



## **BOARD OF TRUSTEES MEETING AGENDA**

5:30 p.m., Monday, July 29, 2024  
Hospital Meeting Rooms C-D  
100 Medical Parkway, Denison, IA

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- I. CALL TO ORDER**
- II. APPROVAL OF MINUTES**
  - A. Previous Month's Minutes
  - B. Previous Month's Minutes – Special Meeting
- III. COMMUNITY**
  - A. Board Chair Comments
- IV. QUALITY CARE AND SERVICES**
  - A. Quality Committee Report
  - B. Medical Staff Report
- V. PATIENT EXPERIENCE**
  - A. 5 Star Journey Update
- VI. PEOPLE**
  - A. Credentialing
    - i. Appointments & Reappointments – Discussion / Action
  - B. Mission Committee Report
- VII. GROWTH**
  - A. Department Reports
    - i. Good Samaritan Thrift Store
    - ii. Volunteer Services
  - B. CEO Report
- VIII. FINANCIAL STABILITY**
  - A. Finance Committee Report
    - i. Approval of Payroll & AP
  - B. EMR Update
- IX. ADJOURNMENT**

Crawford County Memorial Hospital

## **Board of Trustees**

June 24, 2024

A meeting of the Board of Trustees of Crawford County Memorial Hospital was held on Monday, June 24, 2024 in Hospital Board Room D at Crawford County Memorial Hospital, Denison, Iowa.

Present on site during the meeting were Jay Mendlik, David Reisz, Vernon Sid Leise, Jon Schuttinga, Amy Schultz, Heather Rasmussen (Chief Quality & Ancillary Services Officer), Theresa Sheer (CNO arrived at 5:35), Rachel Melby (CFO), Erin Muck (CEO), and Heather Wight (Recorder). In addition, Scott Crist (UMB left at 6:08), Matt Leaders (Graham Construction left at 6:00), Angie Anderson (Director of IT arrived at 5:35 and left at 6:00, arrived back at 6:03 and left at 6:24), Dana Neemann (Director of Education and Patient Experience arrived at 6:25 and left at 6:49), Don Luensmann (Director of Marketing and Development arrived at 5:58 and left at 6:50), and Brandi Ruskell (Marketing and Development Coordinator arrived at 6:20 and left at 6:50). Not in attendance were Dr. David Wright (Chief of Staff) and Dr. Michael Luft (Chief Medical Officer).

Present via Webex were Cris Kuhn (Dorsey & Whitney LLC left at 6:08), Heidi Willis (INVISION left at 6:14) and Matt Cramer (INVISION left at 6:13).

**CALL TO ORDER:** The Board of Trustees meeting was called to order at 5:33 p.m. by Mendlik.

### **APPROVAL OF MINUTES**

A motion was made by Reisz, second by Schuttinga, to approve the May 20, 2024, minutes as presented. Motion carried unanimously.

### **PUBLIC HEARING ON THE INCURRENCE OF INDEBTEDNESS IN AN AMOUNT NOT TO EXCEED \$26,000,000**

The public hearing was opened at 5:34 p.m. There was one public comment emailed to the board. Crist reviewed the bond and financing process and the state of the hospital's finances. Kuhn reviewed the resolution in its entirety.

A motion was made by Leise, second by Schuttinga, to sign the resolution approving parameters for issuance and sale of hospital revenue bonds or notes, in multiple series, approving the use of one or more offering documents, and authorizing the execution and delivery of purchase agreements, indentures of trusts and supplementals thereto, and other related documents.

The hearing was closed at 6:04 p.m.

### **COMMUNITY**

#### **Board Chair Comments**

Mendlik shared that with the bids coming in under budget, some of the contingency items for the project will be able to be done. Today is also the first day of the new Oracle/Cerner implementation and Angie Anderson, Director of IT, shared that things are going as expected and will continue to improve as both patients and staff navigate the new system.

### **QUALITY CARE AND SERVICES**

#### **Quality Committee Report**

- Rasmussen gave a brief update of the Quality Committee activities including the Press Ganey response rate for the medical unit has been above the national average for the last 4 months and discharge information score showed improvement since the implementation of the patient resource guide.
- Recommend Board action regarding Medical Staff Accountable Care Committee recommendations for approval of Medical Staff privileges and appointment/re-appointment applications.

**Board of Trustees**

June 24, 2024

**Medical Staff Report**

Rasmussen shared that Brooke Schwery is the new utilization review nurse and there were a lot of Cerner discussion.

**PATIENT EXPERIENCE**

**5-Star Journey Update**

Sheer shared refocus plans after the implementation of Cerner eases. Muck shared the HCAHPS overall score is still in the 90<sup>th</sup> percentile and lab scores ranked in the 94<sup>th</sup> percentile last month.

**PEOPLE**

**Credentialing**

A motion was made by Reisz, second by Schultz, to approve Medical Staff appointments of Waleh, Houston and Paul and the reappointments of Bygness and Aboeata. Motion carried unanimously.

**Mission Committee Report**

Muck shared that the HealthCare Service Excellence Conference (HCSEC) will be held in November and we are working on nominations. Dr. Burkett will be onsite next week, and the quarterly wellness event was held this month with 240 community members served.

**GROWTH**

**Department Reports**

**Marketing & Development**

Luensmann shared input from the FY2025 strategic planning sessions. He also shared information on the marketing departments podcasts, blogs and leadership development training. Ruskell shared information regarding the digital signage in the hospital along with the updated website. These efforts by the marketing department are part of their strategic plan to enhance communication, improve patient experience and strengthen community relationships.

**Patient Experience & Education**

Neemann shared details regarding the creation of the internship program. This program has 6 participants in various clinical areas. Since January 1<sup>st</sup>, CCMH has hosted 70 students from local high schools, colleges/universities and Job Corps. She also shared the community partnerships for CPR, first aid and AED training and the continuance of in-house certifications and competencies for CCMH employees. The Patient and Family Advisory Council has met for a full year and has been very contributive. Their input was instrumental in the creation of the patient resource guides.

**CEO Report**

Muck shared that Terry Brockman, Director of Laboratory, retired today after 43 years and Marcy Larson, Specialty Clinic Manager, retires in July after 34 years. Hannah Vary will be Lead Specialty Clinic Nurse after Marcy's departure. She would also like to commend the Iowa Hospital Association's response to the recent natural disasters that have impacted Iowa.

**FINANCIAL STABILITY**

**Finance Committee Report**

1. Total Payroll & Accounts Payable of \$3,557,583.40 for payment.

A motion was made by Schultz, second by Reisz, to approve the financial report, total payroll, and accounts payables in the amount of \$3,557,583.40. Motion carried unanimously.

Crawford County Memorial Hospital

**Board of Trustees**

June 24, 2024

**ADJOURNMENT**

A motion was made by Leise, second by Schuttinga, that the meeting be adjourned at 7:11 p.m. Motion carried unanimously.

Crawford County Memorial Hospital

**Board of Trustees**

July 15, 2024

A meeting of the Board of Trustees of Crawford County Memorial Hospital was held on Monday, July 15, 2024, in Hospital Board Room B at Crawford County Memorial Hospital, Denison, Iowa.

Present on site during the meeting were Jay Mendlik, David Reisz, Vernon Sid Leise, Jon Schuttinga, Amy Schultz, Heather Rasmussen (Chief Quality & Ancillary Services Officer), Theresa Sheer (CNO), Rachel Melby (CFO), Erin Muck (CEO), and Heather Wight (Recorder). In addition, Dr. Michael Luft (CMO arrived at 12:06), Travis Mettenbrink (Direct of Clinics), Heidi Willis (INVISION), Matt Cramer (INVISION) and Dane Gerlich (Graham Construction).

**CALL TO ORDER:** The Board of Trustees meeting was called to order at 12:01 p.m. by Mendlik.

**RESOLUTION TAKING ACTION ON BID PACKAGES RELATING TO AN IMPROVEMENT PROJECT FOR CRAWFORD COUNTY MEMORIAL HOSPITAL**

A motion was made by Reisz, second by Schuttinga, to sign the resolution approving the selected bid packages and the Guaranteed Maximum Price of \$21,180,000. Motion carried unanimously.

**ADJOURNMENT**

A motion was made by Schultz, second by Leise, that the meeting be adjourned at 12:11 p.m. Motion carried unanimously.

**Crawford County Memorial Hospital**  
**QUALITY COMMITTEE OF THE BOARD OF TRUSTEES**  
**July 17, 2024 Meeting Minutes**

A meeting of the Quality Committee of the Board of Trustees was held on Wednesday, July 17, 2024. Present: Sid Leise, Michael Luft, DO (arrival 4:38pm), Erin Muck, CEO, Theresa Sheer, CNO, Dana Neemann, Director of Education and Patient Experience (exit 4:40pm), Heather Rasmussen, Chief Quality & Ancillary Services Officer.  
Absent: Jay Mendlik

Sid Leise called the meeting to order at 4:30pm

**Committee Recommendations/Actions: Recommend Board action regarding Medical Staff Executive Committee recommendations for approval of Medical Staff privileges and appointment/re-appointment applications.**

**I. Patient Experience**

Neemann reviewed the May 2024 updated scorecard for HCAHPS. She noted 7 areas are in the 99<sup>th</sup> percentile: Communication with Nurses, Communication with Doctors, Communication about Medicines, Cleanliness of Hospital Environment, Discharge Information, Transition of Care, and Willingness to Recommend. The Emergency Department scores improved from last month. May was an overall great month for Patient Experience.

**II. Statistics**

Muck reviewed the June 2024 statistics with the Committee. Total patient procedures in June were down 6.78%. Total adjusted admissions were up almost 27.32% for the month. Swing Bed admissions are up 57.14% for the fiscal year. Emergency Department visits were up 12.44%. Surgical procedures were down 35.71% for the month and Medical clinic visits were down 16.42% for the month. One week of clinic visits in June were at half capacity for the Cerner implementation.

**III. Medical Staff Credentialing**

The Committee members reviewed the recommendation from the Medical Staff Executive Committee for clinical privilege approval of the submitted applications for appointments/re-appointments. The Committee recommends approval action for the Board of Trustees.

**IV. Committee Reports/Minutes**

- i. **Medical Staff Meeting:** The Committee reviewed the minutes from the Medical Staff meeting held on July 9, 2024.
- ii. **PFAC:** Sam Pauley and Theresa Sheer were given kudos by the Committee for their great they give. The Committee stated that the Financial Counselors have been extremely helpful. The Committee discussed HCAHPS and the Care Transitions scores. They have noticed the improvement. The Cerner implementation was discussed with the Committee.
- iii. **5 Star Journey:** Sheer shared that activities for the 5 Star Journey to include the Internal Services Scorecard and Caregiver Engagement Survey are currently in progress. Employee forums will be held next week. Activities that were paused during the EMR implementation will now continue.

**V. Peer Review: Tabled**

**VI. Other Business/Updates**

- i. **Building Project:** Muck gave an update on the Building Project. Groundbreaking is August 9<sup>th</sup> at noon. Departments will start moving in the next week. Interpreters have moved to the Gift Shop and the Gift Shop has relocated to the cafeteria. She also shared that pre-construction meeting started today.
- ii. **Oracle Cerner Update:** Muck and Sheer shared Cerner has been implemented. It is a work in progress. Meetings continue to work on any concerns.

- iii. **Other Updates:** Muck gave an update on recruitment efforts for a general surgeon, CRNA, emergency physician, and family medicine. Dr. Burkett is here and is seeing patients and has had a surgery. She has completed a podcast of the closing of OB services, it has been communicated on social media, and she will be on the radio, KDSN, as well. Training for ER, EMS, Providers, and Charge Nurses on emergent deliveries, OB complications, and newborn care was completed this week by the University of Iowa. Training for the ambulance association volunteers will be next week.

**VIII. Adjournment** Heather Rasmussen, Recorder. 5:30pm

*Peer review records are privileged and confidential. Quality Improvement activities are protected from discovery under Iowa Code 147.135.*

**Medical Staff Meeting Minutes**

July 9, 2024

A meeting of the Medical Staff of Crawford County Memorial Hospital was held on Tuesday, July 9, 2024 in the hospital's Meeting Rooms C-D.

Present were David Wright DO, Michael Luft DO, Sara Luft ARNP, Elizabeth Ranniger MD, Jill Kierscht ARNP, John Ingram MD, Patrick Luft MD, Eric Simons MD, Julie Graeve ARNP, Benjamin Burkett MD, Angie Andersen, IT Director, Erin Muck CEO, Theresa Sheer CNO, Heather Rasmussen, Chief Quality & Ancillary Services Officer Recorder: Marcy Fink

Absent were Erin Schechinger DNP, Lori Johannsen, PA-C, Kylee LeFebvre ARNP, Randy Kilnoski CRNA

The meeting was called to order by David Wright DO at 8:00 a.m.

**APPROVAL OF PREVIOUS MONTH'S MINUTES**

The voting members of the medical staff approved the minutes of the June 11, 2024 meeting.

**CNO UPDATE**

Theresa Sheer

- A. On July 15<sup>th</sup>, a representative from Iowa City will be in the ER doing OB simulations for staff. If any Provider is interested in attending a session, let Theresa Sheer know. The times are 7:30 am, 11:30 am and 3:30 pm.
- B. NRP will be required of all RN's working in the ER.
- C. Tracie Bergman passed her boards and is now working in the Med Unit as an RN.
- D. Bobby Jo Sipma will be taking her boards this week.
- E. David Houle, Radiology, will be retiring on July 11<sup>th</sup>. We have an applicant who has been offered the position and are awaiting acceptance. She would not be able to start until September. We are in the process of trying to obtain a traveler to fill the gap to September.

**BUSINESS**

- A. Sports Physicals Erin Muck
  - 1. Discussion was had regarding format for conducting sports physicals. In order to do a thorough physical, it was decided to do them the same as last year – as a regular appointment exam.
- B. IT Updates / Q&A Angie Andersen
  - 1. Still working through Cerner issues. IT is tracking and correcting them as they occur.
  - 2. Jessica Wood and Travis Mettenbrink will check in with each Provider next week to get their feedback and/or concerns.
  - 3. The scheduling system will be revisited.
  - 4. Dr. Patrick Luft questioned the way patient's coming to the ER by ambulance are put into the system. Providers would prefer that Patient Access staff would register the patient instead of nursing staff.

**ADJOURNMENT** The meeting was adjourned to the Executive Committee at 8:15.

**David Wright, DO President, Medical Staff**



## **JULY 2024 CREDENTIALING**

### **NEW APPOINTMENTS**

Kelly Koson, DO

Alexandra Witherspoon, MD

### **REAPPOINTMENTS**

Michael Luft, DO

John Ingram, MD

Michael Clegg, MD

Suzette Woodward, MD

Tami DenOtter, MD

Charles Schlaepfer, MD

**Crawford County Memorial Hospital**  
**Mission Committee**  
**July 18, 2024, 4:30 PM**

A meeting of the Mission Committee of the Board of Trustees was held on Thursday, July 18, 2024. Present on site were Erin Muck (CEO), Jay Mendlik, David Reisz, and Heather Wight (recorder).

The meeting was called to order at 4:39 p.m.

## **QUALITY**

### **Service Line Update**

- The OB news release and podcast have been completed and shared with the community. Erin will do an interview with KDSN on Tuesday and the ED and provider training has been completed by University of Iowa. Theresa Sheer will be teaching the same material to the community EMS volunteers on July 24. All formal notifications to the state have been completed and work has started for the transition of OB equipment.

## **PATIENT EXPERIENCE**

### **5-Star Journey**

- The annual internal services scorecard and caregiver engagement survey have been sent to staff. Comparing the medical clinic scores YTD, every category has improved. The ED overall patient satisfaction score is 89% and likelihood to recommend is 81%. Inpatient communication with nurses is 99% and willingness to recommend is 100% for the month. PFAC met recently and discussed the addition of Dr. Burkett and the EMR conversion. The providers group patient experience goal for FY25 will focus on likelihood of recommending care provider.

## **PEOPLE**

### **Provider Updates**

- Dr. Burkett is doing well and his clinic is picking up. We are still awaiting some insurance credentialing. Looking into interim locum for when Dr. Ingram leaves and recruiting for his position. There is an onsite interview on Monday with a family practice provider and phone screenings next week. General Surgery, CRNA and ER recruitment continues.

### **Intern Graduation**

- The intern graduation will be on Thursday, July 25 from 1:30 to 2:30 with a ceremony at 1:30.

### **Other Updates**

- Currently working thru the visa process for 2 more lab techs.

### **FY24 Goal Wrap-Up**

- Administrative FY24 goal scorecard reviewed. Still waiting on June's financials, readmission rate, and turnover rate.

### **FY25 Goals**

- Reminder for the board to set the FY25 Administrative goals.

## **GROWTH**

### **June Statistics**

- Medical clinic visits were down 7% partially due to Cerner implementation with clinic visits scheduled by half.

### **Building Project Update**

- Groundbreaking will be Friday, August 9 at noon. The south parking lot addition is in progress and expected to be done within the next couple of weeks. Preconstruction meeting was yesterday and

went well. The interpreters and gift shop have already moved to their new locations and rehab will move next week.

### **Specialty Clinic Updates**

- Working with urologist on possible PSA model.
- UNMC to start an Infectious Disease telemedicine program at CCMH.
- UNMC and CHI have recently visited to discuss current clinics and other CCMH needs.

### **FINANCE**

#### **EMR Update**

- Post implementation meetings are continuing to be held. The EMR communication between clinic and hospital have improved and are working well. There continue to be expected challenges that we are working though. IT, steering committee, superusers, and staff have all been phenomenal during this stressful time.

### **COMMUNITY**

#### **Wellness**

- The Crawford County Wellness Center broke ground last week. The committee is still waiting on the New Market Tax Credits and hope to hear back next month.
- Marketing is revisiting about restarting a booth at the fair next year to showcase our building addition, services, and providers.

**The meeting adjourned at 5:38 p.m.**

Heather Wight, Recorder



## **BOARD SUMMARY:**

### **CEO Summary**

**By: Erin Muck, CEO**

**Date: July 2024**

## **SUMMARY:**

### **Quality**

News release, podcast, blog, and KDSN communication has all been completed regarding the conclusion of our OB service line. All proper notifications have been finalized with the Department of Inspections and Appeals. Training for the ER, EMS, Physicians and Charge Nurses was completed by the University of Iowa on July 15<sup>th</sup> on OB immanent deliveries, OB emergencies, and newborn care. Theresa also provided this training for our community volunteer EMS providers this week. All patients have been transitioned to other outside providers of their choice. We are looking into selling our OB equipment. Work continues on securing GYN outreach in our specialty clinic. Overall, this transition has went very well. The community has mostly been supportive.

### **Patient Experience**

Our Internal Services Scorecard and Caregiver Engagement Survey is in process and will be compiled in the next 2 weeks. PFAC committee continues to be very engaged. This month they discussed our EMR project and the addition of Dr. Burkett. The HCAHPS scores continue to look very good with our willingness to recommend scoring in the 99<sup>th</sup> percentile for the month of May. Every score in the Medical Clinic is above last year's numbers year to date. Emergency Room's overall score was in the 98<sup>th</sup> percentile. We continue to see opportunities in our outpatient departments that will become more of a focus as Oracle activities wind down. This is the first year that providers will have a Press Ganey goal, and the focus is on the medical clinic's "likelihood of recommending care practitioner."

### **People**

Dr. Ingram's last day at CCMH will be August 31<sup>st</sup>. After 29 years of practice, he has a large patient panel, some with complex medical needs. In order to continue to serve our patient's needs, we are in the process of securing locum coverage to bridge the gap between his departure and hiring of a new physician. There are plans in the works for a retirement/farewell gathering for the community and staff. We will communicate more information when details are final.

Dr. Burkett is settling in well. We continue to wait on some insurance credentialing. Once we have that, we have a list of patients waiting to see him.

We continue to recruit for family medicine, ER, General Surgery, and CRNA.

This year's intern program was a huge success, and we look forward to continuing it next year. We were able to celebrate each of the intern's accomplishments. They shared what they had learned and what

they loved about our program. Thank you to Dana Neemann and Macy Waldemar Webb who developed and oversaw this project.

Due to the lack of applications, and the previous success, we are working through the visa process for two lab technicians. We expect them to arrive in October.

### **Growth**

Our building project groundbreaking will be Friday August 9<sup>th</sup> at 12:00pm. Please let us know if you cannot make it. The south parking lot is in process, and we expect it to be completed early next week. Our first preconstruction meeting was held last week.



Departments are on the move!

**Gift Shop** is now located in the cafeteria.

**Interpreters** have moved into the Gift Shop as of last week.

**Same Day Services** have been relocating to OB this week and plan to see patients there for sure next week.

**Specialty Clinic** is starting to move over the next week. They will start seeing patients in their new space starting August 5<sup>th</sup>.

**Hospital Registration** is now located in the hallway outside of HIM and by the surgery waiting room. Patients started registering there yesterday and today.

Lab/radiology registration will remain where it is.

Displaced **RHC** providers and staff will start moving late Friday next week and over the weekend into specialty clinic and will start seeing patients in their new space starting August 5<sup>th</sup>.

**Clinic Registration** will be positioned outside of the specialty clinic area starting August 5<sup>th</sup>. There will also be one space possibly used on the south side registration area where Phyllis used to mainly sit.

**Rehab Services** will move this weekend and begin seeing patients on Monday at the CCMH Outpatient Services Building down the hill.

**Cardiac and Pulmonary Rehab** will move this weekend to room 119 on the medical unit and will not start seeing patients until Wednesday next week. The old cardiac rehab computer program is end of life and is being replaced early next week.

**Stress testing** room will now be Room 117 on the medical unit starting August 5<sup>th</sup>.

**Audiology booth** will be set up in Meeting Room B starting August 5<sup>th</sup>.



Selling of our Bonds on Wednesday went very well. We had a lot of interest which help to decrease the interest rate even more. The purchase agreements for those have been fully executed. We did receive a favorable Moody's rating the week before.

We are working with the University of Nebraska to implement an Infectious Disease telemedicine program for both inpatients and outpatients. UNMC and CHI both came and visited this month to review current services they provide and to see what other services we could use.

## Finance

The Denman team has been on site this week working on the audit. We expect the audit to be ready and presented in October to allow Eide Bailey to complete the Medicare and Medicaid cost reports for the first time this year.

Fiscal year 2024 statistics showed a decrease in total hospital procedures by 5.59% from last year. We expect a rebound with the addition of orthopedics and future additions of other key provider positions. The preliminary net profit is \$7,946,086 at year end. All four Medicaid Directed Payments were accrued, even though we will be receiving Quarter 3 and 4 in July. This year's IPERS adjustment and the FEMA grant we received earlier in the year also helped to contribute to the profit.

Cash did increase just over \$2.4 million this year to end the year with a total cash balance of \$23,730,180. This was after almost \$3.2 million in construction, capital improvements, and EMR payments. Days cash on hand is strong at 227.

Our EMR conversion has some expected hurdles and challenges. We have been having post implementation meetings and are navigating through issues and processes. Thankfully, we have a phenomenal IT department and superusers that are committed to excellence.

### **Community**

The Community Wellness Center had their groundbreaking this month. The committee and city are still working towards securing New Market Tax Credits and should have an update in August. They continue fundraising activities.

Respectfully,

Erin

**CRAWFORD COUNTY MEMORIAL HOSPITAL  
FINANCE COMMITTEE MEETING  
July 25, 2024 4:30 P.M.**

A meeting of the Finance Committee of the Board of Trustees was held on June 19, 2024, in the Administrative Conference Room. Present on site were Rachel Melby (CFO), Erin Muck, (CEO), Amy Schultz, and Heather Wight (recorder). Not present was Jon Schuttinga.

The meeting was called to order at 4:40 pm.

**Committee Recommendations:**

1. Total Payroll & Accounts Payable of \$2,702,680.77 for approval of payment.

**Approval of Minutes**

The June 2024 minutes were reviewed and approved.

**CFO Report**

The CFO Report was reviewed.

**Financial Reports**

**Statistical, Income and Cash Flow Report**

Preliminary reports reflect a YTD net profit of \$7,946,086, which includes the year end IPERS actuarial accrual and 4 quarters of Medicaid Directed Payments. Although only 2 quarters of Medicaid directed payments have been received, the income for the remaining 2 quarters for FY2024 was accrued in June. The final 2 payments for FY2024 are expected to be deposited by the end of this month.

Please note that the preliminary reports are subject to change, based on the final audit report. Several key non-operating entries that are not yet recorded in June's financials are:

- Inventory reconciliations
- Depreciation adjustments
- Medicare & Medicaid cost report allowances

Statistically, total hospital procedures were down 5.59%. Total medical clinic visits decreased 5.75% (partly impacted by the new EMR go live in June), while Specialty clinic visits decreased almost 12% and surgical procedures decreased almost 10%. With the revival of orthopedic services, we are optimistic that outpatient statistics will rebound in FY2025.

Cash would normally decrease in the month of June, due to the annual Principal & Interest payments on our bonds. However, cash was up slightly for the month due to increased accounts receivable collections. Additionally, cash is up \$2,433,692 year-to-date.



**CRAWFORD COUNTY MEMORIAL HOSPITAL  
FINANCE COMMITTEE MEETING  
July 25, 2024 4:30 P.M.**

Some of the cash highlights for the year include:

- Medicaid Directed Payment Receipts + \$3,498,093
- FEMA funding + \$1,180,110
- Deferred Construction - \$1,361,106
- Capital Improvements - \$1,120,876
- EMR payments - \$712,768

**Balance Sheet**

The Balance Sheet as of 06/30/24 reflects Total Assets of \$58,628,405.

**Payroll & Accounts Payable**

The committee reviewed and recommends total Payroll & Accounts Payable of \$2,702,680.77 to the Board for approval. This amount includes \$1,633,480.43 in salaries.

**Accounts Receivable**

Patient Accounts Receivable as of 06/30/2024 totaled \$ 9,425,698 which is a decrease of \$320,551 from last month.

**New Business**

**Property/Liability Insurance Renewal**

A premium summary for the FY25 business insurance renewal package was reviewed by the committee.

**Consumer Price Index**

The Consumer Price Index for June 2024 was presented. This data is used in determining cost of living increases each September.

**Adjourn** - The meeting was adjourned at 5:30 pm.

## Crawford County Memorial Hospital

### Comparative Statistical Report

June 2024

	Month to Date			Fiscal Year to Date		
	FY 2024	FY 2023	Variance	FY 2024	FY 2023	Variance
<b>Total Admissions</b>	27	28	-3.57%	420	561	-25.13%
Acute/OB	21	22	-4.55%	320	434	-26.27%
Skilled	1	1	0.00%	44	28	57.14%
ICF	1	0	100.00%	6	8	-25.00%
Respite	0	2	-100.00%	0	4	-100.00%
Newborns	4	3	33.33%	50	87	-42.53%
Observation Admissions	28	15	83.30%	233	270	-13.82%
<b>Total Adjusted Admits</b>	55	43	27.32%	653	831	-21.46%
<b>Total Patient Days*</b>	147	113	30.09%	2,165	2,394	-9.57%
Acute/OB	58	52	11.54%	967	1,211	-20.15%
Nursery	0	6	-100.00%	82	146	-43.84%
Skilled	16	8	100.00%	389	207	87.92%
ICF	8	0	100.00%	17	31	-45.16%
Respite	0	4	-100.00%	0	7	-100.00%
Observation	65	43	51.16%	710	792	-10.35%
*Includes Observation						
<b>Average LOS (Acute/OB)</b>	2.29	2.78	-17.53%	3.05	2.93	4.02%
<b>Hospital Procedures</b>						
Inpatient	486	373	30.29%	8,093	9,009	-10.17%
Outpatient	12,774	13,852	-7.78%	164,151	173,425	-5.35%
<b>Total</b>	13,260	14,225	-6.78%	172,244	182,434	-5.59%
Surgical Procedures	72	112	-35.71%	1165	1292	-9.83%
Anesthesia Procedures	66	85	-22.35%	966	1132	-14.66%
ER Visits	434	386	12.44%	5,150	5,164	-0.27%
Admits from ER	27	23	17.39%	311	413	-24.70%
Scheduled Outpatient Visits	155	127	22.05%	1,282	1,140	12.46%
Ambulance Trips	137	87	57.47%	1,433	1,362	5.21%
Xray Procedures	566	619	-8.56%	7,070	8,105	-12.77%
Mammography Procedures	94	108	-12.96%	1423	1424	-0.07%
Flouro Procedures	1	2	-50.00%	17	29	-41.38%
Ultrasound Dept Procedures	148	168	-11.90%	2127	2271	-6.34%
Echo Procedures	52	34	52.94%	498	514	-3.11%
CT Dept Procedures	253	193	31.09%	2538	2415	5.09%
MRI Dept Procedures	61	78	-21.79%	956	813	17.59%
Nuc Med Procedures	7	10	-30.00%	78	75	4.00%
Total Radiology Procedures	1,182	1,212	-2.48%	14,707	15,646	-6.00%
Respiratory Tx Procedures	27	55	-50.91%	1,491	1,537	-2.99%
EKG Procedures	175	149	17.45%	2003	1910	4.87%
Sleep Studies	12	9	33.33%	114	153	-25.49%
Lab Procedures	6,555	6,117	7.16%	77,199	81,424	-5.19%
Physical Tx Procedures	1,197	1,981	-39.58%	20,504	22,263	-7.90%
Speech Procedures	28	28	0.00%	340	340	0.00%
OT Procedures	167	163	2.45%	1925	1935	-0.52%
Cardiac Rehab Procedures	106	143	-25.87%	1474	1378	6.97%
Pulmonary Rehab Procedures	7	15	-53.33%	107	197	-45.69%
Specialty Clinic Visits	548	617	-11.18%	6,189	7,000	-11.59%
Total Medical Clinic Visits	2,529	3,026	-16.42%	37,628	39,923	-5.75%

**CRAWFORD COUNTY MEMORIAL HOSPITAL  
OPERATING/INCOME STATEMENT  
FOR THE MONTH ENDING JUNE 30, 2024**

*Gray lines are YTD. All %'s are based on net revenue except for the variance column and gross revenue.*

	<b>CURRENT MONTH ACTUAL</b>		<b>CURRENT MONTH BUDGET</b>		<b>CURRENT MONTH VARIANCE</b>		<b>PRIOR YEAR ACTUAL</b>	
<b>PATIENT SERVICE REVENUES</b>								
INPATIENT SERVICES	315,131	5.9%	597,862	9.9%	(282,732)	-47.3%	235,196	4.6%
	4,619,528	7.2%	7,203,162	9.9%	(2,583,633)	-35.9%	6,043,008	9.1%
OUTPATIENT SERVICES	4,958,865	93.5%	5,416,917	89.5%	(458,052)	-8.5%	4,858,367	94.7%
	58,919,541	91.8%	65,264,063	89.5%	(6,344,522)	-9.7%	60,062,328	90.4%
SWING BED SERVICES	26,815	0.5%	34,408	0.6%	(7,593)	-22.1%	37,484	0.7%
	649,161	1.0%	414,553	0.6%	234,609	56.6%	353,103	0.5%
<b>TOTAL GROSS PATIENT REVENUE</b>	<b>5,300,811</b>	<b>100.0%</b>	<b>6,049,188</b>	<b>100.0%</b>	<b>(748,377)</b>	<b>-12.4%</b>	<b>5,131,047</b>	<b>100.0%</b>
	64,188,231	100.0%	72,881,777	100.0%	(8,693,546)	-11.9%	66,458,439	100.0%
<b>DEDUCTIONS FROM REVENUE</b>								
MEDICARE ADJUSTMENTS	(1,149,396)	-21.7%	(1,222,992)	-20.2%	73,596	-6.0%	(1,184,424)	-23.1%
	(14,406,955)	-22.4%	(14,734,840)	-20.2%	327,884	-2.2%	(13,824,270)	-20.8%
TITLE XIX ADJUSTMENTS	3,813,408	71.9%	(374,292)	-6.2%	4,187,700	-1118.8%	(437,789)	-8.5%
	5,689,789	8.9%	(4,509,543)	-6.2%	10,199,332	-226.2%	(4,053,460)	-6.1%
BLUE CROSS ADJUSTMENTS	(561,748)	-10.6%	(613,780)	-10.1%	52,032	-8.5%	(340,266)	-6.6%
	(6,421,392)	-10.0%	(7,394,937)	-10.1%	973,545	-13.2%	(6,433,458)	-9.7%
OTHER ADJUSTMENTS	(381,410)	-7.2%	(345,656)	-5.7%	(35,754)	10.3%	(328,869)	-6.4%
	(3,638,521)	-5.7%	(4,164,527)	-5.7%	526,006	-12.6%	(3,904,240)	-5.9%
PROVISION FOR UNCOLLECTIBLE	(218,509)	-4.1%	(169,256)	-2.8%	(49,253)	29.1%	(155,050)	-3.0%
	(1,796,839)	-2.8%	(2,039,235)	-2.8%	242,395	-11.9%	(1,620,726)	-2.4%
CHARITY CARE	(1,260)	0.0%	(26,405)	-0.4%	25,145	-95.2%	(19,079)	-0.4%
	(225,454)	-0.4%	(318,127)	-0.4%	92,673	-29.1%	(250,514)	-0.4%
<b>TOTAL DEDUCTIONS FROM REVENUE</b>	<b>1,501,084</b>	<b>28.3%</b>	<b>(2,752,380)</b>	<b>-45.5%</b>	<b>4,253,465</b>	<b>-154.5%</b>	<b>(2,465,477)</b>	<b>-48.1%</b>
	(20,799,372)	-32.4%	(33,161,209)	-45.5%	12,361,836	-37.3%	(30,086,667)	-45.3%
<b>NET PATIENT REVENUE</b>	<b>6,801,895</b>	<b>128.3%</b>	<b>3,296,807</b>	<b>54.5%</b>	<b>3,505,088</b>	<b>106.3%</b>	<b>2,665,571</b>	<b>51.9%</b>
<i>(as % of Gross Patient Revenue)</i>	43,388,859	67.6%	39,720,568	54.5%	3,668,290	9.2%	36,371,771	54.7%
<b>NET PATIENT REVENUE</b>	<b>6,801,895</b>	<b>98.6%</b>	<b>3,296,807</b>	<b>94.1%</b>	<b>3,505,088</b>	<b>106.3%</b>	<b>2,665,571</b>	<b>86.4%</b>
<i>(as % of Total Operating Revenue)</i>	43,388,859	96.3%	39,720,568	94.2%	3,668,290	9.2%	36,371,771	92.8%
<b>OTHER REVENUE</b>								
DIETARY/MEALS INCOME	6,322	0.1%	7,300	0.2%	(978)	-13.4%	6,396	0.2%
	74,444	0.2%	87,600	0.2%	(13,156)	-15.0%	78,099	0.2%
OTHER INCOME	88,243	1.3%	198,167	5.7%	(109,924)	-55.5%	412,298	13.4%
	1,576,315	3.5%	2,378,000	5.6%	(801,685)	-33.7%	2,733,941	7.0%
<b>TOTAL OTHER REVENUE</b>	<b>94,565</b>	<b>1.4%</b>	<b>205,467</b>	<b>5.9%</b>	<b>(110,901)</b>	<b>-54.0%</b>	<b>418,694</b>	<b>13.6%</b>
	1,650,759	3.7%	2,465,600	5.8%	(814,841)	-33.0%	2,812,041	7.2%
<b>TOTAL OPERATING REVENUE</b>	<b>6,896,460</b>	<b>100.0%</b>	<b>3,502,274</b>	<b>100.0%</b>	<b>3,394,186</b>	<b>96.9%</b>	<b>3,084,265</b>	<b>100.0%</b>
	45,039,617	100.0%	42,186,168	100.0%	2,853,449	6.8%	39,183,812	100.0%
<b>OPERATING EXPENSES</b>								
SALARIES	1,554,418	22.5%	1,874,355	53.5%	(319,936)	-17.1%	1,638,615	53.1%
	19,763,927	43.9%	22,577,284	53.5%	(2,813,357)	-12.5%	19,838,245	50.6%
BENEFITS	(412,711)	-6.0%	603,097	17.2%	(1,015,808)	-168.4%	(1,132,291)	-36.7%
	5,076,811	11.3%	7,193,048	17.1%	(2,116,237)	-29.4%	4,248,612	10.8%
PROFESSIONAL FEES	275,707	4.0%	120,087	3.4%	155,620	129.6%	190,672	6.2%
	3,277,083	7.3%	1,445,500	3.4%	1,831,583	126.7%	3,213,274	8.2%
SUPPLIES & EXPENSES	1,103,334	16.0%	704,896	20.1%	398,439	56.5%	467,765	15.2%
	8,507,254	18.9%	8,481,131	20.1%	26,123	0.3%	7,541,158	19.2%
OCCUPANCY	144,038	2.1%	135,904	3.9%	8,133	6.0%	135,115	4.4%
	1,564,340	3.5%	1,630,855	3.9%	(66,515)	-4.1%	1,583,302	4.0%
DEPRECIATION	183,150	2.7%	224,700	6.4%	(41,550)	-18.5%	374,463	12.1%
	2,121,500	4.7%	2,696,400	6.4%	(574,900)	-21.3%	2,684,463	6.9%
<b>TOTAL OPERATING EXPENSE</b>	<b>2,847,937</b>	<b>41.3%</b>	<b>3,663,039</b>	<b>104.6%</b>	<b>(815,102)</b>	<b>-22.3%</b>	<b>1,674,339</b>	<b>54.3%</b>
	40,310,914	89.5%	44,024,218	104.4%	(3,713,304)	-8.4%	39,109,054	99.8%
<b>NET OPERATING INCOME (LOSS)</b>	<b>4,048,523</b>	<b>58.7%</b>	<b>(160,765)</b>	<b>-4.6%</b>	<b>4,209,288</b>	<b>-2618.3%</b>	<b>1,409,926</b>	<b>45.7%</b>
	4,728,703	10.5%	(1,838,049)	-4.4%	6,566,753	-357.3%	74,758	0.2%
<b>NONOPERATING REV/EXP</b>								
TAXES	246,290	3.6%	167,865	4.8%	78,425	46.7%	188,773	6.1%
	2,076,233	4.6%	2,014,377	4.8%	61,856	3.1%	2,013,634	5.1%
GENERAL CONTRIBUTIONS	-	0.0%	500	0.0%	(500)	0.0%	31	0.0%
	17,990	0.0%	1,000	0.0%	16,990	0.0%	2,666	0.0%
COVID/PRF/FEMA FUNDING	-	0.0%	-	0.0%	-	#DIV/0!	-	0.0%
	1,180,110	71.5%	-	0.0%	1,180,110	#DIV/0!	192,799	6.9%
INTEREST INCOME	50,233	0.7%	10,833	0.3%	39,400	363.7%	57,399	1.9%
	599,884	1.3%	130,000	0.3%	469,884	361.4%	203,513	0.5%
INTEREST EXPENSE	(122,168)	-1.8%	(62,900)	-21.6%	(59,268)	94.2%	(118,250)	-3.8%
	(656,835)	-1.5%	(754,802)	-1.8%	97,967	-13.0%	(690,239)	0.3%
<b>TOTAL NONOPERATING INCOME (LOSS)</b>	<b>174,355</b>	<b>2.5%</b>	<b>116,298</b>	<b>3.3%</b>	<b>58,057</b>	<b>49.9%</b>	<b>127,954</b>	<b>4.1%</b>
	3,217,382	7.1%	1,390,575	3.3%	1,826,807	131.4%	1,722,374	4.4%
<b>NET INCOME (LOSS)</b>	<b>4,222,878</b>	<b>61.2%</b>	<b>(44,467)</b>	<b>-1.3%</b>	<b>4,267,345</b>	<b>-9596.7%</b>	<b>1,537,881</b>	<b>49.9%</b>
<i>Year to Date</i>	7,946,086	17.6%	(447,474)	-1.1%	8,393,560	-1875.8%	1,797,132	4.6%

**CRAWFORD COUNTY MEMORIAL HOSPITAL  
STATEMENT OF CASH FLOWS  
FOR THE MONTH ENDING JUNE 30, 2024**

	<u>THIS MONTH</u>	<u>YTD</u>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
CASH RECEIVED FROM PATIENTS AND THIRD -PARTY PAYORS	3,615,076	41,075,407
CASH PAID TO SUPPLIERS FOR GOODS AND SERVICES	(1,338,447)	(18,271,541)
CASH PAID TO EMPLOYEES FOR SERVICES	(1,640,205)	(21,914,352)
OTHER OPERATING REVENUE RECEIVED	94,565	2,875,863
NET CASH PROVIDED BY OPERATING ACTIVITIES	730,989	3,765,376
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>		
COUNTY TAXES	8,558	2,075,045
<b>CASH FLOW FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>		
PROCEEDS FROM ISSUANCE OF LONG-TERM DEBT	-	-
PRINCIPAL PAYMENTS ON LONG-TERM DEBT	(456,841)	(1,083,263)
INTEREST PAID ON LONG-TERM DEBT	(141,442)	(589,249)
ACQUISITION OF PROPERTY AND EQUIPMENT	(185,576)	(2,320,825)
NET CASH FROM (USED IN) CAPITAL AND RELATED FINANCING ACTIVITIES	(783,859)	(3,993,336)
<b>CASH FLOW FROM INVESTING ACTIVITIES</b>		
INTEREST RECEIVED	70,566	586,607
PROCEEDS FROM MATURITIES OF CERTIFICATES OF DEPOSIT	-	-
PURCHASE OF CERTIFICATE OF DEPOSIT	-	-
PROCEEDS OF MATURITIES OF U.S. GOVERNMENT AGENCY SECURITIES	-	-
PURCHASE OF GOVERNMENT AGENCY SECURITIES	-	-
NET CASH PROVIDED BY INVESTING ACTIVITIES	70,566	586,607
<b>NET INCREASE (DECREASE) IN CASH</b>	<b>26,254</b>	<b>2,433,692</b>
<b>CASH</b>		
BEGINNING	23,703,926	21,296,488
ENDING	23,730,180	23,730,180

<u>OPERATING INDICATORS:</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>Target</u>	<u>Desirable Trend</u>
Total Margin:	-7.24%	19.29%	27.39%	3.55%	38.70%	58.71%	2.00%	Increasing
<b>YTD</b>						<b>16.25%</b>		
Debt Service Coverage Ratio:	1.39	1.86	2.55	2.62	3.90	5.86	1.60	Increasing
Days Revenue in Patient A/R:	52	52	74	63	56	56	50	Decreasing
Days Cash on Hand:	183	191	194	204	224	227	180	Increasing

**CRAWFORD COUNTY MEMORIAL HOSPITAL**  
**BALANCE SHEET**  
**AS OF: 6/30/24**

	Current Month		Prior Month		1-Month Net Change		1 Year Ago Month	
<b>ASSETS</b>								
<b>CURRENT ASSETS</b>								
Total Cash	10,357,688	17.67%	9,945,969	19.35%	411,719	4.14%	9,485,433	19.25%
Patient Receivables	9,425,698	16.08%	9,746,249	18.96%	(320,551)	-3.29%	8,167,306	16.58%
Allowance for Uncollectibles	(795,000)	-1.36%	(734,000)	-1.43%	(61,000)	8.31%	(640,000)	-1.30%
Allowance for Contractuals	(2,890,000)	-4.93%	(3,070,000)	-5.97%	180,000	-5.86%	(2,420,000)	-4.91%
Net Accounts Receivable	5,740,698	9.79%	5,942,249	11.56%	(201,551)	-3.39%	5,107,306	10.37%
Other Receivables								
Est. Third Party Settlement	3,402,143	5.80%	-	0.00%	3,402,143	0.00%	-	0.00%
Taxes Receivable	2,197,492	3.75%	(54,789)	-0.11%	2,252,281	-4110.8%	2,011,698	4.08%
Other	278,198	0.47%	655,261	1.27%	(377,062)	-57.54%	838,312	1.70%
Inventory	1,469,773	2.51%	1,435,573	2.79%	34,200	2.38%	1,419,133	2.88%
Prepaid Expenses & Other	294,411	0.50%	1,302,965	2.53%	(1,008,554)	-77.40%	534,010	1.08%
<b>TOTAL CURRENT ASSETS</b>	<b>23,740,404</b>	<b>40.49%</b>	<b>19,227,228</b>	<b>37.41%</b>	<b>4,513,176</b>	<b>23.47%</b>	<b>19,395,892</b>	<b>39.37%</b>
<b>ASSETS LIMITED AS TO USE</b>								
Investments								
Cash & CD's	13,220,098	22.55%	13,152,327	25.59%	67,771	0.52%	11,655,450	23.66%
Bond/Project Funds	152,394	0.26%	605,630	1.18%	(453,236)	-74.84%	155,606	0.32%
Interest Receivable	82,724	0.14%	103,080	0.20%	(20,356)	-19.75%	69,494	0.14%
<b>TOTAL ASSETS LIMITED AS TO USE</b>	<b>13,455,215</b>	<b>22.95%</b>	<b>13,861,037</b>	<b>26.97%</b>	<b>(405,822)</b>	<b>-2.93%</b>	<b>11,880,549</b>	<b>24.11%</b>
<b>OTHER ASSETS</b>								
Physician Practice Intangibles	815,000	1.39%	815,000	1.59%	-	100.00%	815,000	1.65%
<b>TOTAL OTHER ASSETS</b>	<b>815,000</b>	<b>1.39%</b>	<b>815,000</b>	<b>1.59%</b>	<b>-</b>	<b>0.00%</b>	<b>815,000</b>	<b>1.65%</b>
<b>PROPERTY &amp; EQUIPMENT, NET</b>								
Land	314,500	0.54%	314,500	0.61%	-	0.00%	314,500	0.64%
Land held for Future Dev	120,400	0.21%	120,400	0.23%	-	0.00%	120,400	0.24%
Land Improvements	2,511,827	4.28%	2,511,827	4.89%	-	0.00%	2,511,827	5.10%
Building	8,670,091	14.79%	8,670,091	16.87%	-	0.00%	8,670,091	17.60%
Fixed Equipment	18,080,916	30.84%	18,080,916	35.18%	-	0.00%	17,858,247	36.25%
Major Moveable Equipment	21,141,683	36.06%	19,147,847	37.25%	1,993,835	10.41%	18,427,574	37.40%
Leased Equipment	1,439,076	2.45%	1,439,076	2.80%	-	0.00%	1,458,912	2.96%
Deferred Costs	1,633,988	2.79%	1,608,733	3.13%	25,255	0.00%	272,882	0.55%
Allowance for Depreciation	(38,178,854)	-65.12%	(37,995,704)	-73.92%	(183,150)	0.48%	(36,057,354)	-73.19%
<b>TOTAL PROPERTY &amp; EQUIP, NET</b>	<b>15,733,626</b>	<b>26.84%</b>	<b>13,897,686</b>	<b>27.04%</b>	<b>1,835,940</b>	<b>13.21%</b>	<b>13,577,079</b>	<b>27.56%</b>
<b>DEFERRED OUTFLOWS OF RESOURCES</b>								
Pension Related Deferred Outflows	4,122,918	7.03%	2,767,672	5.38%	(1,355,246)	-48.97%	2,767,672	5.62%
Deferred Loss on Refunding	761,243	1.30%	830,448	1.62%	69,205	8.33%	830,448	1.69%
<b>TOTAL DEFERRED OUTFLOWS</b>	<b>4,884,161</b>	<b>8.33%</b>	<b>3,598,120</b>	<b>7.00%</b>	<b>(1,286,041)</b>	<b>-35.74%</b>	<b>3,598,120</b>	<b>7.30%</b>
<b>TOTAL ASSETS</b>	<b>58,628,405</b>	<b>100.00%</b>	<b>51,399,069</b>	<b>100.00%</b>	<b>7,229,336</b>	<b>14.07%</b>	<b>49,266,641</b>	<b>100.00%</b>
<b>LIABILITIES &amp; NET ASSETS</b>								
<b>CURRENT LIABILITIES</b>								
Accounts Payable	311,703	0.53%	253,877	0.49%	57,827	22.78%	412,793	0.84%
Accrued Payroll & Payroll Taxes	1,857,686	3.17%	1,779,572	3.46%	78,114	4.39%	1,833,146	3.72%
Accrued Health Insurance	1,967,102	3.36%	1,851,321	3.60%	115,781	6.25%	1,609,238	3.27%
Deferred Pro Tax Receivable	2,180,908	3.72%	166,359	0.32%	2,014,550	1210.97%	1,996,302	4.05%
Due to Third Parties - Other	26,502	0.05%	14,862	0.03%	11,640	78.32%	16,820	0.03%
Lease Payable - Short Term	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Est. Third Party Settlements	1,797,452	3.07%	1,797,452	3.50%	-	0.00%	1,026,500	2.08%
<b>TOTAL CURRENT LIABILITIES</b>	<b>8,141,354</b>	<b>13.89%</b>	<b>5,863,443</b>	<b>11.41%</b>	<b>2,277,911</b>	<b>38.85%</b>	<b>6,894,799</b>	<b>13.99%</b>
<b>OTHER LIABILITIES</b>								
Lease Payable - Long Term	886,492	1.51%	59,880	0.12%	826,612	1380.45%	125,075	0.25%
Bonds Payable - Long Term	18,261,265	31.15%	18,714,858	36.41%	(453,593)	-2.42%	19,295,922	39.17%
Interest Payable	46,748	0.08%	135,252	0.26%	(88,503)	-65.44%	48,415	0.10%
Net Pension Liability	9,343,115	15.94%	7,660,095	14.90%	1,683,020	21.97%	7,660,095	15.55%
<b>TOTAL LONG-TERM LIABILITIES</b>	<b>28,537,620</b>	<b>48.68%</b>	<b>26,570,084</b>	<b>51.69%</b>	<b>1,967,536</b>	<b>7.41%</b>	<b>27,129,506</b>	<b>55.07%</b>
<b>TOTAL LIABILITIES</b>	<b>36,678,973</b>	<b>62.56%</b>	<b>32,433,527</b>	<b>63.10%</b>	<b>4,245,447</b>	<b>13.09%</b>	<b>34,024,306</b>	<b>69.06%</b>
<b>DEFERRED INFLOWS OF RESOURCES</b>								
Pension Related Deferred Inflows	774,116	1.32%	2,013,105	3.92%	(1,238,989)	-61.55%	2,013,105	4.09%
OPEB Related Deferred Inflows	175,696	0.30%	175,696	0.34%	-	0.00%	175,696	0.36%
<b>TOTAL DEFERRED INFLOWS</b>	<b>949,812</b>	<b>1.62%</b>	<b>2,188,801</b>	<b>4.26%</b>	<b>(1,238,989)</b>	<b>-56.61%</b>	<b>2,188,801</b>	<b>4.44%</b>
<b>NET ASSETS</b>								
General Fund	13,053,534	22.26%	13,053,534	25.40%	-	0.00%	11,256,402	22.85%
Net Revenue (Loss)	7,946,086	13.55%	3,723,208	7.24%	4,222,878	113.42%	1,797,132	3.65%
<b>TOTAL NET ASSETS</b>	<b>20,999,620</b>	<b>35.82%</b>	<b>16,776,742</b>	<b>32.64%</b>	<b>4,222,878</b>	<b>25.17%</b>	<b>13,053,534</b>	<b>26.50%</b>
<b>TOTAL LIABILITIES &amp; NET ASSETS</b>	<b>58,628,405</b>	<b>100.00%</b>	<b>51,399,069</b>	<b>100.00%</b>	<b>7,229,336</b>	<b>14.07%</b>	<b>49,266,641</b>	<b>100.00%</b>

**CCMH Expenses Paid for the Month of June 2024**

Abbott Laboratories - Supplies	\$242.36	Keast Auto Center - Fees	\$1,445.08
Abbvie US, LLC - Supplies	\$1,268.00	Jill Kierscht - Expenses	\$3,622.18
Access Technologies - Fees	\$169.81	Knowles Publishing Corp. - Advertising	\$1,363.00
Acute Care, Inc. - Fees	\$60,736.82	Koch Filter Corporation - Supplies	\$1,015.68
Advanced Sterilization Products - Supplies	\$10,438.09	La Prensa - Advertising	\$840.00
Patrisia Aguilar - Expenses	\$105.86	Laborie Medical Technology - Supplies	\$164.00
Airgas USA, LLC - Supplies	\$2,806.72	Landauer, Inc. - Supplies	\$402.56
Alcor Scientific - Supplies	\$5,109.79	Language Lines Services - Fees	\$248.40
Align Ophthalmics, LLC - Supplies	\$1,350.00	Lifeserve Blood Center - Fees	\$1,108.40
American Messaging - Fees	\$37.30	Macro Helix, LLC - Fees	\$15,219.82
AmerisourceBergen - Supplies	\$2,727.66	Craig Malone - Rent	\$650.00
Ameritex Services - Fees	\$4,485.14	Manilla Times - Advertising	\$451.72
Ampride Tire & Auto Center - Fees	\$785.60	Manning Regional Healthcare Center - Fees	\$150.00
Anderson Erickson Dairy - Supplies	\$583.68	Mapleton Press - Advertising	\$197.00
Angel + Earth Candle Co. - Supplies	\$216.00	Marco Technologies, LLC - Fees	\$13,331.40
Applied Medical - Supplies	\$259.00	Martin Bros Dist. Co., Inc - Supplies	\$3,850.96
Armstrong Medical - Supplies	\$82.00	McKesson Medical Surgical - Supplies	\$5,722.68
Aspen Surgical Products, Inc. - Supplies	\$272.89	Medical Solutions - Fees	\$55,383.55
Avant - Fees	\$13,915.25	Medline Industries, Inc. - Supplies	\$928.96
Bayer Healthcare - Supplies	\$1,493.02	Medtronic USA, Inc. - Fees	\$360.00
Bio-Rad Laboratories - Supplies	\$1,736.15	Michael & Sara Luft - Fees	\$300.00
Bluespace Creative, Inc. - Fees	\$91.25	MidAmerican Energy - Utilities	\$85.01
Ben Blunk - Expenses	\$34.55	Mid-IA Planned Giving Council - Sponsorship	\$125.00
Bomgaars - Supplies	\$104.99	Mindray DS USA, Inc. - Supplies	\$112.50
Bound Tree Medical - Supplies	\$84.90	Dr. Stephen Morse - Fees	\$19,284.64
Boxout, LLC - Supplies	\$2,711.70	Justin Mumm - Expense	\$113.23
Boyer Iowa 125th Celebration - Sponsorship	\$100.00	Network Services Company - Supplies	\$2,037.21
Bracco Diagnostics, Inc. - Supplies	\$1,017.00	Netwrix Corporation - Fees	\$4,401.53
Cable Channel 13 - Advertising	\$300.00	New Century FS - Fuel	\$820.92
Cardinal Health - Supplies	\$25,260.91	New York Life - Premium	\$3,128.92
Cardinal Supplies and Fresheners - Supplies	\$633.60	North Central Anesthesia Services - Fees	\$73,650.00
Caresfield LLC - Supplies	\$211.72	NW Iowa Yes Center - Fees	\$366.00
Carroll Broadcasting Co. - Advertising	\$150.00	Observer - Advertising	\$184.42
Cassling - Fees	\$34,131.32	Omnicell, Inc. - Fees	\$36,081.11
CDW Government - Supplies	\$6,475.51	Onmedia - Advertising	\$491.00
Central Iowa Detention - Fees	\$1,278.00	Ortho Clinical Diagnostics - Fees	\$13,000.00
CenturyLink - Telephone	\$2,625.91	Ortner Scholarship Foundation - Scholarship	\$250.00
Cepheid - Supplies	\$2,651.60	Overhead Door Company - Supplies	\$2,131.25
Cerner Corporation - Fees	\$3,115.33	Owens & Minor - Supplies	\$15,741.32
CHI Health - Fees	\$1,407.29	Oxen Technology - Fees	\$10.00
City of Dow City - Utilities	\$70.53	Performance Health Supply - Supplies	\$250.79
Civco Medical Solutions - Supplies	\$148.00	Pfizer, Inc. - Supplies	\$585.89
CJ Electronics - Supplies	\$74.96	Pharmacy OneSource - Supplies	\$533.56
Cobblestone Inn & Suites - Fees	\$10,915.96	Philips Healthcare - Supplies	\$10,876.00
Colonial Life - Premiums	\$1,175.08	Physicians Lab Services - Fees	\$23,024.00
CompHealth - Fees	\$15,894.80	PICC Stat Clinical Services - Fees	\$2,100.00
Convergeone, Inc. - Fees	\$2,164.00	Pipeline Health Holding - Supplies	\$3,108.49
CPSI - Fees	\$17,386.00	Pitney Bowes Bank Inc. Reserve - Postage	\$2,000.00
Crawford County Landfill - Fees	\$44.80	Plunkett's Pest Control - Fees	\$196.62
Cutler Anesthesia Services, PLLC - Fees	\$400.00	Frontier Telephone Co. - Telephone	\$205.40
Cynchealth Iowa - Fees	\$1,313.00	GE Healthcare Precision Healthcare - Fees	\$20,876.50
Database Solutions, Inc. - Fees	\$3,920.00	Genzyme Corporation - Fees	\$2,545.26
Dearborn National - Premiums	\$20,401.83	Julie Graeve - Expenses	\$3,112.59
Patricia DeLong - Expense	\$1.75	Grainger - Supplies	\$2,111.62
Denison Bulletin & Review - Advertising	\$470.40	Jamie Gross - Expense	\$5.49
Denison Free Press - Advertising	\$560.00	GRP & Associates, Inc. - Fees	\$463.41
Denison Municipal Utilities - Utilities	\$18,911.86	H&R Accounts, Inc. - Fees	\$10,112.34
Denison Rotary Club - Fees	\$200.00	Hamilton Medical - Supplies	\$1,249.66
Ashley Dickerson - Expenses	\$105.86	Health Care Logistics, Inc. - Supplies	\$361.09
Diligent Corporation - Supplies	\$5,341.39	Health Partners of Southwest Iowa - Fees	\$4,490.00
DIRECTV - Fees	\$391.20	Hoffman Agency - Fees	\$300.00
Do It Best Hardware - Supplies	\$123.59	Home Depot - Supplies	\$767.06
Dorsey & Whitney - Fees	\$654.50	Kayla Hoyte - Expenses	\$218.28
Drainger, Inc. - Supplies	\$289.14	HyVee - Supplies	\$145.41
Drees Co - Fees	\$2,294.00	IA Dept of Public Health - Fees	\$35.00
Dutch Ophthalmic, USA - Supplies	\$808.50	ICU Medical, Inc. - Supplies	\$3,846.00
Echo Group, Inc. - Supplies	\$5,333.33	ID Apparel, LLC - Supplies	\$610.72
Eide Bailly LLP - Fees	\$2,271.00	Iowa Hospital Education Research - Fees	\$550.00
Electronic Sound, Inc. - Supplies	\$1,400.00	IRHTTP - Fees	\$545.00
Ace Ettleman - Rent	\$550.00	J&J Health Care Systems, Inc. - Supplies	\$13,268.55
Eventide Lutheran Home - Fees	\$202.50	Jackson Lewis, P.C. - Fees	\$6,265.00
Fareway Stores - Supplies	\$964.69	Jackson Physician Search - Fees	\$4,050.00
Farmer Bros. Co. - Supplies	\$1,007.38	Johnson Controls - Fees	\$350.00
Federal Express - Fees	\$14.24	JP Gasway Co. - Supplies	\$1,580.00
Feld Fire - Fees	\$240.00	Barb Kacmarynski - Fees	\$282.00
First National Bank Omaha - Expenses	\$9,916.23	KDSN FM - Advertising	\$3,488.35

Joseph Postanes - Expense	\$39.87	Takeda Pharmaceuticals - Supplies	\$2,229.84
Practical Sleep Services - Fees	\$3,630.00	Team Ford Lincoln - Fees	\$39.52
Precision Dynamics Corp. - Supplies	\$1,226.55	Technical Safety Services, LLC - Supplies	\$4,023.47
Press Ganey Assoc., Inc. - Fees	\$7,319.40	Teleflex Medical - Fees	\$364.50
Professional Computer Solutions - Fees	\$1,211.50	Thoroughcare, Inc. - Fees	\$286.00
Professional Medical Management - Supplies	\$6,825.50	Thrifty White -Fees	\$68.55
Propio Language Service - Fees	\$362.22	Travelers - Premiums	\$2,025.00
QuVa Pharma, Inc. - Supplies	\$666.08	Tri-Anim Health Services - Fees	\$142.98
R&S Waste Disposal - Fees	\$1,376.69	Turnkey Pharmacy Solutions - Fees	\$1,313.70
Rasmussen Lumber Co. - Supplies	\$302.94	UKG, Inc. - Fees	\$23,710.00
RC Swift LLC - Supplies	\$412.30	Uline - Supplies	\$709.74
Redsail Technologies - Fees	\$2,114.69	UnityPoint Health - Fees	\$630.00
Rolling Hills Community Service - Fees	\$3,915.00	US Foods - Supplies	\$13,779.24
Secure Shred Solutions - Fees	\$1,346.00	Verizon Wireless - Telephone	\$459.16
Siemens Healthcare Diagnostic - Supplies	\$2,348.05	Vision Service Plan - Premiums	\$3,456.93
Siemens Industry, Inc. - Fees	\$12,260.00	Visual Edge IT, Inc. - Fees	\$1,359.09
Sister Sweets - Fees	\$732.00	VVC Holding LLC - Fees	\$4,250.04
Spendmend, LLC - Supplies	\$850.00	Pat Walker - Supplies	\$100.00
St. Anthony Regional Hospital - Fees	\$2,957.50	Walmart / Capital One - Supplies	\$367.68
Standard Textile Co., Inc. - Supplies	\$62.28	Wells Fargo Financial Lease - Fees	\$935.18
Staples Advantage - Supplies	\$3,320.99	Western Iowa Networks - Fees	\$4,207.83
State Hygienic Laboratory - Fees	\$486.00	Western Iowa Wireless - Fees	\$701.46
Steris Corporation - Supplies	\$1,044.59	WIN - Fees	\$1,500.00
STIA Couture - Supplies	\$1,008.00	Tracie Winans - Expenses	\$179.76
Stryker Endoscopy - Supplies	\$2,721.51	Z&Z Medical, Inc. - Supplies	\$586.00
Stryker Rental Services - Fees	\$24.50	Patient Account Refunds	\$14,510.07
T.A. Penke & Associates - Fees	\$64.00		

**June Check Run \$861,010.67**

**DEPRECIATION FUND:**

Invision Architecture - Master Facility Planning	\$30,255.00
Marco Technologies, LLC - Network Expansion	\$9,844.85
Skytron - Surgery Boom Lighting	\$168,089.82

**Depreciation Total \$208,189.67**

**Salaries \$1,633,480.43**

**GRAND TOTAL \$2,702,680.77**