849.70	Meagan Wiederien - Expenses	\$36.38
Pat Walker - Supplies	\$40.00	Kelly Wieman - Expenses	\$11.52
Walmart / Capital One - Supplies	\$316.38	Heather Wight - Expenses	\$284.89
Wells Fargo Financial Leasing - Fees	\$935.18	Wisconsin State Laboratories - Fees	\$2,288.00
West Bend Mutual Ins. Co - Premiums	\$9,209.40	Dr. David Wright - Expenses	\$1,115.00
Western Iowa Networks - Telephone	\$1,318.83	Patient Account Refunds	\$613.60
		Manual Check & ACH Total	\$798,274.72
DEPRECIATION FUND:			
Echo Group, Inc. - LED Lighting	\$7,486.78		
GE Medical SYS Info Tech. - EKG Machine	\$7,302.10		
Heartland Business Systems - Firewall Replacement	\$22,848.20		
Invision Architecture - Master Facility Plan	\$71,839.30		
Kriss Premium Products, Inc. - Glycol/Water Heater	\$29,768.75		
Masimo Corporation - CO2 Detectors	\$12,396.00		
Depreciation Total			\$151,641.13
Salaries			\$1,798,164.13
GRAND TOTAL			\$2,851,657.68



Summary for Board:

Wireless Network Refresh

Background Information:

CCMH has contracted with Cerner Oracle to implement a new Electronic Medical Record (EMR) system with a planned 'Go Live' date of June 24, 2023. As part of the scope of implementation services, Cerner Oracle conducted an assessment of CCMH's current wired and wireless network infrastructure in September 2023. The assessment evaluated the current network infrastructure in comparison to Cerner Oracle's minimum infrastructure requirements for optimal use of the Millennium/Community Works EMR platform. CCMH's current wireless network consists of 52 internal and 4 external wireless access points that are mainly installed in the hallways of the building as originally scoped and designed as part of the original facility master plan. Cerner Oracle's network assessment found that the current infrastructure is inadequate to support high-speed data standards. Specifically, the location of our access points requires them to run in full power mode, all of the time which results in devices holding on to the signal of an access point even as it degrades with distance and creates areas of no wireless signal within the facility. In addition, the current state of the network lacks redundancy in the case of a hardware failure.

CCMH had anticipated refreshing/replacing the wireless infrastructure in fiscal year 2025 as the current wireless access points will be at end of maintenance support in May 2024. The scope of that refresh matches Cerner Oracle's recommendations as CCMH will require more wireless coverage and signal strength to support our anticipated increase in the use of mobile technology for communications and asset tracking initiatives in the future.

Administrative Recommendation:

The total approved capital budget for FY2024 is \$3,033,877, which includes \$1,750,000 for the EMR plus \$1,283,877 for other equipment purchases. Fortunately, we were able to negotiate the payment terms with Oracle Cerner, and spread the payments out to FY2025. By doing this, we will only spend approximately \$850,000 in this fiscal year, with the remaining \$900,000 to be paid in the next fiscal year (2024-2025). This will improve our cash flow significantly and allow us to move forward with this wireless infrastructure project in preparation of our July 1st go-live date with Cerner.

CCMH has received two bids to refresh the wireless network infrastructure to meet Oracle Cerner standards as well as establish the groundwork for future considerations such as asset tracking and the proposed facility expansion/renovation. Both of the bids include manufacturer promotional pricing that will expire in January 2024 which would result in a 10% increase in equipment costs. CCMH is requesting board approval to move forward with the proposed wireless network infrastructure design to include 124 internal and 4 external wireless access points, 2 additional network switches, cabling and implementation services from Marco not to exceed \$220,000.