



## **BOARD OF TRUSTEES MEETING AGENDA**

5:30 p.m., Monday, February 24, 2025  
Hospital Meeting Rooms C-D  
100 Medical Parkway, Denison, IA

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- I. CALL TO ORDER**
- II. BUDGET HEARING FY2026**
  - A. Fiscal Year 2026 County Budget – Discussion / Action
- III. APPROVAL OF MINUTES**
  - A. Previous Month’s Minutes
- IV. FINANCIAL STABILITY**
  - A. Finance Committee Report
    - i. Approval of Payroll & AP
    - ii. Capital Purchase Vascular Equipment – Discussion / Action
- V. COMMUNITY**
  - A. Board Chair Comments
- VI. QUALITY CARE AND SERVICES**
  - A. Quality Committee Report
  - B. Medical Staff Report
- VII. PATIENT EXPERIENCE**
  - A. 5 Star Journey Update
- VIII. PEOPLE**
  - A. Credentialing
    - i. Appointments & Reappointments – Discussion / Action
  - B. Mission Committee Report
- IX. GROWTH**
  - A. CEO Report
- X. EXECUTIVE SESSION PURSUANT TO IOWA CODE**
  - Section 21.5 (1)(c) Legal Matters
- XI. ADJOURNMENT**

### **Our Mission**

To provide convenient access to safe, high quality, patient centered healthcare by skilled and trusted professionals while exceeding customer expectations

**NOTICE OF PUBLIC HEARING --- PROPOSED BUDGET Fiscal Year July 1, 2025 - June 30, 2026 CRAWFORD COUNTY MEMORIAL HOSPITAL**

The Board of Hospital Trustees of this County will conduct a public hearing on the proposed fiscal year budget as follows:

Meeting Date: 2/24/2025 Meeting Time: 05:30 PM Meeting Location: Crawford County Memorial Hospital Conference Room D

At the public hearing any resident or taxpayer may present objections to, or arguments in favor of, any part of the proposed budget. This notice represents a summary of the supporting detail of receipts and expenditures on file with the secretary.

Contact Name: Rachel Melby Contact Telephone Number: (712) 265-2500

FUND	A Expenditure June 30, 2024 Actual	B Expenditure June 30, 2025 Re- estimated	C Expenditure June 30, 2026 Proposed	D Transfers Out	E Estimated Ending Fund Balance FY 2026	F Estimated Beginning Fund Balance FY 2026	G Estimated Other Receipts	H Transfers In	I Estimated Amount To Be Raised By Taxation
1. General	41,410,865	47,256,860	51,127,626	0	28,756,430	25,254,148	52,642,542	1,606,540	380,826
2. FICA				0	0	0	0	0	0
3. IPERS				1,222,323	0	0	10,790	0	1,211,533
4. Emergency				0	0	0	0	0	0
5. Ambulance	0	0	0	384,217	0	0	3,391	0	380,826
6. Unemployment Comp.	0	0	0	0	0	0	0	0	0
7. Debt Service	0	0	0	0	0	0	0	0	0
8. Tort Liability/Ins.	0	0	0	0	0	0	0	0	0
9. Restricted Funds	0	0	0	0	0	0	0	0	0
10. Board Designated	0	0	0	0	0	0	0	0	0
11. Total	41,410,865	47,256,860	51,127,626	1,606,540	28,756,430	25,254,148	52,656,723	1,606,540	1,973,185

Proposed taxation rate per \$1,000 valuation: 1.39896

Virtual Meeting Information:

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**ADOPTED BUDGET AND CERTIFICATE OF TAXES Fiscal Year July 1, 2025 - June 30, 2026  
CRAWFORD COUNTY MEMORIAL HOSPITAL**

File one copy of the Adopted Budget Summary, one copy of the Supplemental Detail, and Proof of Publication with the County Auditor immediately following the budget adoption and by April 30.

County Name: CRAWFORD COUNTY Adopted Date: (entered upon adoption) Secretary's Name: Rachel Melby

**ADOPTED BUDGET SUMMARY**

FUND	A Expenditures June 30, 2024 Actual	B Expenditures June 30, 2025 Re- estimated	C Expenditures June 30, 2026 Proposed	D Transfers Out	E Estimated Ending Fund Balance FY 2026	F Estimated Beginning Fund Balance FY 2026	G Estimated Other Receipts	H Transfers In	I Amount To Be Raised By Taxation
1. General	41,410,865	47,256,860	51,127,626	0	28,756,430	25,254,148	52,642,542	1,606,540	380,826
2. FICA				0	0	0	0	0	0
3. IPERS				1,222,323	0	0	10,790	0	1,211,533
4. Emergency				0	0	0	0	0	0
5. Ambulance	0	0	0	384,217	0	0	3,391	0	380,826
6. Unemployment Comp.	0	0	0	0	0	0	0	0	0
7. Debt Service	0	0	0	0	0	0	0	0	0
8. Tort Liability/Ins.	0	0	0	0	0	0	0	0	0
9. Restricted Funds	0	0	0	0	0	0	0	0	0
10. Board Designated	0	0	0	0	0	0	0	0	0
11. Total	41,410,865	47,256,860	51,127,626	1,606,540	28,756,430	25,254,148	52,656,723	1,606,540	1,973,185

**PROPERTY TAX/UTILITY TAX REPLACEMENT EXCISE TAX COMPUTATION**

This section must be completed in order to compute the budget-year property taxes and utility excise tax estimate:

FUND	AW Utility Tax Replacement and Property Tax Dollars	BW Taxable Valuation With Gas & Electric Utilities	CW Tax Rate	DW Taxable Valuation Without Gas & Electric Utilities	EW Property Taxes Levied	FW Estimated Utility Tax Replacement Excise Taxes
1. General	384,217	1,423,026,077	0.27000	1,410,465,206	380,826	3,391
2. FICA		1,423,026,077		1,410,465,206	0	
3. IPERS	1,222,323	1,423,026,077	0.85896	1,410,465,206	1,211,533	10,790
4. Emergency		1,423,026,077		1,410,465,206	0	
5. Ambulance	384,217	1,423,026,077	0.27000	1,410,465,206	380,826	3,391
6. Unemployment Comp.		1,423,026,077		1,410,465,206	0	
7. Debt Service	0	1,425,834,001	0.00000	1,413,273,130	0	0
8. Tort Liability/Ins.		1,423,026,077		1,410,465,206	0	
9. Total	1,990,757		1.39896		1,973,185	17,572

**Indicate the type of hospital and Code Authority**

Public Hospital - Chapter 347 and 348

To the County Auditor and Board of Supervisors of the above-named County, in the State of Iowa: At a lawful meeting of the above-named Board of Hospital Trustees, on the date indicated, the budget for fiscal year stated above was adopted as summarized. In addition, tax levies were voted on all taxable property of this County.

\_\_\_\_\_

Board President's Signature of Certification

\_\_\_\_\_

Board Secretary's Signature of Certification

**COUNTY AUDITOR'S CERTIFICATION**

By Electronically Certifying, I certify the budget meets all statutory obligations.

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County Auditor's Signature of Certification

Crawford County Memorial Hospital

**Board of Trustees**

January 27, 2025

A meeting of the Board of Trustees of Crawford County Memorial Hospital was held on Monday, January 27, 2025, in Hospital Board Room D at Crawford County Memorial Hospital, Denison, Iowa.

Present on site during the meeting were Jay Mendlik, David Reisz, Jon Schuttinga, Amy Schultz, Theresa Sheer (CNO), Dr. David Wright (Chief of Staff), Heather Rasmussen (Chief Quality & Ancillary Services Officer), Rachel Melby (CFO), Erin Muck (CEO), and Dr. Michael Luft (Chief Medical Officer arrived at 5:19 and left at 6:12) and Heather Wight (Recorder). Not present were Vernon Sid Leise and Dr. David Wright (Chief of Staff).

**CALL TO ORDER:** The Board of Trustees meeting was called to order at 5:02 p.m. by Mendlik.

**APPROVAL OF MINUTES**

A motion was made by Reisz, second by Schultz, to approve the November 25, 2024, minutes as presented. Motion carried unanimously.

**COMMUNITY**

**2025 Board Meeting / Committee Schedule – Election of Officers – Assignment of Committees**

A motion was made by Schultz, second by Schuttinga, to approve the 2025 Board Meeting / Committee Schedule as presented. Motion carried unanimously.

**Election of Officers**

A motion was made by Schultz, and seconded by Schuttinga, for Mendlik and Schultz to remain as Chairperson and Treasurer, respectfully, and Schuttinga as Vice Chair/Secretary for the coming year and the assignment of committees as follows. Motion carried unanimously.

The committees were structured as follows:

**GOVERNANCE/EXECUTIVE**

Jay Mendlik – Chairperson  
Jon Schuttinga

**FINANCE**

Amy Schultz - Chairperson  
Jay Mendlik  
Erin Muck  
Rachel Melby  
Physician Representative

**MISSION**

Jay Mendlik – Chairperson  
Vernon Sid Leise  
Erin Muck  
Physician Representative

**QUALITY**

Jon Schuttinga - Chairperson  
David Reisz  
Erin Muck  
Theresa Sheer  
Heather Rasmussen  
Physician Representative

**FOUNDATION REPRESENTATIVE**

David Reisz

**Board Chair Comments**

Mendlik stated that everything is coming together well, and he feels that when something comes up, the Board is kept well informed.

Crawford County Memorial Hospital

**Board of Trustees**

January 27, 2025

**FINANCIAL STABILITY**

**Resolution**

Resolution approving and authorizing the conversion and reissuance of the Hospital's Hospital Revenue Bonds (Crawford County Memorial Hospital Project), Series 2024, and approving other documents and matters related thereto; and authorizing the redemption of its Taxable Hospital Revenue Refunding Bonds (Crawford County Memorial Hospital Project), Series 2020C.

A motion was made by Reisz, second by Schuttinga, to approve the conversion and reissuance of the Hospital's Hospital Revenue Bonds Series 2024 and redemption of its Taxable Hospital Revenue Refunding Bonds Series 2020C. Motion carried unanimously.

**Tax Budget & Hearing Date**

Melby summarized the 2026 county budget and tax asking. It is recommended to lower the tax levy rate to \$1.39896 per \$1,000 of assessed value.

A motion was made by Schuttinga, second by Schultz, to approve the tax asking rate of \$1.39896 per \$1,000 of assessed value and to set the tax asking hearing date of February 24, 2025 @ 5:30 p.m. Motion carried unanimously.

**Corporate Banking Authorization Resolution**

A motion was made by Reisz, second by Schultz, to approve the Corporate Banking Authorization Resolution as presented giving banking authority to the following positions: CEO, CFO, Chairperson – Board of Trustees, Vice Chairperson / Secretary – Board of Trustees and authorizes Erin Muck, Rachel Melby, Jason Mendlik, and Jon Schuttinga to sign the resolution. Motion carried unanimously.

**Finance Committee Report**

1. November Total Payroll & Accounts Payable of \$4,572,250.53 for payment.

A motion was made by Schuttinga, second by Reisz, to approve the November financial report, total payroll, and accounts payables in the amount of \$4,572,250.53. Motion carried unanimously.

2. December Total Payroll & Accounts Payable of \$3,159,067.96 for payment.

A motion was made by Schultz, second by Reisz, to approve the December financial report, total payroll, and accounts payables in the amount of \$3,159,067.96. Motion carried unanimously.

**Sale or Disposal of Equipment**

A motion was made by Schultz, second by Schuttinga, to approve the sale or disposal of 2 dietary items that have been fully depreciated. Motion carried unanimously.

**QUALITY CARE AND SERVICES**

**Quality Committee Report**

- Rasmussen gave a brief update of the Quality Committee activities including the 5 areas that ranked in the HCHAPS 99<sup>th</sup> percentile which are Communication with Doctors, Communication with Nurses, Cleanliness of the Hospital, Quietness of the Hospital and Care Transitions. Andy Segebart has resigned his position to be closer to home and Candice Ueding has been promoted to Pharmacy Director.
- Recommend Board action regarding Medical Staff Accountable Care Committee recommendations for approval of Medical Staff privileges and appointment/re-appointment applications.

Crawford County Memorial Hospital

**Board of Trustees**

January 27, 2025

**Medical Staff Report**

Dr. Luft shared that the visiting Cerner rep will return in March and is doing great with one-on-one physician training. Medical staff assignments were confirmed and the conflict-of-interest policy was shared and signed by medical staff.

**Conflict of Interest Statement**

Muck reviewed the Conflict-of-Interest Statement. The Board is required to sign one every year.

**PATIENT EXPERIENCE**

**5-Star Journey Update**

Sheer shared that the virtual Marcus Engel presentation will be tomorrow for staff. Our annual CLS progress check will be held on Feb 4<sup>th</sup>. Next years' OASIS teams have been selected and we have a list of potential SEAs. Sheer also shared that the Everybody's a Caregiver course will be covered during the ED/Med Unit staff meeting.

**PEOPLE**

**Credentialing**

A motion was made by Reisz, second by Schuttinga, to approve Medical Staff new appointments of Martin, Montney, Singh and Newman and the reappointments of Fanders, Schultz, and Zucker. In addition, the distant site new appointments of Summers, Ciccarelli, Marcum, Bourne and McCormack and the reappointments of Conner and Stone. Motion carried unanimously.

**Mission Committee Report**

Muck shared goals from her CEO workplan including that the planned external strategic planning fell through so there is renewed discussion regarding options.

**GROWTH**

**CEO Report**

Muck shared that the annual IHA Governance Forum will be on March 11 followed by Hospital Day on the Hill on March 12. Please let us know if you'd like to attend. One of the courses CLS offers is the Swing Bed Program. We are participating again this year and it has been very beneficial. Lilly Wyatt, Marketing Assistant, created a great media campaign for our swing bed program which has been named Homeward Healing. This course has other hospital's participating and our media campaign was voted the favorite of our peers.

**ADJOURNMENT**

A motion was made by Schultz, second by Schuttinga, that the meeting be adjourned at 6:32 p.m. Motion carried unanimously.

**CRAWFORD COUNTY MEMORIAL HOSPITAL  
FINANCE COMMITTEE MEETING  
February 20, 2025, 12:00 P.M.**

A meeting of the Finance Committee of the Board of Trustees was held on February 20, 2025, in the Administrative Conference Room. Present on site were Rachel Melby (CFO), Erin Muck, (CEO), Jay Mendlik, Amy Schultz, and Heather Wight (recorder).

The meeting was called to order at 12:08 pm.

**Committee Recommendations:**

1. Total Payroll & Accounts Payable of \$3,159,067.96 for approval of payment.
2. Approve the capital purchase of vascular equipment not to exceed \$50,000.

**Approval of Minutes**

The January 2025 minutes were reviewed and approved.

**CFO Report**

The CFO Report was reviewed.

**Financial Reports**

**Statistical, Income and Cash Flow Report**

Overall, total hospital procedures were up almost 3% compared to last December. Although inpatient admissions and days were down, outpatient procedures were up in many departments. Some of the busier departments were Radiology (up 16%), Lab (up 7%), Surgery (up 14%), Scheduled Outpatients (up 53%), Specialty Clinic (up 35%), and Medical Clinic (up 2%).

The net profit for January was \$541,193. However, the profit was solely due to the receipt of tentative settlements from our FY2024 Medicare Cost Report filing. The total settlement amount received in January was \$616,641 (\$490,641 for FY2024 and \$126,300 as an interim FY2025 payment for outpatient services). Year-to-date net profit is \$4,208,261.

While cash only increased \$128,320, this was a significant win for operational cash flow because \$837,427 in project expenses were paid in January. Total days cash on hand, excluding project funds, increased from 215 days to 223 days. This cash increase was due to a considerable decrease in Accounts Receivable. In January, total AR decreased \$914,015. Days in AR also decreased from 77 days to 72 days, which is the lowest it's been since August

**Balance Sheet**

The Balance Sheet as of 01/31/25 reflects Total Assets of \$86,636,062.

**Payroll & Accounts Payable**

The committee reviewed and recommends total Payroll & Accounts Payable of \$3,392,095.84 to the Board for approval. This amount includes \$1,909,860.28 in salaries.

**CRAWFORD COUNTY MEMORIAL HOSPITAL  
FINANCE COMMITTEE MEETING  
February 20, 2025, 12:00 P.M.**

**Accounts Receivable**

Patient Accounts Receivable as of 01/31/2025 totaled \$13,928,740 which is a decrease of \$914,006 from November.

**Capital Purchase**

**Vascular Testing System**

The committee reviewed and recommended the board approve the purchase of new Vascular Testing Equipment, which primarily checks blood flow in the legs. The current Parks-Flo lab machine is 17 years old. The total cost for a new Parks Flo-Lab model is \$42,815, with an ROI of just under 2 years.

**Other Business**

**Open Meeting Laws**

The committee reviewed the open meetings laws referenced in Iowa Code Chapter 21.

**Medicaid Update**

The committee reviewed the Medicaid Directed Payments received year-to-date. It was noted that the continuation of the program for next fiscal year is unknown. However, if the program continues, payments will be contingent upon meeting quality metrics.

**Adjourn** - The meeting was adjourned at 1:06 p.m.



**Crawford County Memorial Hospital**

**Comparative Statistical Report**

**January 2025**

	Month to Date			Fiscal Year to Date		
	FY 2025	FY 2024	Variance	FY 2025	FY 2024	Variance
<b>Total Admissions</b>	29	47	-38.30%	226	260	-13.08%
Acute/OB	23	35	-34.29%	182	200	-9.00%
Skilled	4	7	-42.86%	28	26	7.69%
ICF	1	2	-50.00%	11	3	266.67%
Respite	1	0	100.00%	1	0	100.00%
Newborns	0	3	-100.00%	4	31	-87.10%
Observation Admissions	15	9	66.67%	86	122	-29.51%
<b>Total Adjusted Admits</b>	44	56	-21.43%	312	382	-18.32%
<b>Total Patient Days*</b>	219	253	-13.44%	1,427	1,317	8.35%
Acute/OB	98	135	-27.41%	708	635	11.50%
Nursery	0	6	-100.00%	4	53	-92.45%
Skilled	48	79	-39.24%	376	243	54.73%
ICF	3	2	50.00%	33	5	560.00%
Respite	3	0	100.00%	3	0	100.00%
Observation	67	31	116.13%	303	381	-20.47%
*Includes Observation						
<b>Average LOS (Acute/OB)</b>	4.35	3.53	23.34%	3.54	3.13	12.93%
<b>Hospital Procedures</b>						
Inpatient	985	1,281	-23.11%	6,663	5,094	30.80%
Outpatient	14,013	13,283	5.50%	94,455	96,812	-2.43%
<b>Total</b>	14,998	14,564	2.98%	101,118	101,906	-0.77%
Surgical Procedures	105	92	14.13%	664	678	-2.06%
Anesthesia Procedures	87	63	38.10%	518	537	-3.54%
ER Visits	426	421	1.19%	3,206	2,986	7.37%
Admits from ER	17	18	-5.56%	201	171	17.54%
Scheduled Outpatient Visits	101	66	53.03%	772	657	17.50%
Ambulance Trips	98	140	-30.00%	793	828	-4.23%
Xray Procedures	674	584	15.41%	4,577	4,164	9.92%
Mammography Procedures	126	94	34.04%	913	932	-2.04%
Flouro Procedures	4	3	33.33%	18	11	63.64%
Ultrasound Dept Procedures	206	157	31.21%	1067	1219	-12.47%
Echo Procedures	53	51	3.92%	237	281	-15.66%
CT Dept Procedures	213	197	8.12%	1642	1424	15.31%
MRI Dept Procedures	78	81	-3.70%	536	548	-2.19%
Nuc Med Procedures	2	5	-60.00%	26	51	-49.02%
Total Radiology Procedures	1,356	1,172	15.70%	9,016	8,630	4.47%
Respiratory Tx Procedures	63	299	-78.93%	498	809	-38.44%
EKG Procedures	113	131	-13.74%	919	1067	-13.87%
Sleep Studies	21	5	320.00%	111	57	94.74%
Lab Procedures	6,906	6,437	7.29%	46,231	44,127	4.77%
Physical Tx Procedures	1,611	1,865	-13.62%	11,426	12,441	-8.16%
Speech Procedures	8	28	-71.43%	87	220	-60.45%
OT Procedures	155	157	-1.27%	992	1185	-16.29%
Cardiac Rehab Procedures	131	120	9.17%	867	876	-1.03%
Pulmonary Rehab Procedures	6	9	-33.33%	69	64	7.81%
Specialty Clinic Visits	502	371	35.31%	3,526	3,379	4.35%
Total Medical Clinic Visits	3,407	3,328	2.37%	22,216	24,193	-8.17%

**CRAWFORD COUNTY MEMORIAL HOSPITAL  
OPERATING/INCOME STATEMENT  
FOR THE MONTH ENDING JANUARY 31, 2025**

Gray lines are YTD. All %'s are based on net revenue except for the variance column and gross revenue.

	<b>CURRENT MONTH ACTUAL</b>		<b>CURRENT MONTH BUDGET</b>		<b>CURRENT MONTH VARIANCE</b>		<b>PRIOR YEAR ACTUAL</b>	
<b>PATIENT SERVICE REVENUES</b>								
INPATIENT SERVICES	671,633	10.5%	400,325	7.1%	271,309	67.8%	598,968	10.7%
	4,030,757	9.7%	2,813,405	7.1%	1,217,352	43.3%	2,980,860	8.0%
OUTPATIENT SERVICES	5,596,927	87.9%	5,199,978	91.9%	396,949	7.6%	4,851,767	86.6%
	36,840,160	88.2%	36,544,464	91.9%	295,696	0.8%	33,881,576	90.9%
SWING BED SERVICES	99,130	1.6%	59,227	1.0%	39,903	67.4%	151,335	2.7%
	888,549	2.1%	416,237	1.0%	472,312	113.5%	392,079	1.1%
<b>TOTAL GROSS PATIENT REVENUE</b>	<b>6,367,691</b>	<b>100.0%</b>	<b>5,659,530</b>	<b>100.0%</b>	<b>708,161</b>	<b>12.5%</b>	<b>5,602,070</b>	<b>100.0%</b>
	41,759,466	100.0%	39,774,106	100.0%	1,985,360	5.0%	37,254,515	100.0%
<b>DEDUCTIONS FROM REVENUE</b>								
MEDICARE ADJUSTMENTS	(804,453)	-12.6%	(1,273,053)	-22.5%	468,600	-36.8%	(1,307,066)	-23.3%
	(9,108,203)	-21.8%	(8,946,779)	-22.5%	(161,424)	1.8%	(8,536,257)	-22.9%
TITLE XIX ADJUSTMENTS	(388,687)	-6.1%	338,584	6.0%	(727,270)	-214.8%	(271,352)	-4.8%
	2,434,882	5.8%	2,379,502	6.0%	55,380	2.3%	(1,495,239)	-4.0%
BLUE CROSS ADJUSTMENTS	(643,573)	-10.1%	(550,829)	-9.7%	(92,744)	16.8%	(584,009)	-10.4%
	(4,400,105)	-10.5%	(3,871,121)	-9.7%	(528,984)	13.7%	(3,671,707)	-9.9%
OTHER ADJUSTMENTS	(493,378)	-7.7%	(284,011)	-5.0%	(209,367)	73.7%	(296,146)	-5.3%
	(2,319,007)	-5.6%	(1,995,974)	-5.0%	(323,034)	16.2%	(1,801,032)	-4.8%
PROVISION FOR UNCOLLECTIBLE	(100,467)	-1.6%	(151,178)	-2.7%	50,711	-33.5%	(144,022)	-2.6%
	(1,025,132)	-2.5%	(1,062,448)	-2.7%	37,316	-3.5%	(987,249)	-2.7%
CHARITY CARE	(21,222)	-0.3%	(23,050)	-0.4%	1,828	-7.9%	(20,283)	-0.4%
	(100,024)	-0.2%	(161,994)	-0.4%	61,971	-38.3%	(132,234)	-0.4%
<b>TOTAL DEDUCTIONS FROM REVENUE</b>	<b>(2,451,780)</b>	<b>-38.5%</b>	<b>(1,943,537)</b>	<b>-34.3%</b>	<b>(508,242)</b>	<b>26.2%</b>	<b>(2,622,877)</b>	<b>-46.8%</b>
	(14,517,589)	-34.8%	(13,658,813)	-34.3%	(858,776)	6.3%	(16,623,716)	-44.6%
<b>NET PATIENT REVENUE</b>	<b>3,915,911</b>	<b>61.5%</b>	<b>3,715,992</b>	<b>65.7%</b>	<b>199,919</b>	<b>5.4%</b>	<b>2,979,193</b>	<b>53.2%</b>
<i>(as % of Gross Patient Revenue)</i>	27,241,877	65.2%	26,115,293	65.7%	1,126,585	4.3%	20,630,799	55.4%
<b>NET PATIENT REVENUE</b>	<b>3,915,911</b>	<b>97.5%</b>	<b>3,715,992</b>	<b>97.1%</b>	<b>199,919</b>	<b>5.4%</b>	<b>2,979,193</b>	<b>96.8%</b>
<i>(as % of Total Operating Revenue)</i>	27,241,877	95.8%	26,115,293	97.1%	1,126,585	4.3%	20,630,799	94.7%
<b>OTHER REVENUE</b>								
DIETARY/MEALS INCOME	6,663	0.2%	6,308	0.2%	355	5.6%	7,238	0.2%
	46,610	0.2%	44,158	0.2%	2,451	5.6%	43,378	0.2%
OTHER INCOME	95,634	2.4%	105,875	2.8%	(10,242)	-9.7%	91,534	3.0%
	1,143,399	4.0%	741,125	2.8%	402,274	54.3%	1,119,069	5.1%
<b>TOTAL OTHER REVENUE</b>	<b>102,297</b>	<b>2.5%</b>	<b>112,183</b>	<b>2.9%</b>	<b>(9,887)</b>	<b>-8.8%</b>	<b>98,772</b>	<b>3.2%</b>
	1,190,009	4.2%	785,283	2.9%	404,726	51.5%	1,162,447	5.3%
<b>TOTAL OPERATING REVENUE</b>	<b>4,018,208</b>	<b>100.0%</b>	<b>3,828,176</b>	<b>100.0%</b>	<b>190,032</b>	<b>5.0%</b>	<b>3,077,965</b>	<b>100.0%</b>
	28,431,886	100.0%	26,900,576	100.0%	1,531,310	5.7%	21,793,245	100.0%
<b>OPERATING EXPENSES</b>								
SALARIES	1,618,116	40.3%	1,845,942	48.2%	(227,826)	-12.3%	1,666,429	54.1%
	11,863,171	41.7%	12,971,429	48.2%	(1,108,258)	-8.5%	11,912,616	54.7%
BENEFITS	629,767	15.7%	559,080	14.6%	70,688	12.6%	628,848	20.4%
	3,874,564	13.6%	3,861,561	14.4%	13,003	0.3%	3,638,360	16.7%
PROFESSIONAL FEES	375,828	9.4%	198,202	5.2%	177,627	89.6%	265,127	8.6%
	2,139,334	7.5%	1,392,762	5.2%	746,572	53.6%	1,844,780	8.5%
SUPPLIES & EXPENSES	718,469	17.9%	924,535	24.2%	(206,067)	-22.3%	617,686	20.1%
	5,458,922	19.2%	6,883,938	25.6%	(1,425,015)	-20.7%	4,509,691	20.7%
OCCUPANCY	155,499	3.9%	136,415	3.6%	19,085	14.0%	136,801	4.4%
	1,029,368	3.6%	954,905	3.5%	74,464	7.8%	897,302	4.1%
DEPRECIATION	193,792	4.8%	186,375	4.9%	7,417	4.0%	183,150	6.0%
	1,356,542	4.8%	1,304,625	4.8%	51,917	4.0%	1,205,750	5.5%
<b>TOTAL OPERATING EXPENSE</b>	<b>3,691,472</b>	<b>91.9%</b>	<b>3,850,549</b>	<b>100.6%</b>	<b>(159,077)</b>	<b>-4.1%</b>	<b>3,498,042</b>	<b>113.6%</b>
	25,721,901	90.5%	27,369,220	101.7%	(1,647,319)	-6.0%	24,008,498	110.2%
<b>NET OPERATING INCOME (LOSS)</b>	<b>326,736</b>	<b>8.1%</b>	<b>(22,373)</b>	<b>-0.6%</b>	<b>349,109</b>	<b>-1560.4%</b>	<b>(420,077)</b>	<b>-13.6%</b>
	2,709,985	9.5%	(468,644)	-1.7%	3,178,629	-678.3%	(2,215,253)	-10.2%
<b>NONOPERATING REV/EXP</b>								
TAXES	181,742	4.5%	181,742	4.7%	-	0.0%	166,359	5.4%
	1,272,196	4.5%	1,272,196	4.7%	-	0.0%	1,164,510	5.3%
GENERAL CONTRIBUTIONS	1,549	0.0%	833	0.0%	716	0.0%	1,490	0.0%
	18,379	0.1%	5,833	0.0%	12,546	0.0%	17,640	0.1%
COVID/PRF/FEMA FUNDING	-	0.0%	-	0.0%	-	0.0%	-	0.0%
	-	0.0%	-	0.0%	-	0.0%	235,980	1.1%
INTEREST INCOME	101,392	2.5%	50,000	1.3%	51,392	102.8%	60,794	2.0%
	655,598	2.3%	350,000	1.3%	305,598	87.3%	370,045	1.7%
INTEREST EXPENSE	(70,228)	-1.7%	(162,119)	-29.6%	91,892	-56.7%	(47,987)	-1.6%
	(447,898)	-1.6%	(1,134,834)	-4.2%	686,936	-60.5%	(344,523)	0.0%
WELLNESS CENTER CONTRIBUTIONS	-	0.0%	(41,667)	-1.1%	41,667	-100.0%	-	0.0%
	-	0.0%	(41,667)	-0.2%	41,667	-100.0%	-	0.8%
<b>TOTAL NONOPERATING INCOME (LOSS)</b>	<b>214,456</b>	<b>5.3%</b>	<b>28,790</b>	<b>0.8%</b>	<b>185,666</b>	<b>644.9%</b>	<b>180,655</b>	<b>5.9%</b>
	1,498,276	5.3%	451,529	1.7%	1,046,747	231.8%	1,443,651	6.6%
<b>NET INCOME (LOSS)</b>	<b>541,193</b>	<b>13.5%</b>	<b>6,417</b>	<b>0.2%</b>	<b>534,776</b>	<b>8334.2%</b>	<b>(239,422)</b>	<b>-7.8%</b>
<i>Year to Date</i>	4,208,261	14.8%	(17,115)	-0.1%	4,225,376	-24688.0%	(771,601)	-3.5%

**CRAWFORD COUNTY MEMORIAL HOSPITAL  
STATEMENT OF CASH FLOWS  
FOR THE MONTH ENDING JANUARY 31, 2025**

	<u>THIS MONTH</u>	<u>YTD</u>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
CASH RECEIVED FROM PATIENTS AND THIRD -PARTY PAYORS	4,679,628	28,290,475
CASH PAID TO SUPPLIERS FOR GOODS AND SERVICES	(1,998,721)	(12,293,421)
CASH PAID TO EMPLOYEES FOR SERVICES	(1,785,138)	(12,995,957)
OTHER OPERATING REVENUE RECEIVED	102,297	1,203,235
NET CASH PROVIDED BY OPERATING ACTIVITIES	998,065	4,204,332
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>		
COUNTY TAXES	32,569	1,325,048
<b>CASH FLOW FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>		
PROCEEDS FROM ISSUANCE OF LONG-TERM DEBT	-	-
PRINCIPAL PAYMENTS ON LONG-TERM DEBT	(58,961)	(409,626)
INTEREST PAID ON LONG-TERM DEBT	(28,428)	(382,435)
ACQUISITION OF PROPERTY AND EQUIPMENT	(52,405)	(2,030,977)
CONSTRUCTION PROJECT FUNDS	(837,427)	21,242,450
NET CASH FROM (USED IN) CAPITAL AND RELATED FINANCING ACTIVITIES	(977,221)	18,419,412
<b>CASH FLOW FROM INVESTING ACTIVITIES</b>		
INTEREST RECEIVED	74,908	455,258
PROCEEDS FROM MATURITIES OF CERTIFICATES OF DEPOSIT	-	85,988
PURCHASE OF CERTIFICATE OF DEPOSIT	-	-
PROCEEDS OF MATURITIES OF U.S. GOVERNMENT AGENCY SECURITIES	-	77,058
PURCHASE OF GOVERNMENT AGENCY SECURITIES	-	-
NET CASH PROVIDED BY INVESTING ACTIVITIES	74,908	618,305
<b>NET INCREASE (DECREASE) IN CASH</b>	<b>128,320</b>	<b>24,567,097</b>
<b>CASH</b>		
BEGINNING	48,168,957	23,730,180
ENDING	48,297,277	48,297,277

<u>OPERATING INDICATORS:</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>Target</u>	<u>Desirable Trend</u>
Total Margin:	1.98%	21.14%	5.52%	39.18%	-7.12%	12.58%	2.00%	Increasing
Debt Service Coverage Ratio:	3.55	7.46	6.96	11.88	7.44	7.63	1.60	Increasing
Days Revenue in Patient A/R:	69	77	79	76	77	72	50	Increasing
Days Cash on Hand:	453	436	434	442	425	426	180	Increasing
(w/o Project funds)	(199)	(208)	(205)	(223)	(215)	(223)		

**CRAWFORD COUNTY MEMORIAL HOSPITAL**  
**BALANCE SHEET**  
**AS OF: 1/31/25**

	Current Month		Prior Month		1-Month Net Change		1 Year Ago Month	
<b>ASSETS</b>								
<b>CURRENT ASSETS</b>								
Total Cash	11,765,533	13.58%	10,949,450	12.66%	816,083	7.45%	6,034,079	12.68%
Patient Receivables	13,928,740	16.08%	14,842,754	17.15%	(914,015)	-6.16%	9,013,071	18.93%
Allowance for Uncollectibles	(752,000)	-0.87%	(714,000)	-0.83%	(38,000)	5.32%	(847,000)	-1.78%
Allowance for Contractuals	(4,850,000)	-5.60%	(5,270,000)	-6.09%	420,000	-7.97%	(2,540,000)	-5.34%
Net Accounts Receivable	8,326,740	9.61%	8,858,754	10.24%	(532,015)	-6.01%	5,626,071	11.82%
Other Receivables								
Est. Third Party Settlement	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Taxes Receivable	872,445	1.01%	905,013	1.05%	(32,569)	-3.6%	801,601	1.68%
Other	261,878	0.30%	365,982	0.42%	(104,104)	-28.45%	489,583	1.03%
Inventory	1,468,168	1.69%	1,487,068	1.72%	(18,900)	-1.27%	1,441,393	3.03%
Prepaid Expenses & Other	893,599	1.03%	929,567	1.07%	(35,968)	-3.87%	1,704,852	3.58%
<b>TOTAL CURRENT ASSETS</b>	<b>23,588,361</b>	<b>27.23%</b>	<b>23,495,835</b>	<b>27.16%</b>	<b>92,527</b>	<b>0.39%</b>	<b>16,097,578</b>	<b>33.82%</b>
<b>ASSETS LIMITED AS TO USE</b>								
Investments								
Cash & CD's	13,500,298	15.58%	13,478,460	15.58%	21,838	0.16%	12,978,870	27.26%
Bond/Project Funds	23,031,446	26.58%	23,741,046	27.44%	(709,600)	-2.99%	400,012	0.84%
Interest Receivable	118,921	0.14%	92,467	0.11%	26,454	28.61%	105,354	0.22%
<b>TOTAL ASSETS LIMITED AS TO USE</b>	<b>36,650,666</b>	<b>42.30%</b>	<b>37,311,974</b>	<b>43.12%</b>	<b>(661,308)</b>	<b>-1.77%</b>	<b>13,484,236</b>	<b>28.33%</b>
<b>OTHER ASSETS</b>								
Physician Practice Intangibles	815,000	0.94%	815,000	0.94%	-	100.00%	815,000	1.71%
<b>TOTAL OTHER ASSETS</b>	<b>815,000</b>	<b>0.94%</b>	<b>815,000</b>	<b>0.94%</b>	<b>-</b>	<b>0.00%</b>	<b>815,000</b>	<b>1.71%</b>
<b>PROPERTY &amp; EQUIPMENT, NET</b>								
Land	314,500	0.36%	314,500	0.36%	-	0.00%	314,500	0.66%
Land held for Future Dev	120,400	0.14%	120,400	0.14%	-	0.00%	120,400	0.25%
Land Improvements	2,623,208	3.03%	2,623,208	3.03%	-	0.00%	2,511,827	5.28%
Building	8,671,791	10.01%	8,670,091	10.02%	1,700	0.02%	8,670,091	18.21%
Fixed Equipment	18,262,376	21.08%	18,262,376	21.11%	-	0.00%	18,079,267	37.98%
Major Moveable Equipment	22,310,244	25.75%	22,263,515	25.73%	46,729	0.21%	18,891,697	39.68%
Leased Equipment	1,439,076	1.66%	1,439,076	1.66%	-	0.00%	1,439,076	3.02%
Deferred Costs	6,248,606	7.21%	5,420,686	6.27%	827,920	15.27%	845,584	1.78%
Right of Use Subscriptions	201,265	0.23%	201,265	0.23%	-	0.00%	-	0.00%
Allowance for Depreciation	(39,505,479)	-45.60%	(39,311,687)	-45.44%	(193,792)	0.49%	(37,263,104)	-78.28%
<b>TOTAL PROPERTY &amp; EQUIP, NET</b>	<b>20,685,988</b>	<b>23.88%</b>	<b>20,003,431</b>	<b>23.12%</b>	<b>682,557</b>	<b>3.41%</b>	<b>13,609,338</b>	<b>28.59%</b>
<b>DEFERRED OUTFLOWS OF RESOURCES</b>								
Pension Related Deferred Outflows	4,134,804	4.77%	4,134,804	4.78%	-	0.00%	2,767,672	5.81%
Deferred Loss on Refunding	761,243	0.88%	761,243	0.88%	-	0.00%	830,448	1.74%
<b>TOTAL DEFERRED OUTFLOWS</b>	<b>4,896,047</b>	<b>5.65%</b>	<b>4,896,047</b>	<b>5.66%</b>	<b>-</b>	<b>0.00%</b>	<b>3,598,120</b>	<b>7.56%</b>
<b>TOTAL ASSETS</b>	<b>86,636,062</b>	<b>100.00%</b>	<b>86,522,286</b>	<b>100.00%</b>	<b>113,775</b>	<b>0.13%</b>	<b>47,604,272</b>	<b>100.00%</b>
<b>LIABILITIES &amp; NET ASSETS</b>								
<b>CURRENT LIABILITIES</b>								
Accounts Payable	491,713	0.57%	437,324	0.51%	54,389	12.44%	454,458	0.95%
Accrued Payroll & Payroll Taxes	2,072,153	2.39%	1,947,207	2.25%	124,945	6.42%	1,918,891	4.03%
Accrued Health Insurance	2,018,813	2.33%	2,189,831	2.53%	(171,018)	-7.81%	1,743,862	3.66%
Deferred Pro Tax Receivable	908,712	1.05%	1,090,454	1.26%	(181,742)	-16.67%	831,793	1.75%
Due to Third Parties - Other	4,646	0.01%	18,919	0.02%	(14,273)	-75.44%	3,418	0.01%
Lease Payable - Short Term	61,722	0.07%	61,722	0.07%	-	0.00%	-	0.00%
Est. Third Party Settlements	1,737,575	2.01%	1,737,575	2.01%	-	0.00%	1,226,500	2.58%
<b>TOTAL CURRENT LIABILITIES</b>	<b>7,295,333</b>	<b>8.42%</b>	<b>7,483,032</b>	<b>8.65%</b>	<b>(187,698)</b>	<b>-2.51%</b>	<b>6,178,922</b>	<b>12.98%</b>
<b>OTHER LIABILITIES</b>								
Lease Payable - Long Term	357,286	0.41%	634,137	0.73%	(276,850)	-43.66%	76,407	0.16%
Bonds Payable - Long Term	43,457,861	50.16%	43,512,499	50.29%	(54,638)	-0.13%	18,927,941	39.76%
Interest Payable	111,987	0.13%	70,218	0.08%	41,769	59.48%	65,174	0.14%
Net Pension Liability	9,573,976	11.05%	9,523,976	11.01%	50,000	0.52%	7,885,095	16.56%
<b>TOTAL LONG-TERM LIABILITIES</b>	<b>53,501,111</b>	<b>61.75%</b>	<b>53,740,830</b>	<b>62.11%</b>	<b>(239,719)</b>	<b>-0.45%</b>	<b>26,954,617</b>	<b>56.62%</b>
<b>TOTAL LIABILITIES</b>	<b>60,796,444</b>	<b>70.17%</b>	<b>61,223,861</b>	<b>70.76%</b>	<b>(427,417)</b>	<b>-0.70%</b>	<b>33,133,539</b>	<b>69.60%</b>
<b>DEFERRED INFLOWS OF RESOURCES</b>								
Pension Related Deferred Inflows	774,116	0.89%	774,116	0.89%	-	0.00%	2,013,105	4.23%
OPEB Related Deferred Inflows	300,736	0.35%	300,736	0.35%	-	0.00%	175,696	0.37%
<b>TOTAL DEFERRED INFLOWS</b>	<b>1,074,852</b>	<b>1.24%</b>	<b>1,074,852</b>	<b>1.24%</b>	<b>-</b>	<b>0.00%</b>	<b>2,188,801</b>	<b>4.60%</b>
<b>NET ASSETS</b>								
General Fund	20,556,504	23.73%	20,556,504	23.76%	-	0.00%	13,053,534	27.42%
Net Revenue (Loss)	4,208,261	4.86%	3,667,068	4.24%	541,193	14.76%	(771,601)	-1.62%
<b>TOTAL NET ASSETS</b>	<b>24,764,765</b>	<b>28.58%</b>	<b>24,223,573</b>	<b>28.00%</b>	<b>541,193</b>	<b>2.23%</b>	<b>12,281,933</b>	<b>25.80%</b>
<b>TOTAL LIABILITIES &amp; NET ASSETS</b>	<b>86,636,062</b>	<b>100.00%</b>	<b>86,522,286</b>	<b>100.00%</b>	<b>113,775</b>	<b>0.13%</b>	<b>47,604,272</b>	<b>100.00%</b>

**CCMH Expenses Paid for the Month of January 2025**

AbbVie US, LLC - Supplies	\$1,635.00	FNIC - Premiums	\$7,147.77
Access Technologies - Fees	\$1,300.95	GQR Recruiting Resources LLC - Fees	\$45,850.57
Gerardo Ahlberg - Expenses	\$179.76	Grainger - Supplies	\$1,093.34
Air Clean Systems - Supplies	\$412.00	Jamie Gross - Expenses	\$22.85
Airgas USA - Supplies	\$511.60	H&R Accounts - Fees	\$4,975.75
Alcon Vision - Supplies	\$4,795.00	Jesyca Haines - Fees	\$11,621.56
Alcor Scientific - Supplies	\$900.00	Kendra Hartwig - Expenses	\$2,000.00
Align Ophthalmic, LLC - Supplies	\$1,350.00	Health Care Logistics, Inc. - Supplies	\$50.00
Alpha Source, Inc. - Supplies	\$19.22	Health Partners of Southwest Iowa - Fees	\$2,087.00
American Messaging - Fees	\$44.43	Healthcare Financial Management Assoc. - Fees	\$2,500.00
American Time - Supplies	\$295.71	Healthcare Infection Control Solutions - Fees	\$1,408.97
Ameritex Services - Fees	\$1,806.06	Heartland Business Systems, LLC - Fees	\$11,849.35
Ampride Tire & Auto - Fees	\$1,207.96	Autumn Helkenn - Scholarship	\$1,000.00
Anderson Erickson Dairy - Supplies	\$632.85	Highland Medical Staffing - Fees	\$668.19
Applied Mechanical Products, Inc. - Supplies	\$4,318.52	Hologic, Inc. - Supplies	\$594.00
Applied Medical - Supplies	\$232.00	Home Depot Pro - Supplies	\$196.00
Arnold Motor Supply, LLP - Supplies	\$13.99	Abby Houston - Expenses	\$179.76
Athrex - Supplies	\$5,411.10	Hupp Electric Motors, Inc. - Supplies	\$2,908.37
Bayer Healthcare - Supplies	\$1,793.22	HyVee, Inc. - Fees	\$25,371.63
Beckman Coulter, Inc. - Supplies	\$575.95	ICAN, Inc. - Advertising	\$1,325.00
Bio-Rad Laboratories - Supplies	\$1,772.35	ICCBB - Fees	\$238.06
Biovigil Technologies, LLC - Fees	\$2,198.49	ICP Medical, LLC - Supplies	\$929.75
Black Hills Energy - Utilities	\$94.58	ICU Medical, Inc. - Supplies	\$4,903.44
Bluespace Creative, Inc. - Fees	\$903.75	IKM-Manning After Prom - Sponsorship	\$100.00
Bomgaars - Supplies	\$68.25	Infoarmor - Fees	\$957.00
Boston Scientific Corp - Supplies	\$786.54	Insight Health Corp - Supplies	\$14,664.00
Bound Tree Medical - Supplies	\$1,363.89	Iowa Board of Pharmacy - Fees	\$225.00
Boxout, LLC - Supplies	\$2,886.30	Iowa Hospital Association - Fees	\$25,981.00
Bracco Diagnostics, Inc. - Supplies	\$1,017.00	J&J Health Care Systems, Inc. - Supplies	\$43,386.20
Brick Gentry P.C. - Fees	\$315.00	Jaeger Medical America, Inc. - Supplies	\$193.96
Brown's Medical Imaging - Fees	\$11,981.25	Jambiz - Rent	\$2,250.00
Cable Channel 13 - Fees	\$682.00	JP Gasway Co. - Fees	\$1,580.00
Caravan Health - Supplies	\$63,720.00	KDSN FM - Advertising	\$3,872.35
Cardinal Health - Supplies	\$4,821.18	Jill Kierscht - Expenses	\$99.16
Cardinal Supplies and Fresheners - Supplies	\$52.80	Makayla Kintner - Expenses	\$18.23
Caresfield, LLC - Supplies	\$362.04	Knowbe4, Inc. - Fees	\$6,048.00
Carroll Control Systems, Inc. - Fees	\$321.25	Knowles Publishing Corp. - Advertising	\$178.00
Carroll Superdraft - Sponsorship	\$200.00	Kontakt.io, Inc. - Fees	\$27,925.00
Cassling - Fees	\$11,612.00	Kriss Premium Products, Inc. - Supplies	\$475.00
Central Iowa Detention - Fees	\$1,070.88	La Prensa - Advertising	\$960.00
CenturyLink - Telephone	\$622.56	Language Lines - Fees	\$109.40
Cephied - Supplies	\$9,709.99	LifeNet Health - Fees	\$4,388.90
Cerner Corporation - Fees	\$336,450.75	Lifeserve Blood Center - Fees	\$8,369.37
Change Healthcare - Fees	\$16,942.39	Dr. Patrick Luft - Expenses	\$799.00
CHI Health - Fees	\$1,170.08	Macro Helix, LLC - Fees	\$13,658.35
City of Dow City - Fees	\$139.45	Craig Malone - Rent	\$650.00
CJ Electronics	\$120.97	Lauren Malone - Scholarship	\$1,000.00
Cobblestone Inn & Suites - Fees	\$2,302.00	Manning Hausbarn Heritage Park - Sponsorship	\$250.00
Colonial Life - Premiums	\$587.54	Mapleton Press - Advertising	\$148.00
CompHealth - Fees	\$30,952.60	Marco Technologies, LLC - Fees	\$1,181.28
Constellation New Energy - Utilities	\$4,415.36	Marks Plumbing Parts - Supplies	\$1,209.09
Convergeone, Inc. - Fees	\$62,968.58	Martin Bros Dist. Co., Inc - Supplies	\$4,033.48
Cooper Surgical, Inc. - Supplies	\$919.30	Masimo Americas, Inc. - Supplies	\$2,466.25
Crawford County Pheasants Forever - Sponsorship	\$400.00	McKesson Medical Surgical - Supplies	\$10,154.82
Cutler Anesthesia Services - Fees	\$50,400.00	Medibadge, Inc. - Supplies	\$29.75
Dearborn - Premiums	\$20,548.19	Medical Solutions - Fees	\$76,868.84
Dell Marketing LP - Supplies	\$19,096.18	Medline Industries LP - Supplies	\$1,949.36
Michael Delong - Expenses	\$38.52	Nancy Meier - Expenses	\$242.31
Denison Auto Parts & Machine - Fees	\$20.48	Julie Meseck - Expenses	\$216.75
Denison Free Press - Advertising	\$1,890.00	Michael & Sara Luft - Fees	\$300.00
Denison Hardscapes, Inc. - Supplies	\$1,591.25	Mizuho Orthopedic Systems, Inc. - Supplies	\$250.00
Denison Municipal Utilities - Utilities	\$14,360.43	Dr. Stephen Morse - Fees	\$80,160.20
DirecTV - Fees	\$794.90	Justin Mumm - Expenses	\$101.30
Do It Best Hardware - Supplies	\$418.64	Dana Neemann - Expenses	\$481.10
Dorsey & Whitney, LLP - Fees	\$1,249.00	Tahlia Nelson - Expenses	\$222.00
Draiger, Inc. - Supplies	\$104.64	Network Services Company - Supplies	\$1,755.28
EGOLD Fax - Fees	\$594.78	New Century FS - Fuel	\$2,862.58
Electronic Communications, Inc. - Fees	\$351.00	New York Life - Premium	\$2,944.50
Ace Ettleman - Rent	\$550.00	NW Iowa Yes Center - Fees	\$1,755.60
Eventide Lutheran Home - Fees	\$67.50	Observer - Advertising	\$205.00
Family Crisis Centers - Sponsorship	\$500.00	Omnicell, Inc. - Fees	\$3,644.00
Fareway Stores - Supplies	\$767.65	Onmedia - Advertising	\$416.00
Farmer Bros. Co. - Supplies	\$463.50	Optimum Anesthesia, LLC - Fees	\$8,000.00
Federal Express Corp. - Fees	\$147.69	Optum 360 - Fees	\$434.74
FFF Enterprises, Inc. - Supplies	\$5,437.76	Owens & Minor - Supplies	\$26,074.53
First National Bank Omaha - Expenses	\$4,782.13	Oxen Technology - Fees	\$11.00
Fluke Electronics - Supplies	\$2,199.40	Pararev - Fees	\$1,912.50

Performance Health Supply, LLC - Supplies	\$394.25	Staples Advantage - Supplies	\$2,305.51
Lana Peterson - Expenses	\$38.52	Stryker Endoscopy - Supplies	\$2,721.51
Pharmacy OneSource - Supplies	\$560.16	Stryker Rental Services - Fees	\$24.50
Pipeline Health Holdings, LLC - Fees	\$4,041.70	Stryker Sales Corporation - Supplies	\$3,258.90
Plunkett's Pest Control - Fees	\$151.90	Stryker Sales, LLC - Supplies	\$1,345.39
Positive Promotions, Inc. - Supplies	\$192.85	Systemex America, Inc. - Fees	\$8,439.00
Practical Sleep Services, LLC - Fees	\$7,110.00	Team Ford Lincoln - Fees	\$741.37
Professional Computer Solutions - Fees	\$293.00	Teleflex, LLC - Fees	\$146.50
Professional Medical Management - Supplies	\$7,521.50	Dr. Evelina Todd - Expenses	\$890.00
Propio Language Service - Fees	\$1,227.54	Tri-Anim Health Services - Supplies	\$549.97
Quality Truck Service - Fees	\$128.60	TruBridge - Fees	\$2,609.00
QuVa Pharma, Inc. - Supplies	\$434.54	Candace Ueding - Expenses	\$365.00
R&S Waste Disposal - Fees	\$1,205.12	UKG, Inc. - Fees	\$255.62
Radiology Consultants, PC - Fees	\$28.00	Uline, Inc. - Supplies	\$113.22
Redsail Technologies - Fees	\$6.93	Ultra-Chem, Inc. - Supplies	\$324.24
Colin James Reis - Scholarship	\$1,000.00	UnityPoint Health - Fees	\$210.00
REK Anesthesia - Fees	\$3,760.00	US Foods - Supplies	\$7,556.73
Remel, Inc. - Supplies	\$797.32	Vapotherm - Fees	\$960.00
Rhino Medical Services - Supplies	\$12,580.00	Verizon Wireless - Telephone	\$588.10
Rolling Hills Community Service - Fees	\$5,800.00	Vision Service Plan - Premiums	\$3,672.67
Scribe EMR - Fees	\$13,111.90	Visual Edge IT, Inc. - Fees	\$1,433.32
See The Trainer - Supplies	\$18.95	VVC Holding LLC - Supplies	\$4,386.13
Jo Ellen Severin - Expenses	\$218.28	Walmart / Capital One - Supplies	\$411.08
Shared Medical Services, Inc. - Fees	\$1,128.75	Weatherby Locums, Inc. - Fees	\$17,042.59
Shared Medical Technology - Fees	\$825.03	Wells Fargo Financial Lease - Fees	\$1,632.36
Siemens Healthcare Diagnostics - Fees	\$2,329.13	Western Iowa EMS K9 Funding - Sponsorship	\$150.00
Sister Sweets - Fees	\$240.00	Western Iowa Networks - Fees	\$1,634.33
Society for Healthcare - Fees	\$235.00	Westside sonography, Inc. - Fees	\$450.00
SpendMend, LLC - Supplies	\$850.00	WIN - Fees	\$1,500.00
SR Instruments, Inc. - Supplies	\$3,385.13	Lilly Wyatt - Expenses	\$35.85
St. Anthony Regional Hospital - Fees	\$1,995.00	Patient Account Refunds	\$29,403.72

**January Check Run** **\$1,411,595.33**

**DEPRECIATION FUND:**

Certified Testing Services, Inc. - Facility Project	\$1,444.50
Convergeone, Inc. - Phone Project	\$47,101.63
Cornerstone Commissioning - Facility Project	\$1,794.00
Invision Architecture - Facility Project	\$18,837.05
Lint Van Lines - Facility Project	\$736.00
Stryker Sales, LLC - Footswitch	\$727.05

**Depreciation Total** **\$70,640.23**

**Salaries** **\$1,909,860.28**

**GRAND TOTAL** **\$3,392,095.84**

**Crawford County Memorial Hospital**  
**PURCHASING DEPARTMENT REQUEST**  
**Capital & Minor Equipment**

Date: 2/14/25

Department: Ultrasound

Capital Equipment Item (>\$5,000):  Yes      Minor Equipment (\$1,000-\$5,000):  Yes

In Current Fiscal Year Budget:  Yes       No

Is this a trial?  Yes  No      If Yes, length of trial \_\_\_\_\_

If replacement, what item does it replace? Parks-Flo Lab - 17 years old

Item Requested: Vascular Testing Equipment

Quantity: 1

Description: Peripheral vascular testing system - checks blood flow in legs

Justification of purchase: Current machine is 17 years old and unserviceable

Pricing reviewed by MM:       ASCEND contract       MD Buyline checked

Reviewed by IT: \_\_\_\_\_      Reviewed by Plant Operations: \_\_\_\_\_

Reviewed by Bio-Med: \_\_\_\_\_      Service Manual Ordered: \_\_\_\_\_

In Buying Group?

Company #1: Glaysher Cardiovascular Inc       Yes       No

Company #2: VasoGuard       Yes       No

Company #3: \_\_\_\_\_       Yes       No

Recommendation: Glaysher Cardiovascular (Parks Flo-Lab Model 2100 SX2)

Approved for purchase from Glaysher - Parks Flo-Lab is current model <sup>lasted 17 years</sup> (Company)

Purchase Order #: \_\_\_\_\_      Date: \_\_\_\_\_

Signature: \_\_\_\_\_

Department Manager

Signature: Rachel Melby \_\_\_\_\_  
CEO/CFO





FROM  
**Zac Glaysher**  
**Glaysher Cardiovascular, Inc.**  
7407 South Rawson Bride Rd.  
Cary, IL 60013  
sales@goflo.tech  
www.parksfloblab.com  
  
PHONE  
800-526-5611

FOR  
**Crawford County Memorial Hospital**  
  
TO  
Katie Tremel  
  
EMAIL  
ktremel@ccmhia.com  
  
PHONE  
(712) 265-2655

QUOTE NUMBER  
1530  
  
DATE  
February 7, 2025  
  
EXPIRY DATE  
April 8, 2025 at 11:00 AM  
  
[Download PDF](#)

## Parks Flo-Lab, model 2100 SX2

### Vendor Information

Purchase order must be made out to:

- Parks Medical Electronics, Inc. 19460 SW St. Aloha OR 97078
- We are now required to keep a copy of your current Tax Exempt Letter on file. Please include with your purchase order if you are exempt.

2100 SX2  
**Parks Flo-Lab, model 2100 SX2**

Peripheral Vascular Testing System

- Please  check the desired options below.
- Purchase Orders made out to PARKS MEDICAL ELECTRONICS, INC. (see bottom of quotation)
- A "spec sheet" is attached for your convenience.



34,300.00  
x   
Choose quantity  
34,300.00

### Quotation Options

The listed options are only reflected in the total price if the box for that option is checked. You may check and/or uncheck each option based on your needs.

**DICOM for Sonova**  
Our DICOM includes Modality Work List (MWL) & Structured Report (SR)

3,700.00  
x   
Choose quantity  
3,700.00



<input checked="" type="checkbox"/> <b>Temp Gun</b> Handheld Infrared device for Raynaud's Exam	1,140.00 x <input type="text" value="1"/> Choose quantity 1,140.00
<input checked="" type="checkbox"/> <b>Extended Warranty</b> One Year extended warranty. Includes all Annual Preventative Maintenance. Two year factory warranty + One year extended warranty = Three years coverage.	5,685.00 x <input type="text" value="1"/> Choose quantity 5,685.00
<input checked="" type="checkbox"/> <b>ACI Vena Pulse</b> Your hands-free assistant for performing duplex ultrasonic venous exams.	4,675.00
<b>Loyalty Discount</b>	-1,000.00 x 1 -1,000.00
<div style="text-align: right;">Options selected <b>Total</b></div>	<div style="text-align: right;">4 of 4 <b>\$48,500.00</b></div>

**Parks Medical Electronics Terms and Conditions:**

- Purchase orders must be made out to Parks Medical Electronics, Inc. 19460 S.W. Shaw, Aloha, OR 97007
- Twenty Four Month Warranty. Six Months on Probes. Ninety Days on Cuffs and Bladders.
- Net 30 Days. FOB Aloha OR.

**Brochure**

- [2016 Parks Brochure](#)
- [VenaPulse\\_ACI Medical](#)
- [Spec Sheet\\_SX2](#)

**Questions & Answers**

**Parks Flo-Lab, model 2100 SX2**

Total \$48,500.00 (4 of 4 options selected)

Additional comments

Optional

Your order/reference number

Optional

Yes, I  agree to and accept this quote, on February 14, 2025 at 3:13 PM.

[Decline this quote...](#)

# VasoGuard V10



Prepared for:  
**Crawford County Memorial Hospital**  
 100 Medical Parkway  
 Denison, IA 51442  
 Katie Tremel  
 ktremel@ccmhia.com  
 712-265-2655

Quotation #: 18-0612-936  
 Revision:  
 Date of Issue: 1/22/2025  
 Date of Expiration: 3/21/2025  
 Your Local Sales Representative: JL  
 Quotation Prepared By: Jacob Lien

Terms of Sale: Net 30

FOB: Destination



**VasoGuard V10 System**

Vascular testing system with Doppler, PPG and PVR testing capabilities, supporting numerous standards and unique features:

- \* Easy to use intuitive touchscreen software
- \* 10 inflation ports for bilateral multi level studies
- \* Calibrated PVR measurements
- \* Performs single & multi level full segmental examinations
- \* Push button full segmental PPG arterial examinations
- \* Creates PDF and DICOM compatible files for auto integration into your facilities EHR or PACS system
- \* Easy to read reports can be billed in-house, no need to send out for interpretation
- \* Variety of applications including: arterial stress testing, full segmental Doppler pressures, TOS, raynauds, MVO/SVC, hand & foot temperatures and more!

Part #	Qty	Description	Price	Total
COR-FIMD-00010	1	VasoGuard V10 System  Includes the following Standard Accessories: (1) VasoGuard V10 10-Channel Device (1) Fully Automated & Customizable VasoGuard PC Software (1) Hospital Grade H1 Height Adjustable Cart (1) Blood Pressure Storage Basket & Locking Drawer (1) 8 MHz Doppler Probe (1) 4 MHz Doppler Probe (5) Waterproof PPG Probes with Removable Digit Clips (1) V10 Hose Set with Support Arm (1) Medical Grade Antimicrobial All-In-One PC with a 24" Screen (1) PC Battery (5+ Hr Runtime) (1) Fully Sealed Keyboard, IP68 with LED Backlight & Built-in Touchpad (1) 27 Key Wireless Remote Control (1) Hi-Res USB Camera (1) Bottle Ultrasound Gel  (1) DICOM Send & Modality Worklist Included (1) Day of On-site Installation & Applications Training (1) Unlimited Web Training within Warranty (5) Year Bumper-to-Bumper Manufacturer's Warranty with Accidental Damage Coverage (*terms apply)  Cuff Set: (6) SC10 Blood Pressure Cuffs (6) SC12 Blood Pressure Cuffs (2) SC12 Long Blood Pressure Cuffs (2) CC17 Blood Pressure Cuffs (2) TMC7 Foot Cuffs (2) 1.9 Digit Cuffs (2) 2.0 Digit Cuffs (2) 2.5 Long Digit Cuffs	39,900.00	39,900.00
Shipping		Shipping, Handling and Insurance for shipments within the contiguous United States	995.00	995.00

Subtotal \$40,895.00

CUSTOMER AUTHORIZED SIGNATURE: \_\_\_\_\_ Sales Tax (0.0%) \$0.00

Date: \_\_\_\_\_

**TOTAL \$40,895.00**

**CorVascular**  
 5810 Baker Road, Suite 125  
 Minnetonka, MN 55345

888-829-1770  
 763-479-3456 Fax

order@corvascular.com  
 www.CorVascular.com

**Crawford County Memorial Hospital**  
**QUALITY COMMITTEE OF THE BOARD OF TRUSTEES**  
**February 18, 2025 Meeting Minutes**

A meeting of the Quality Committee of the Board of Trustees was held on Tuesday, February 18, 2025. Present: Jon Schuttinga, David Reisz, Erin Muck, CEO, Theresa Sheer, CNO, Heather Rasmussen, Chief Quality Officer, Dana Neemann Director of Education and Patient Experience (exit 4:58pm).

Absent: Michael Luft, DO, Evelina Todd, MD

Jon Schuttinga called the meeting to order at 4:34pm

**Committee Recommendations/Actions: Recommend Board action regarding Medical Staff Executive Committee recommendations for approval of Medical Staff privileges and appointment/re-appointment applications.**

**Recommend Candace Ueding, Pharm. D be appointed as CCMH's Antibiotic Stewardship Program Leader.**

**I. Orientation**

Muck and Rasmussen provided orientation for the Board of Trustee members of the Quality Committee. Quality Improvement activities are protected from discovery under Iowa Code 147.135. Peer Review records are privileged and confidential. The Committee reviewed Chapter 21 of the Iowa Code Open Meetings.

**II. Patient Experience**

Neemann reviewed the updated December 2024 scorecard for HCAHPS. She noted with the quarterly comparison for Communication about Medicines, Communication with Doctors, Responsiveness of Hospital Staff, Quietness of the Hospital Environment, Discharge Information, and Transition of Care all increased. She noted that the response rate for December 2024 of 24% exceeded the national average for response rate of 23.1%. Neemann also relayed that the Emergency Department has noticed improvement from the quarter one to quarter two. Kudos to Samantha Pauley for ensuring patient experience is at the forefront in the Emergency Department.

**III. Statistics**

Muck reviewed January 2025 statistics with the Committee. Total hospital procedures were up 2.98% for the month. Inpatient was slower this January compared to last year being down 38.3%. Total patient days were down 13.44% for the month. Laboratory was up 7.29% and Radiology was up 15.70%. ER visits were up 1.19% and admits from ER were down 5.56%. Rehab Services was down 13.62% for the month. Medical Clinic visits were up 2.37%. Dr. Todd has been here a full month and Dr. Kumari began her practice last week. Surgical procedures were up 14.13% for the month. Muck reviewed historical surgical statistics from December 2023 – 2024 and January 2024 – 2025 with the Committee.

**IV. Medical Staff Credentialing**

The Committee members reviewed the recommendation from the Medical Staff Executive Committee for clinical privilege approval of the submitted applications for appointments/re-appointments. The Committee recommends approval action for the Board of Trustees.

**V. Committee Reports/Minutes**

- i. **Medical Staff Meeting:** The Committee reviewed the minutes from the Medical Staff meeting held on February 11, 2025.
- ii. **Infection Prevention and Control Committee Meeting:** The Committee reviewed the minutes from the meeting held on February 11, 2025.
- iii. **PFAC:** Neemann shared there will be an advertisement campaign for new membership to the PFAC. She anticipates having 12 members.

- iv. **5 Star Journey:** Sheer shared nursing and ambulance staff are viewing videos regarding “Everyone is a Caregiver” at the beginning of their staff meetings. Bedside nursing has been going well. This is performed at each shift change. HCAHPS will have a new survey question asking patients if they were “Informed at the Bedside.” Sheer relayed Kim Petersen and Samantha Pauley are working hard on hardwiring CareSay surveys in their departments. Muck shared that we completed our Progress Check Year V audit on February 4<sup>th</sup>. We are waiting for the results and anticipate having them in the next couple weeks. She shared a group met to discuss if we continue with CLS or if we are structured enough to continue on our own. The group agreed to wait to make a decision until the results of the audit are reviewed.

**VI. Peer Review:** Tabled

**VII. Other Business/Updates**

- i. **Antibiotic Stewardship Authorization:** The Committee recommends Candace Ueding, Pharm. D be appointed as CCMH’s Antibiotic Stewardship Program Leader. The Committee recommends approval action for the Board of Trustees.
- ii. **Infectious Disease:** Rasmussen shared CCMH has partnered with UNMC to offer infectious disease via telehealth for our providers. The go live date is March 3<sup>rd</sup>. The providers will have a WebEx call with UNMC on March 11<sup>th</sup> to review.
- iii. **Building Project:** Muck gave a brief update on the Building Project. There are a few minor adjustments being addressed. Progress continues to go well. The cold weather impacted pouring the concrete floors for the clinic, but warming/thawing the ground will begin next week. They are continuing to hang drywall in the Rehab Services area.
- iv. **Recruitment:** Muck shared recent recruitment activities. She and Dr. M. Luft continue to interview for ED physicians. There are two (2) ER physician site visits scheduled for the end of March/beginning of April. Dr. Kumari began her practice last week. Dr. Malyszek is scheduled to begin his practice on March 3<sup>rd</sup>. Interviews took place for a NP/PA to work with Dr. Burkett. A candidate was selected and will begin working with him soon.

**VIII. Adjournment** Heather Rasmussen, Recorder. 6:11pm

*Peer review records are privileged and confidential. Quality Improvement activities are protected from discovery under Iowa Code 147.135.*

Crawford County Memorial Hospital

**Medical Staff Meeting Minutes**

February 11, 2025

A meeting of the Medical Staff of Crawford County Memorial Hospital was held on Tuesday, February 11, 2025 in the hospital's Meeting Room C & D.

Present were David Wright DO, Michael Luft DO, Patrick Luft MD, Evelina Todd MD, Julie Graeve ARNP, Benjamin Burkett MD, Erin Schechinger DNP, Cyilee Martin, DNP, Jill Kierscht ARNP, Sara Luft ARNP, Kylee LeFebvre ARNP (by phone), Erin Muck CEO, Theresa Sheer CNO, Heather Rasmussen, Chief Quality & Ancillary Services Officer, Angie Andersen, IT Director Recorder: Marcy Fink

Ad Hoc: Tahlia Nelson, Director of Revenue Cycle, Patrisia Aguilar de Romero, Financial Counseling Coordinator

Absent were Elizabeth Ranniger MD, Lori Johannsen, PA-C

The meeting was called to order by David Wright, DO at 8:04 a.m.

**APPROVAL OF PREVIOUS MONTH'S MINUTES**

The voting members of the Medical Staff approved the minutes of the January 14, 2025 meeting.

**CNO UPDATE**

Theresa Sheer

- Kim Petersen has taken on the role of Nurse Director of Medical Unit.
- The ancillary departments (Radiology, Lab, Pharmacy, Rehab) are now reporting to the CNO.
- Quarterly competencies are in progress for nursing staff.

**BUSINESS**

A. Good Faith Estimates and Price Transparency

Tahlia Nelson / Patrisia Aguilar de Romero

- Notice of Non-Coverage form was reviewed. Patients are asked to sign this form acknowledging that they are responsible for any costs their insurance doesn't cover.
- Patients are given an estimate of procedure costs if they request it.
- Providers were asked to refer patients to the financial counselors if there are any questions regarding costs/payments.

B. IT Updates / Q&A

Angie Andersen

- Scheduled patients receive a reminder 3 days out and also a same day reminder of their appointment time. We are tracking this process to see if it helps with no-shows.
- Clinic Medication Scanning has started. It is a 10-12 week implementation.
- Our Cerner representative, Matt, will be returning the first week in April. Trama will be blocking provider schedules.
- IT is working on a process in which immunizations can be put into Cerner and automatically updated to IRIS.
- Marketing is being done to educate patients on the new Patient Portal. Providers were informed that they can advise the patient to contact IT if they need help setting up their portal.
- Providers asked if there is a way in which wellness results in a patient's chart can be identified as 'wellness' in Cerner. This will be looked at by IT. The next wellness is March 25 and 26.

C. Antibiotic Stewardship Authorization

Heather Rasmussen

- Candace Ueding, Pharm-D, was nominated as Antibiotic Stewardship Leader to replace Andrew Segebart. Motion by Dr. Burkett, seconded by Dr. P. Luft. Motion carried unanimously.

**ADJOURNMENT** The meeting was adjourned to the Executive Committee at 8:21 a.m.

**David Wright, DO President, Medical Staff**

## **FEBRUARY 2025 CREDENTIALING**

### **NEW APPOINTMENTS**

Heather Cadwell, CRNA  
Mikal Rasmussen, ARNP

### **REAPPOINTMENTS**

Catherine Mendlick, MD  
Patricia Helke, MD  
Timothy Hallman, MD  
Matthew Jaksha, MD

**Crawford County Memorial Hospital**  
**Mission Committee**  
**February 13, 2025, 4:30 PM**

A meeting of the Mission Committee of the Board of Trustees was held on Thursday, February 13, 2025. Present on site were Vernon Sid Leise, Dr. Benjamin Burkett and Heather Wight (recorder). Present via Webex were Erin Muck (CEO) and Jay Mendlik.

The meeting was called to order at 4:39 p.m.

**QUALITY**

**Infectious Disease**

- CCMH has partnered with UNMC to offer infectious disease access for our providers and patients via telehealth. This new service will commence on March 3.

**PATIENT EXPERIENCE**

**CLS Progress Check Up**

- Completed Year V progress check on February 4<sup>th</sup> and are hoping to have results within 2 to 3 weeks. The Service Excellence Council (SEC) will review the data and provide recommendations for year VI.

**PEOPLE**

**Turnover**

- There continues to be low controllable turn over. Last quarters' rate was only 2.59%.

**Manager Updates**

- Leadership changes in clinic, pharmacy and Med Unit were shared. All are doing great in their new roles.

**Provider Updates**

- Dr. Kumari started seeing patients this week and is acclimating well. Dr. Todd continues to build her practice and the general surgeon starts on March 3. We have advertised for an NP/PA to work with Dr. Burkett and have selected a great applicant and are finalizing logistics. There are 2 ER physician site visits scheduled for the end of March/beginning of April.

**GROWTH**

**Building Project Update**

- There are a few minor adjustments being addressed but progress continues to go well. This week starts the process to begin thawing out the ground prior to pouring the concrete floors in the clinic addition area and continue to hang drywall in rehab services area as well as mudding, taping, and sanding the drywall already installed.

**Strategic Planning**

- Don will be starting focus groups as well as sending out a high-level survey to staff. Once those results are compiled and data is reviewed, the strategic planning meeting will be scheduled.

**FINANCE**

- Total outpatient visits were up 5.5%, lab visits up 7.29%, and surgical procedures were up 14.13% year to date. We are expecting quarter 3 Directed Payment this month.

**COMMUNITY**

**Governance Forum**

- The annual IHA Governance Forum will be held March 11 followed by Hospital Day on the Hill on March 12 in Des Moines. If you would like to attend, please us know.

**The meeting adjourned at 5:32 p.m.** Heather Wight, Recorder





## **BOARD SUMMARY:**

### **CEO Summary**

**By: Erin Muck, CEO**

**Date: February 2025**

## **SUMMARY:**

### **Quality**

With the change in pharmacy leadership, you will need to approve a new Antibiotic Stewardship Program Leader. The Medical Staff and Quality Committee of the board recommends Candace Ueding, Pharm. D for approval.

Over the last several months, we have been working with UNMC on a partnership for Infectious Disease access via telemedicine. This program will give our providers and pharmacy staff easy access to these specialists to help determine the best treatment for infections. We are excited to enhance the quality of care we give our patients.

### **Patient Experience**

CLS provided our year 5 “Progress Check” meetings, and we are awaiting the final feedback for this next year. We will use that to help determine what the plan will be for year 6 of our 5 Star Journey. Meanwhile, structured patient experience departmental meetings are taking place.

### **People**

Physician recruitment and onboarding has been very busy in 2025. Another new family medicine physician started this month. Dr. Kumari began her practice in the Rural Health Clinic and is also getting settled in. She also has interest in ER and will be picking up shifts there in the next several months. We have a general surgeon who will start the first part of March. His news release will be coming out shortly. Recruitment for ER has been very active with several phone and onsite interviews being scheduled.

### **Growth**

From last month’s walk through, the rehab area looks completely different with the drywall going up at a rapid pace. On the RHC side, the cold weather slightly delayed the ground warming timeline. This has now begun so the new slab can be poured in a week or so. There are furniture and finishing meetings happening this last week, with more scheduled. Phase 2 planning also starts in the next month.

We are working on some behavioral health access and possible outreach opportunities. We hope to have some definite information over the next few months.

### **Finance**

Total hospital procedures improved in January with increases noted in Radiology, Lab, Surgery, Scheduled Outpatients, Specialty Clinic, and Medical Clinic visits. There was a net profit of the month of \$541,193, due to the FY2024 Medicare Cost Report Filing. Year-to-date net profit is \$4,208,261. There was an



increase in cash by \$128,320, even after \$837,427 was paid for project expenses. Days cash on hand increased and remains very stable. Another win, days in AR decreased by 5 days.

The tax hearing will be the first agenda item for the Board meeting. There is a capital purchase request for a piece of equipment used for peripheral vascular testing that was on contingency. It is end of life and the ability to repair has come to an end. The ROI is just under 2 years.

### **Community**

Background work for strategic planning is taking place within CCMH and with community focus groups and surveys. Leadership will meet next week to go over the internal survey. A separate survey will go to the medical staff to gather information prior to the joint strategic planning session. All session feedback will come to board and provider strategic planning session in April to assist in making strategic plans for our future. Don is working on getting the April session scheduled.

See you Monday!

Erin