

## **BOARD OF TRUSTEES MEETING AGENDA**

5:30 p.m., Monday, March 31, 2025 Hospital Meeting Rooms C-D100 Medical Parkway, Denison, IA

## I. CALL TO ORDER

## II. APPROVAL OF MINUTES

A. Previous Month's Minutes

## III. QUALITY CARE AND SERVICES

- A. Quality Committee Report
- B. Medical Staff Report

## IV. PATIENT EXPERIENCE

A. 5 Star Journey Update

## V. PEOPLE

- A. Credentialing
  - i. Appointments & Reappointments Discussion / Action
- B. Mission Committee Report

## VI. GROWTH

- A. Department Reports
  - i. Emergency Department
  - ii. Cardiopulmonary
- B. CEO Report

## VII. FINANCIAL STABILITY

A. Finance Committee Report

i. Approval of Payroll & AP

## VIII. COMMUNITY

- A. Policy 105.03 Document Provision & Requests Discussion / Action
- B. Board Chair Comments

## IX. ADJOURNMENT

# Crawford County Memorial Hospital **Board of Trustees**

February 24, 2025

A meeting of the Board of Trustees of Crawford County Memorial Hospital was held on Monday, February 24, 2025, in Hospital Board Room D at Crawford County Memorial Hospital, Denison, Iowa.

Present on site during the meeting were Jay Mendlik, David Reisz, Vernon Sid Leise, Jon Schuttinga, Amy Schultz, Theresa Sheer (CNO), Heather Rasmussen (Chief Quality Officer), Rachel Melby (CFO), Erin Muck (CEO), Gordon Wolf (Denison Free Press left at 6:08) and Heather Wight (Recorder). Not present were Dr. Michael Luft (Chief Medical Officer) and Dr. David Wright (Chief of Staff).

Present via Webex was Kirk Schuler (Dorsey & Whitney).

CALL TO ORDER: The Board of Trustees meeting was called to order at 5:31 p.m. by Mendlik.

### **BUDGET HEARING FY2026**

### Fiscal Year Ending 2026 County Budget

The floor was open for public input. Objections were heard via email from Rich Knowles.

A motion was made by Schuttinga, second by Leise, to approve the tax asking rate of \$1.39896 per \$1,000 of assessed value. Motion carried unanimously.

### **APPROVAL OF MINUTES**

A motion was made by Reisz, second by Leise, to approve the January 27, 2025, minutes as presented. Motion carried unanimously.

## FINANCIAL STABILITY

### Finance Committee Report

1. Total Payroll & Accounts Payable of \$3,392,095.84 for payment.

A motion was made by Schultz, second by Schuttinga, to approve the financial report, total payroll, and accounts payables in the amount of \$3,392,095.84. Motion carried unanimously.

### Capital Purchase – Vascular Equipment

A motion was made by Reisz, second by Leise, to approve the purchase of vascular equipment not to exceed \$50,000. Motion carried unanimously.

### **Board Chair Comments**

Thank you to administration and employees for their hard work. Being able to reduce the tax asking is a big deal. We are doing good things in the community and it shows.

### **QUALITY CARE AND SERVICES**

### **Quality Committee Report**

- Rasmussen gave a brief update of the Quality Committee activities including noticed improvement of ED scores with a shout out to Sam Pauley for always showing that patient satisfaction is always at the forefront. Advertisement campaign for the next PFAC members has begun.
- Recommend Board action regarding Medical Staff Accountable Care Committee recommendations for approval of Medical Staff privileges and appointment/re-appointment applications.

### Antibiotic Stewardship Authorization

Rasmussen shared that with Andy Segebart leaving, the Antibiotic Stewardship Program lead position is open and needs to be filled. The Quality committee recommends Candance Ueding.

A motion was made by Schutlz, seconded by Reisz, to approve Candace Ueding as replacement for Andy Segebart as lead Antibiotic Stewardship program. Motion carried unanimously.

### **Crawford County Memorial Hospital**

### **Board of Trustees**

February 24, 2025

### **Medical Staff Report**

Rasmussen shared that the ancillary departments will now report to the CNO. CCMH has partnered with UNMC to offer an infectious disease clinic via telemedicine in our specialty clinic, which will start in the beginning of March. Tahlia Nelson (Revenue Cycle Director) and Patty Aguilar de Romero (Financial Counselor Coordinator) came and gave information regarding Good Faith Estimates and price transparency.

### PATIENT EXPERIENCE

#### 5-Star Journey Update

Sheer shared that work continues with Everybody's a Caregiver, 5 Star Nurse program and a focus on empathy at the bedside and in the field. We are awaiting our report results before deciding next steps regarding CLS.

### PEOPLE

#### Credentialing

A motion was made by Schuttinga, second by Leise, to approve Medical Staff new appointments of Cadwell and Rasmussen and the reappointments of Mendlick, Helke, Hallman, and Jaksa. Motion carried unanimously.

### **Mission Committee Report**

Muck discussed the controllable turnover rate which remains low. There have been new leadership in the med unit, pharmacy, and in the medical clinic. All are doing very well in their new roles. We have onboarded Dr. Todd in January, Dr. Kumari in February and our new general surgeon will start on Monday. We have 3 onsite ER physician visits scheduled at the end of March/beginning of April.

#### GROWTH

#### **CEO Report**

Muck shared that the building project is progressing well. Although last week was challenging due to the cold weather, progress continues. Staff tours of the rehab area are scheduled for next month. Additionally, community focus groups and surveys for strategic planning, along with the Community Needs Assessment, are planned for mid-April.

### EXECUTIVE SESSION PURSUANT TO IOWA CODE 21.5 (I)(c)

To discuss strategy with counsel in matters that are presently in litigation or where litigation is imminent where its disclosure would be likely to prejudice or disadvantage the position of the governmental body in that litigation. Open Session – Possible Action

The Board went into Closed Session at 6:08 p.m. with a motion made by Schuttinga, second by Reisz. Motion carried unanimously. Members present during the closed session were Jay Mendlik, David Reisz, Vernon Sid Leise, Amy Schultz, Jon Schuttinga, Rachel Melby (CFO), Heather Rasmussen (Chief Quality Officer), Erin Muck (CEO), and Heather Wight (recorder).

Present via Webex was Kirk Schuler (Dorsey & Whitney LLP left at 7:00 p.m.).

A motion was made at 7:03 p.m. by Reisz, second by Schuttinga, to return the Board to Open Session. Motion carried unanimously.

No action was taken.

#### ADJOURNMENT

A motion was made by Leise, second by Reisz, that the meeting be adjourned at 7:04 p.m. Motion carried unanimously.

## Crawford County Memorial Hospital QUALITY COMMITTEE OF THE BOARD OF TRUSTEES March 25, 2025 Meeting Minutes

A meeting of the Quality Committee of the Board of Trustees was held on Tuesday, March 25, 2025. Present: Jon Schuttinga, David Reisz, Michael Luft, DO (arrival 4:38pm), Erin Muck, CEO, Theresa Sheer, CNO, Heather Rasmussen, Chief Quality Officer, Dana Neemann Director of Education and Patient Experience (exit 4:40pm), Samantha Pauley, Emergency Services Director (exit 4:44pm), Patrick Stevens, Cardiopulmonary (exit 4:54pm).

Jon Schuttinga called the meeting to order at 4:34pm

Committee Recommendations/Actions: Recommend Board action regarding Medical Staff Executive Committee recommendations for approval of Medical Staff privileges and appointment/re-appointment applications.

## I. Patient Experience

a. HCAHPS

Neemann reviewed the updated January 2025 scorecard for HCAHPS. She noted the changes beginning January 2025. Staff worked together to care for you has now been added to the official CAHPS survey. This question was not previously reportable but is now publicly reported on Care Compare and the National Rural Honor Roll and the Care Coordination Domain has replaced Care Transitions. This question asks the patient and their family/support person(s) about their perceptions of how frequently they were updated while being care for in the hospital. Restfulness of Hospital Environment asks patients to recall the frequency with which the care environment in and around the room allowed them to rest comfortably.

b. CLS Plan for 2025

Muck presented information for continuing our 5 Star Journey. She discussed the tentative workplan for the year.

## II. Statistics

Muck reviewed February 2025 statistics with the Committee. Total hospital inpatient procedures were up 40.30% for the month. Inpatient admissions were up 36% with total admissions up 30%. Total patient days were up 56.05% for the month including Observation days up 37.29% and Swing Bed days up 32.14% Radiology was up 6.33%. ER visits were up 12.90%. Physical Therapy services were down 27.70% for the month. Medical Clinic visits and Specialty Clinic visits were both down 11.20% and 21.11%. Weather attributed to the Medical Clinic and Specialty Clinic having to close. Surgical procedures were up 15% for the month. Muck reviewed surgical statistics from February 2024 and February 2025 with the Committee.

## III. Medical Staff Credentialing

The Committee members reviewed the recommendation from the Medical Staff Executive Committee for clinical privilege approval of the submitted applications for appointments/re-appointments. The Committee recommends approval action for the Board of Trustees.

## V. Committee Reports/Minutes

- i. **Medical Staff Meeting:** The Committee reviewed the minutes from the Medical Staff meeting held on March 11, 2025.
- ii. Departmental Reports:
  - a. **Emergency Services:** Samantha Pauley reviewed the Emergency Department (ED) quality improvement activities and initiatives, including ensuring Behavioral Health regulations are being met. The ED has been reviewing safety procedures for different functions, such as the Tri-City BBQ fest.
  - b. **Cardiopulmonary:** Patrick Stevens gave an overview of the COPD Management Program. The goal of the program is to decrease readmissions of COPD patients. The

Program educates patients on how to manage their diagnosis at home. He reviewed Cardiopulmonary quality activities and initiatives.

- iii. **5 Star Journey:** Sheer gave a brief update on 5 Star Journey activities in Nursing.
- VI. Peer Review: Tabled

## VII. Other Business/Updates

- i. **Strategic Planning:** Muck reported strategic planning has been completed with the Leadership Team. Don Luensmann has been conducting outside focus groups that include community members for strategic planning. She reported strategic planning with the Board of Trustees, Medical Staff, and Administration will be scheduled in April.
- ii. **Policy #105.03 Document Provision and Requests Pursuant to Chapter 22, Code of Iowa:** Muck reviewed updates made to the policy to comply with Iowa Code, Chapter 22.
- iii. **Building Project:** Muck gave a brief update on the Building Project. The timeline remains unchanged. Cement is being poured this week and next.
- iv. **Recruitment:** Muck shared recent recruitment activities. She and Dr. M. Luft continue to interview for ED physicians. There are two (2) ER physician site visits scheduled.

### VIII. Adjournment Heather Rasmussen, Recorder. 5:53pm

Peer review records are privileged and confidential. Quality Improvement activities are protected from discovery under Iowa Code 147.135.

### Crawford County Memorial Hospital Medical Staff Meeting Minutes March 11, 2025

A meeting of the Medical Staff of Crawford County Memorial Hospital was held on Tuesday, March 11, 2025 in the hospital's Meeting Room C & D.

Present were David Wright DO, Michael Luft DO, Patrick Luft MD, Evelina Todd MD, Julie Graeve ARNP, Benjamin Burkett MD, Erin Schechinger DNP, Cyilee Martin, DNP, Jill Kierscht ARNP, Kylee LeFebvre ARNP (by phone), Theresa Sheer CNO, Heather Rasmussen, Chief Quality Officer, Angie Andersen, IT Director Recorder: Marcy Fink

Ad Hoc: Patrick Stevens – Director of Cardiopulmonary, Samantha Pauley – Nurse Director of Emergency Services, Katie Tremel – Director of Radiology, Ariana Batz, Dr. Robert Bowen

Absent were Elizabeth Ranniger MD, Sara Luft ARNP, Lori Johannsen, PA-C, Erin Muck CEO

The meeting was called to order by David Wright, DO at 8:05 a.m.

#### **APPROVAL OF PREVIOUS MONTH'S MINUTES**

The voting members of the Medical Staff approved the minutes of the February 11, 2025 meeting.

#### **CNO UPDATE**

- Will be having interviews for summer interns
- EMSA meeting will be held on Wednesday, March 19<sup>th</sup>, 7:00 pm

#### BUSINESS

A. UNMC Infectious Disease

- Dr. Richard Starlin gave a brief synopsis regarding their services via Webex.
- B. Quality
  - a. Cardiopulmonary
    - Patrick gave an overview of the COPD Chronic Care Management program. The goal of the program is to decrease admissions for COPD and teach patients how to manage their disease at home.
    - A couple of the quality projects that are ongoing are: EKG data entry and handwashing for sleep study.
  - b. Emergency Department
    - Samantha Pauley reported that the quality study they are working on is Behaviorial Health regulations in the ER. They are also looking at safety processes for different functions, such as Tri-City BBQ.
- C. Radiology
  - a. Katie Tremel and Ariana Batz were present to discuss vascular issues. Also mentioned was tests that were being delayed because of prior auth wait times. If the test needs to be done quickly, providers can call the charge nurse who will contact the Administrator On Call to streamline the procedure.

#### D. IT Updates / Q&A

- In a follow up discussion to Dr. Starlin at UNMC, Angie reported that the consult order for UNMC Infectious Disease is in Cerner. When asking for a consult, there is a Special Instruction box where you would enter how you want to be contacted.
- Our Cerner representative, Matt, will be returning March 31 April 3. Trama will be blocking provider schedules.
- Physician Lab process will be changing to all electronic communication.
- Testing of clinic medication scanning will be starting this week.
- We are working on an agreement with Cerner to implement AI. It will work similar to a scribe.

### ADJOURNMENT The meeting was adjourned to the Executive Committee at 8:37 a.m.

#### David Wright, DO President, Medical Staff

Theresa Sheer

Heather Rasmussen

#### Angie Andersen

## MARCH 2025 CREDENTIALING

## **NEW APPOINTMENTS**

Jorge Sotolongo, MD Richard Malyszek, MD Evelina Todd, MD Glenn McKenna, MD

## **REAPPOINTMENTS**

Jason Cook, MD Patrick Harty, MD Jane West, MD

## **DISTANT SITE CREDENTIALING**

## **APPOINTMENTS**

Daniel Brailita, MD Richard Hankins, MD Subhadra Mandadi, MD Richard Starlin, MD Trevor VanSchooneveld, MD Daniel Keesler, MD

## Crawford County Memorial Hospital Mission Committee March 20, 2025, 4:30 PM

A meeting of the Mission Committee of the Board of Trustees was held on Thursday, March 20, 2025. Present on site were Erin Muck (CEO), Vernon Sid Leise, and Heather Wight (recorder). Not in attendance were Jay Mendlik and Dr. Benjamin Burkett.

The meeting was called to order at 4:41 p.m.

### PATIENT EXPERIENCE

#### CLS Plan for 2025

• Muck presented information for continuing with CLS or moving forward on our own.

### PEOPLE

#### **Provider Updates**

• Kylee LeFebvre will be joining Dr. Burkett as his Physician Assistant. We also have two on-site interviews scheduled for ER providers in the coming weeks. Additionally, Lori Johannsen has officially retired.

### GROWTH

### **Building Project Update**

• The biweekly meeting yesterday went well. Things are progressing decently, the timeline remains unchanged, and we're looking forward to Phase 2.

## **Strategic Planning**

• Strategic planning with the Board and providers is tentatively scheduled for April 15.

### COMMUNITY

### Policy 105.03 Document Provision & Requests

• Muck shared the updates made to the document provision policy to comply with Iowa Code Chapter 22 requirements.

The meeting adjourned at 5:40 p.m. Heather Wight, Recorder



BOARD SUMMARY: CEO Summary By: Erin Muck, CEO Date: March 2025

## **SUMMARY:**

## **Quality**

The Emergency Services and Cardiopulmonary department will attend this month's meeting to review their quality improvement activities. Heather is working with a consultant to perfect a quality scorecard for each department that will align with DNV and CCMH's strategies. This will help guide quality improvement efforts and initiatives going forward.

## Patient Experience

Administratively we have been discussing the plan for our 5-Star Journey for this year. A workplan and calendar have been drafted and subcommittee meetings for leadership training and customer service training have been initiated.

There have been some changes in the HCAHPS and CAHPS (Clinic) surveys. This includes the addition of the patient and family perception of how frequently they were updated while being cared for in the hospital (care coordination) and how their environment allowed them to rest comfortably (restful of the hospital environment). So far, we are scoring in the 99<sup>th</sup> percentile in these new questions.

## **People**

Dr. Malyszek began his general surgery practice here on March 3<sup>rd</sup>. We are grateful for his expertise and the ability to have 24/7 surgery coverage again. There are 2 onsite visits for ER physicians in the next 2 weeks. Kylee LeFebvre will move over to the orthopedic service line with Dr. Burkett on April 1st. Possible outreach opportunities and partnerships are being explored for our specialists.

## **Growth**

Multiple staff members were able to walk through the rehab area a few weeks ago. We will have another walk through for you prior to the board meeting at 4:30 pm. There have been significant changes in the short time from your last walk through.

Cement preparation and pouring has started and when completed, progress on the new RHC space will progress rapidly. We have started phase 2 planning and have discovered it will be a bit tricky with multiple moving parts and likely several "mini" phases to assure the least disruption to the patients and staff.

Dates for strategic planning for the Board and Medical Staff are being explored to make sure that all stakeholders can attend. The date will be sent out as soon as finalized. Don and team have been conducting community focus groups and will have this compiled prior to this session.

## **Finance**

Volumes were up 40% for inpatient in February with total patient days up 56%. There were decreases in outpatient volumes especially in Physical Therapy, Specialty Clinic visits, and Medical Clinic visits that resulted in total procedures being down just under 7%.

There was net profit of \$1,788,924 for the month due to increase in revenue from the higher inpatient volumes and the receipt of the 3<sup>rd</sup> quarter Medicaid Directed Payment. Year-to-date net profit is \$5,997,185. Cash did increase by \$1,081,879. Days in A/R continues to decrease due to the diligence of our revenue cycle team and ended at 69 days. Days cash on hand (without project funds) increased from 223 to 239.

## **Community**

Policy 105.03 Document Provision and Requests Pursuant to Chapter 22, Code of Iowa has been updated to reflect the most recent updates to the Iowa Code, along with other clerical revisions. These revisions are all in red as shown in your packet.

The community Wellness Center project continues to move along at a good pace. They are in process of putting up the steel on the west side of the building. The committee met this month and reviewed a proposed corporate membership plan. With our commitment to a healthy community and employees, we would like to cover at least half of membership fees for our employees. We will use these numbers for our budget.

See you Monday!

Erin

## CRAWFORD COUNTY MEMORIAL HOSPITAL FINANCE COMMITTEE MEETING March 24, 2025, 12:00 P.M.

A meeting of the Finance Committee of the Board of Trustees was held on March 24, 2025, in the Administrative Conference Room. Present on site were Rachel Melby (CFO), Erin Muck, (CEO), Jay Mendlik, Amy Schultz, and Heather Wight (recorder).

The meeting was called to order at 12:13 pm.

## Committee Recommendations:

1. Total Payroll & Accounts Payable of \$2,670,098.86 for approval of payment.

## **Approval of Minutes**

The February 2025 minutes were reviewed and approved.

## **CFO Report**

The CFO Report was reviewed.

## **Financial Reports**

## Statistical, Income and Cash Flow Report

Overall, total hospital procedures were down almost 7% compared to last February. Outpatient procedures were down significantly in Physical Therapy – down 28%, Specialty Clinic Visits – down 21%, and Medical Clinic Visits – down 11%. Inpatient procedures, however, were up 40% and were the driving factor for gross patient revenue surpassing budgeted revenue by more than \$500,000.

In addition to higher inpatient volumes, in February we received our Medicaid Directed Payment for the 3rd quarter, which resulted in a \$1,788,924 net profit for the month. Year-to-date net profit is \$5,997,185. Total expenses have been running under budget for the year, due to our savings with our liability insurance. Additionally, other revenue has consistently decreased due the unfavorable legislative impacts on our 340B program.

Cash increased over \$1,000,000 with the receipt of the Medicaid Directed Payment, as well as another sizable decrease in Accounts Receivable. Total A/R decreased \$338,212 and Days in AR decreased from 72 days to 69 days. Days in A/R are down 10 days from our highest point of 79 days in October. Total days cash on hand, excluding project funds, increased from 223 days to 239 days.

## **Balance Sheet**

The Balance Sheet as of 02/28/25 reflects Total Assets of \$88,346,694.

## **Payroll & Accounts Payable**

The committee reviewed and recommends total Payroll & Accounts Payable of \$2,670,098.86 to the Board for approval. This amount includes \$1,683,147.78 in salaries.

## CRAWFORD COUNTY MEMORIAL HOSPITAL FINANCE COMMITTEE MEETING March 24, 2025, 12:00 P.M.

## Accounts Receivable

Patient Accounts Receivable as of 02/28/2025 totaled \$13,590,528 which is a decrease of \$338,212 from January.

## **Other Business**

## **Document Provision & Requests Policy**

Muck shared the updates made to the document provision policy to comply with Iowa Code Chapter 22 requirements.

## **Patient Experience Plan**

Muck presented information for continuing with CLS or moving forward on our own.

Adjourn - The meeting was adjourned at 1:00 p.m.

## Crawford County Memorial Hospital

## Comparative Statistical Report

## February 2025

	Month to Date			Fiscal Year to Date			
	FY 2025	FY 2024	Variance	FY 2025	FY 2024	Variance	
Total Admissions	39	30	30.00%	265	290	-8.62%	
Acute/OB	34	25	36.00%	216	225	-4.00%	
Skilled	4	4	0.00%	32	30	6.67%	
ICF	1	0	100.00%	12	3	300.00%	
Respite	0	0	0.00%	1	0	100.00%	
Newborns	0	1	-100.00%	4	32	-87.50%	
Total Patient Days*	245	157	56.05%	1,673	1,474	13.50%	
Acute/OB	126	67	88.06%	, 834	, 702	18.80%	
Nursery	0	2	-100.00%	4	55	-92.73%	
Skilled	37	28	32.14%	411	271	51.66%	
ICF	1	1	0.00%	34	6	466.67%	
Respite	0	0	0.00%	3	0	100.00%	
Observation	81	59	37.29%	387	440	-12.05%	
*Includes Observation							
Average LOS (Acute/OB)	4.16	3.34	24.23%	3.64	3.16	15.17%	
Hospital Procedures							
Inpatient	926	660	40.30%	7,589	5,754	31.89%	
Outpatient	13,357	14,645	-8.79%	107,816	111,457	-3.27%	
Total	14,283	15,305	-6.68%	115,405	117,211	-1.54%	
Surgical Procedures	92	80	15.00%	756	758	-0.26%	
Anesthesia Procedures	66	60	10.00%	584	597	-2.18%	
ER Visits	455	403	12.90%	3,661	3,389	8.03%	
Admits from ER	22	28	-21.43%	223	199	12.06%	
Scheduled Outpatient Visits	98	86	13.95%	870	743	17.09%	
Ambulance Trips	112	92	21.74%	905	920	-1.63%	
Xray Procedures	604	541	11.65%	5,181	4,705	10.12%	
Mammography Procedures	84	100	-16.00%	997	1032	-3.39%	
Flouro Procedures	9	3	200.00%	27	14	92.86%	
Ultrasound Dept Procedures	164	166	-1.20%	1231	1385	-11.12%	
Echo Procedures	41	36	13.89%	278	317	-12.30%	
CT Dept Procedures	230	206	11.65%	1872	1630	14.85%	
MRI Dept Procedures	69	84	-17.86%	605	632	-4.27%	
Nuc Med Procedures	8	1	700.00%	34	52	-34.62%	
Total Radiology Procedures	1,209	1,137	6.33%	10,225	9,767	4.69%	
Respiratory Tx Procedures	92	164	-43.90%	590	973	-39.36%	
EKG Procedures	99	196	-49.49%	1018	1263	-19.40%	
Sleep Studies	15	14	7.14%	126	71	77.46%	
Lab Procedures	6,917	6,788	1.90%	53,148	50,915	4.39%	
Physical Tx Procedures	1,485	2,054	-27.70%	12,911	14,495	-10.93%	
Speech Procedures	10	26	-61.54%	97	246	-60.57%	
OT Procedures	146	161	-9.32%	1138	1346	-15.45%	
Cardiac Rehab Procedures	104	134	-22.39%	971	1010	-3.86%	
Pulmonary Rehab Procedures	12	13	-7.69%	81	77	5.19%	
Specialty Clinic Visits	471	597	-21.11%	4,001	3,976	0.63%	
Total Medical Clinic Visits	3,012	3,392	-11.20%	25,228	27,585	-8.54%	

## CRAWFORD COUNTY MEMORIAL HOSPITAL OPERATING/INCOME STATEMENT FOR THE MONTH ENDING FEBRUARY 28, 2025

Gray lines are YTD. All %'s are based on net revenue except for the variance column and gross revenue.			CURRENT MONTH <u>VARIANCE</u>		PRIOR YEAR <u>ACTUAL</u>			
PATIENT SERVICE REVENUES								
INPATIENT SERVICES	547,339	9.1%		7.1%	•	41.5%	384,183	7.5%
OUTPATIENT SERVICES	4,578,096	9.6%	3,200,176	7.1%		43.1%	3,365,043	7.9%
OUTPATIENT SERVICES	5,399,372 42,239,532	89.8% 88.4%	5,023,921 41,568,385	91.9% 91.9%	375,451 671,147	7.5% 1.6%	4,661,898 38,543,474	91.4% 91.0%
SWING BED SERVICES	66,077	1.1%	57,222	1.0%	8,855	15.5%	52,084	1.0%
	954,626	2.0%	473,458	1.0%	•	101.6%	444,163	1.0%
TOTAL GROSS PATIENT REVENUE	6,012,787	100.0%	5,467,913	100.0%	544,874	10.0%	5,098,165	100.0%
	47,772,254	100.0%	45,242,019	100.0%	2,530,235	5.6%	42,352,680	100.0%
DEDUCTIONS FROM REVENUE								
MEDICARE ADJUSTMENTS	(1,343,137)	-22.3%	(1,229,951)	-22.5%	(113,186)	9.2%	(1,031,554)	-20.2%
	(10,451,340)	-21.9%	(10,176,730)	-22.5%	(274,610)	2.7%	(9,567,811)	-22.6%
TITLE XIX ADJUSTMENTS	1,582,783	26.3%	327,120	6.0%	1,255,663	383.9%	(285 <i>,</i> 652)	-5.6%
	4,017,665	8.4%	2,706,622	6.0%	1,311,043	48.4%	(1,780,891)	-4.2%
BLUE CROSS ADJUSTMENTS	(506,369)	-8.4%	(532,179)	-9.7%	25,810	-4.8%	(467,051)	-9.2%
	(4,906,475)	-10.3%	(4,403,301)	-9.7%	(503,174)	11.4%	(4,138,757)	-9.8%
OTHER ADJUSTMENTS	(351,941)	-5.9%	(274,395)	-5.0%	(77,546)	28.3%	(344,507)	-6.8%
	(2,670,948)	-5.6%	(2,270,368)	-5.0%	(400,580)	17.6%	(2,145,538)	-5.1%
PROVISION FOR UNCOLLECTIBLE	(170,763)	-2.8%	(146,059)	-2.7%	(24,704)	16.9%	(123,913)	-2.4%
	(1,195,895)	-2.5%	(1,208,507)	-2.7%	12,612	-1.0%	(1,111,161)	-2.6%
CHARITY CARE	(34,588)	-0.6%	(22,270)	-0.4%	(12,318)	55.3%	(13,213)	-0.3%
	(134,612)	<u>-0.3%</u>	(184,264)	<u>-0.4%</u>	49,653	<u>-26.9%</u>	(145,447)	<u>-0.39</u>
TOTAL DEDUCTIONS FROM REVENUE	(824,014)	-13.7%	(1,877,734)	-34.3%	1,053,720	-56.1%	(2,265,889)	-44.4%
	(15,341,603)	-32.1%	(15,536,548)	-34.3%	•	-1.3%	(18,889,605)	-44.69
	5,188,773	86.3%	3,590,179	65.7%	1,598,594	44.5%	2,832,276	55.6%
(as % of Gross Patient Revenue)	32,430,650	67.9%	29,705,471	65.7%	2,725,179	9.2%	23,463,074	55.4%
	F 400 770	00 50/	3 500 470	07.00/	1 500 504		2 022 270	07 70
NET PATIENT REVENUE	5,188,773	<b>98.5%</b>	<b>3,590,179</b> 29,705,471	97.0%	1,598,594	<b>44.5%</b> 9.2%	<b>2,832,276</b> 23,463,074	97.7%
(as % of Total Operating Revenue) OTHER REVENUE	32,430,650	96.2%	29,705,471	97.1%	2,725,179	9.2%	23,403,074	95.0%
DIETARY/MEALS INCOME	6,261	0.1%	6,308	0.2%	(48)	-0.8%	5,268	0.2%
	52,870	0.1%	50,467	0.2%	2,404	4.8%	48,646	0.27
OTHER INCOME	73,908	1.4%	105,875	2.9%	(31,967)	-30.2%	61,359	2.1%
	1,217,308	3.6%	847,000	2.8%		43.7%	1,180,428	4.8%
TOTAL OTHER REVENUE	80,169	1.5%	112,183	3.0%	(32,014)	-28.5%	66,628	2.3%
	1,270,178	3.8%	897,467	2.9%		41.5%	1,229,074	5.0%
TOTAL OPERATING REVENUE	5,268,942	100.0%	3,702,362	100.0%	1,566,580	42.3%	2,898,903	100.0%
	33,700,828	100.0%	30,602,938	100.0%	3,097,890	10.1%	24,692,149	100.0%
	, ,		, ,		, ,		, ,	
OPERATING EXPENSES								
SALARIES	1,553,237	29.5%	1,785,275	48.2%	(232,038)	-13.0%	1,427,165	49.2%
	13,416,408	39.8%	14,756,704	48.2%	(1,340,296)	-9.1%	13,339,781	54.0%
BENEFITS	534,170	10.1%	550,676	14.9%	(16,506)	-3.0%	538,757	18.6%
	4,408,734	13.1%	4,412,237	14.4%	(3,503)	-0.1%	4,177,116	16.9%
PROFESSIONAL FEES	284,953	5.4%	191,688	5.2%	93,266	48.7%	316,777	10.9%
	2,424,287	7.2%	1,584,450	5.2%	839,837	53.0%	2,161,556	8.8%
SUPPLIES & EXPENSES	999,263	19.0%	909,694	24.6%	89,568	9.8%	641,010	22.1%
	6,458,185	19.2%	7,793,632	25.5%	(1,335,447)	-17.1%	5,150,701	20.9%
OCCUPANCY	158,091	3.0%	136,415	3.7%	21,676	15.9%	122,025	4.2%
	1,187,459	3.5%	1,091,320	3.6%	-	8.8%	1,019,327	4.1%
DEPRECIATION	193,792	3.7%	186,375	5.0%	•	4.0%	183,150	6.3%
	1,550,333	4.6%	1,491,000	4.9%	•	4.0%	1,388,900	5.6%
TOTAL OPERATING EXPENSE	3,723,505	70.7%	3,760,123	101.6%	(36,618)	-1.0%	3,228,884	111.49
	29,445,407	87.4%	31,129,343	101.7%	(1,683,936)	-5.4%	27,237,382	110.3%
	4 545 407	20.20/	(53 364)	1.00/	1 603 400	3775 60/	(220.004)	44 40
NET OPERATING INCOME (LOSS)	1,545,437	<b>29.3%</b> 12.6%	(57,761)	- <b>1.6%</b>	<b>1,603,198</b> 4,781,826	- <b>2775.6%</b> -908.4%	(329,981)	- <b>11.4%</b> -10.3%
	4,255,422	12.0%	(526,405)	-1.7%	4,701,820	-300.4%	(2,545,233)	-10.3%
NONOPERATING REV/EXP								
TAXES	181,742	3.4%	181,742	4.9%	_	0.0%	166,359	5.7%
	1,453,939	4.3%	1,453,939	4.9%	-	0.0%	1,330,868	5.4%
GENERAL CONTRIBUTIONS	204	0.0%	833	0.0%	(629)	0.0%	_,555,555	0.0%
	18,583	0.1%	6,667	0.0%	11,917	0.0%	17,640	0.1%
COVID/PRF/FEMA FUNDING	-	0.0%	-	0.0%	-	0.0%	944,130	32.6%
	-	0.0%	-	0.0%	-	0.0%	1,180,110	4.8%
INTEREST INCOME	105,472	2.0%	50,000	1.4%	55,472	110.9%	50,418	1.79
	761,070	2.3%	400,000	1.3%		90.3%	420,463	1.79
INTEREST EXPENSE	(43,930)	-0.8%	(162,119)	-35.0%	118,189	-72.9%	(47,759)	-1.6%
	(491,828)	-1.5%	(1,296,953)	-4.2%	805,125	-62.1%	(392,282)	0.0%
WELLNESS CENTER CONTRIBUTIONS	-	0.0%	(41,667)	-2.3%	41,667	-100.0%	-	0.0%
	-	0.0%	(83,333)	-0.3%	83,333	-100.0%	-	4.5%
TOTAL NONOPERATING INCOME (LOSS)	243,488	4.6%	28,790	0.8%	214,698	745.7%	1,113,148	38.4%
	1,741,764	5.2%	480,319	1.6%	1,261,445	262.6%	2,556,799	10.4%
NET INCOME (LOSS)	1,788,924	34.0%	(28,971)	-0.8%	1,817,896	-6274.9%	783,168	27.0%
Year to Date	5,997,185		(46,086)	-0.2%	6,043,272			

## CRAWFORD COUNTY MEMORIAL HOSPITAL STATEMENT OF CASH FLOWS FOR THE MONTH ENDING FEBRUARY 28, 2025

	THIS MONTH	YTD
CASH FLOWS FROM OPERATING ACTIVITIES		
CASH RECEIVED FROM PATIENTS AND THIRD -PARTY PAYORS	5,336,334	33,626,809
CASH PAID TO SUPPLIERS FOR GOODS AND SERVICES	(1,533,940)	(13,827,361)
CASH PAID TO EMPLOYEES FOR SERVICES	(1,639,564)	(14,635,521)
OTHER OPERATING REVENUE RECEIVED	80,169	1,283,404
NET CASH PROVIDED BY OPERATING ACTIVITIES	2,242,999	6,447,332
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES		
COUNTY TAXES	22,822	1,347,870
CASH FLOW FROM CAPITAL AND RELATED FINANCING ACTIVITIES		
PROCEEDS FROM ISSUANCE OF LONG-TERM DEBT	-	-
PRINCIPAL PAYMENTS ON LONG-TERM DEBT	(59,114)	(468,739)
INTEREST PAID ON LONG-TERM DEBT	(28,276)	(410,711)
ACQUISITION OF PROPERTY AND EQUIPMENT	(11,164)	(2,042,142)
CONSTRUCTION PROJECT FUNDS	(1,197,452)	20,044,998
NET CASH FROM (USED IN) CAPITAL AND RELATED FINANCING ACTIVITIES	(1,296,006)	17,123,406
CASH FLOW FROM INVESTING ACTIVITIES		
INTEREST RECEIVED	52,300	507,558
PROCEEDS FROM MATURITIES OF CERTIFICATES OF DEPOSIT	59,763	145,752
PURCHASE OF CERTIFICATE OF DEPOSIT	-	-
PROCEEDS OF MATURITIES OF U.S. GOVERNMENT AGENCY SECURITIES	-	77,058
PURCHASE OF GOVERNMENT AGENCY SECURITIES	-	-
NET CASH PROVIDED BY INVESTING ACTIVITIES	112,064	730,369
NET INCREASE (DECREASE) IN CASH	1,081,879	25,648,976
CASH		
BEGINNING	48,297,277	23,730,180
ENDING	49,379,156	49,379,156

OPERATING INDICATORS:	SEP	ОСТ	NOV	DEC	JAN	FEB	Target	Desirable Trend
Total Margin:	21.14%	5.52%	39.18%	-7.12%	12.58%	32.20%	2.00%	Increasing
Debt Service Coverage Ratio:	7.46	6.96	11.88	7.44	7.63	9.19	1.60	Increasing
Days Revenue in Patient A/R:	77	79	76	77	72	69	50	Increasing
Days Cash on Hand: (w/o Project funds)	436 (208)	434 (205)	442 (223)	425 (215)	426 (223)	430 (239)	180	Increasing

## CRAWFORD COUNTY MEMORIAL HOSPITAL BALANCE SHEET AS OF: 2/28/25

	Current Month		Prior Month		1-Mon Net Cha		1 Year Ago Month	
ASSETS								
<u>CURRENT ASSETS</u> Total Cash	13,867,012	15.70%	11,765,533	13.58%	2,101,479	17.86%	6,778,348	13.91%
Patient Receivables	13,590,528	15.38%	13,928,740	16.08%	(338,212)	-2.43%	9,053,212	18.58%
Allowance for Uncollectibles	(935,000)	-1.06%	(752,000)	-0.87%	(183,000)	24.34%	(777,000)	-1.59%
Allowance for Contractuals	(4,630,000)	<u>-5.24%</u>	(4,850,000)	<u>-5.60%</u>	220,000	- <u>4.54</u> %	(2,560,000)	- <u>5.25</u> %
Net Accounts Receivable	8,025,528	9.08%	8,326,740	9.61%	(301,212)	-3.62%	5,716,212	11.73%
Other Receivables								
Est. Third Party Settlement	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Taxes Receivable Other	849,622 231,464	0.96% 0.26%	872,445 261,878	1.01% 0.30%	(22,822) (30,413)	2.6%- 11.61%-	787,805 605,831	1.62% 1.24%
			,					
Inventory Prepaid Expenses & Other	1,483,768 751,103	1.68% 0.85%	1,468,168 893,599	1.69% 1.03%	15,600 (142,495)	1.06% -15.95%	1,445,058 1,621,377	2.97% 3.33%
TOTAL CURRENT ASSETS	25,208,498	28.53%	23,588,361	27.23%	1,620,137	6.87%	16,954,630	34.79%
ASSETS LIMITED AS TO USE Investments								
Cash & CD's	13,550,300	15.34%	13,500,298	15.58%	50,002	0.37%	13,031,462	26.74%
Bond/Project Funds	21,961,844	24.86%	23,031,446	26.58%	(1,069,602)	-4.64%	450,639	0.92%
Interest Receivable TOTAL ASSETS LIMITED AS TO USE	112,300 <b>35,624,444</b>	0.13% <b>40.32%</b>	118,921 <b>36,650,666</b>	0.14% <b>42.30%</b>	(6,621) (1,026,221)	-5.57% <b>-2.80%</b>	101,382 <b>13,583,483</b>	0.21% <b>27.87%</b>
IUTAL ASSETS LIWITED AS TO USE	əə,024,444	40.32%	30,020,000	42. <b>3</b> U%	(1,020,221)	- <b>∠.</b> ðU%	13,383,483	21.819
OTHER ASSETS Physician Practice Intangibles	815,000	0.92%	815,000	0.94%		100.00%	815,000	1.67%
TOTAL OTHER ASSETS	815,000 815,000	0.92%	815,000 815,000	0.94%	-	0.00%	815,000 815,000	1.67%
PROPERTY & EQUIPMENT, NET								
Land	314,500	0.36%	314,500	0.36%	-	0.00%	314,500	0.65%
Land held for Future Dev	120,400	0.14%	120,400	0.14%	-	0.00%	120,400	0.25%
Land Improvements	2,623,208	2.97%	2,623,208	3.03%	-	0.00%	2,511,827	5.15%
Building Fixed Equipment	8,675,741 18,262,376	9.82% 20.67%	8,671,791 18,262,376	10.01% 21.08%	3,950	0.05% 0.00%	8,670,091 18,079,267	17.79% 37.10%
Major Moveable Equipment	22,399,828	25.35%	22,310,244	25.75%	89,584	0.40%	19,042,792	39.07%
Leased Equipment	1,439,076	1.63%	1,439,076	1.66%	-	0.00%	1,439,076	2.95%
Deferred Costs	7,465,582	8.45%	6,248,606	7.21%	1,216,975	19.48%	1,051,834	2.16%
Right of Use Subscriptions Allowance for Depreciation	201,265 (39,699,270)	0.23% -44.94%	201,265 (39,505,479)	0.23% -45.60%	- (193,792)	0.00% 0.49%	- (37,446,254)	0.00% -76.84%
TOTAL PROPERTY & EQUIP, NET	<b>21,802,705</b>	<b>24.68%</b>	<b>20,685,988</b>	<b>23.88%</b>	1,116,717	5.40%	13,783,533	28.28%
DEFERRED OUTFLOWS OF RESOURCES								
Pension Related Deferred Outflows	4,134,804	4.68%	4,134,804	4.77%	-	0.00%	2,767,672	5.68%
Deferred Loss on Refunding	761,243	0.86%	761,243	0.88%	-	0.00%	830,448	1.70%
TOTAL DEFERRED OUTFLOWS	4,896,047	5.54%	4,896,047	5.65%	-	0.00%	3,598,120	7.38%
TOTAL ASSETS	88,346,694	100.00%	86,636,062	100.00%	1,710,632	1.97%	48,734,766	100.00%
LIABILITIES & NET ASSETS								
CURRENT LIABILITIES								
Accounts Payable	338,580	0.38%	491,713	0.57%	(153,132)	-31.14%	531,362	1.09%
Accrued Payroll & Payroll Taxes	2,144,538	2.43%	2,072,153	2.39%	72,386	3.49%	1,993,265	4.09%
Accrued Health Insurance Deferred Pro Tax Receivable	2,197,395	2.49% 0.82%	2,018,813	2.33%	178,582 (181,742)	8.85% -20.00%	1,796,421 665,434	3.69%
Deferred Pro Tax Receivable Due to Third Parties - Other	726,969 3,750	0.82% 0.00%	908,712 4,646	1.05% 0.01%	(181,742) (896)	-20.00% -19.29%	665,434 2,926	1.37% 0.01%
Lease Payable - Short Term	61,722	0.07%	61,722	0.07%	-	0.00%	_,====	0.00%
Est. Third Party Settlements	1,737,575	1.97%	1,737,575	2.01%	-	0.00%	1,526,500	3.13%
TOTAL CURRENT LIABILITIES	7,210,530	8.16%	7,295,333	8.42%	(84,803)	-1.16%	6,515,908	13.37%
OTHER LIABILITIES		0.400/		0.4464	14 0 4 4	4 000/	70.005	0.450
Lease Payable - Long Term Bonds Payable - Long Term	352,943 43,403,091	0.40% 49.13%	357,286 43,457,861	0.41% 50.16%	(4,344) (54,770)	-1.22% -0.13%	72,305 18,874,863	0.15% 38.73%
Interest Payable	43,403,091 127,612	49.13% 0.14%	43,437,801 111,987	0.13%	(54,770) 15,625	-0.13% 13.95%	82,694	0.17%
Net Pension Liability	9,623,976	10.89%	9,573,976	11.05%	50,000	0.52%	7,935,095	16.28%
TOTAL LONG-TERM LIABILITIES	53,507,622	60.57%	53,501,111	61.75%	6,511	0.01%	26,964,956	55.33%
TOTAL LIABILITIES	60,718,152	68.73%	60,796,444	70.17%	(78,292)	-0.13%	33,480,865	68.70%
DEFERRED INFLOWS OF RESOURCES Pension Related Deferred Inflows	774,116	0.88%	774,116	0.89%	-	0.00%	2,013,105	4.13%
OPEB Related Deferred Inflows	300,736	0.34%	300,736	0.35%	-	0.00%	175,696	0.36%
TOTAL DEFERRED INFLOWS	1,074,852	1.22%	1,074,852	1.24%	-	0.00%	2,188,801	4.49%
NET ASSETS								
General Fund	20,556,504	23.27%	20,556,504	23.73%	-	0.00%	13,053,534	26.78%
Net Revenue (Loss)	5,997,185 <b>26,553,690</b>	6.79% <b>30.06%</b>	4,208,261 <b>24,764,765</b>	4.86% <b>28.58%</b>	1,788,924 <b>1,788,924</b>	42.51% <b>7.22%</b>	11,566 <b>13,065,100</b>	0.02% <b>26.81%</b>
ΤΟΤΛΙ ΝΕΤ ΛΟΟΕΤΟ		<b>JU.Ub</b> %	/u./nu./nb	40.58%	1./55.9/4	1.11%		20.81%
TOTAL NET ASSETS	20,555,050			_0.00/0	1,700,521	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	10,000,100	

## **CCMH Expenses Paid for the Month of February 2025**

Abbit W3: LLC - Supplies51,985.00First National Bank Omah Lapences57,825.67Access - Texting DepressSaron - SuppliesSaron - SuppliesSaron - SuppliesSaron - SuppliesAdvanced Serification Products Services - SuppliesSaron - SuppliesSaron - SuppliesSaron - SuppliesAlex Sate & Service On - SuppliesSaron - SuppliesSaron - SuppliesSaron - SuppliesAlex Sate & Service Don- SuppliesSaron - SuppliesSaron - SuppliesSaron - SuppliesAlex Sate & Service Don- SuppliesSaron - SuppliesSaron - SuppliesSaron - SuppliesAlex Sate & Saron - SuppliesSaron - SuppliesSaron - SuppliesSaron - SuppliesAndreicon Messanging - Iren - SuppliesSaron - SuppliesSaron - SuppliesSaron - SuppliesAngelic Michael - SuppliesSaron - SuppliesSaron - SuppliesSaron - SuppliesSaron - SuppliesAngelic Michael - SuppliesSaron - SuppliesSaron - SuppliesSaron - SuppliesSaron - SuppliesAlex Control - SuppliesSaron - SuppliesSaron - SuppliesSaron - SuppliesSaron - SuppliesAlex Control - SuppliesSaron - SuppliesSaron - SuppliesSaron - SuppliesSaron - SuppliesAlex Control - SuppliesSaron - SuppliesSaron - SuppliesSaron - SuppliesSaron - SuppliesAlex Control - SuppliesSaron - SuppliesSaron - SuppliesSaron - SuppliesSaron - SuppliesBaster Healthcare Corp - SuppliesSaron - Saron - SuppliesSaron - SuppliesSaron - SuppliesSaron - Suppli				
			1	
Advanced Starilization Produces Sorvices - Supplies \$3010.24 Grining USA Sales LLC - Supplies \$372000 All stars & Service Cu. Supplies \$32105.40 Grininger - Supplies \$47555 All stars & Service Cu. Supplies \$32105.40 Grininger - Supplies \$47555 All stars & Service Cu. Supplies \$32105.40 Grininger - Supplies \$1249.66 All stars & Service Cu. Supplies \$4243 Grininger - Supplies \$1249.66 All stars & Service Cu. Supplies \$4243 Grininger - Supplies \$1249.66 All stars & Supplies \$1242.51 All stars & Supplies \$1249.66 All stars & Supplies \$1242.51 All stars & Supplies \$1249.66 All stars & Supplies \$1242.51 All stars & Supplies \$1243.51 All stars & Supplies \$222.61 All stars & Supplies \$22.61 All stars & Supplies \$24.52 Supp	•		1 1	
Ariges 1SA - Supplies 33012.44 GUR Recruiting Resources 11.1-Fees \$18,8951.2   Alto Sales & Service Co. Supplies \$21.27 Granger Supplies \$24.27   Alton Stain - Supplies \$11.148.56 Lamie Grans. Lapenson-Fees \$14.040.87   Alton Ottomin, LL C. Supplies \$2.427.06 Hiß R. Accourts. Fees \$14.040.87   American Supplies \$2.427.06 Hiß R. Accourts. Fees \$11.242   American Supplies \$2.427.06 Hiß R. Accourts. Fees \$71.243   American Supplies \$2.427.06 Hiß R. Accourts. Fees \$71.243   American Supplies \$2.221.47 Heathmark Industries Co. Inc Supplies \$71.142   Andreson Eric-Kon Dairy - Supplies \$2.221.47 Heathmark Industries Co. Inc Supplies \$71.452   Biord Laboratories - Supplies \$2.221.47 Heath Industries Systems L.1.C. Fees \$99.020   Biord Laboratories - Supplies \$1.480.0 Fees \$9.222.33   Acture - Supplies \$1.481.0 How Charling Resonant, Inc Supplies \$3.488.61   Biord Laboratories - Supplies \$1.485.00 Heathmark Industries Systems L.1.C. Fees<				
Atob Salos & Scribes Cu SuppliesS242.27Grininger - SuppliesS671.53Atoon Vision. SuppliesS11,148.36GRR & Associates Inc FreeS888.60Atoon Strining - SuppliesS21.05.69GRR & Associates Inc SuppliesS12.29Atorison Morssing - FreeS44.43Hamito Gross - SuppliesS12.29American Morssing - FreeS44.43Hamito Morssing - FreeS12.42American Surgical Specialities Co SuppliesS42.45Health Care Cognitaus - Tenting, Inc FreeS00.00American Surgical Specialities Co SuppliesS42.24.57Health Care Cognitaus - Tenting, Inc FreeS00.00American Surgical Speciality ConstructionS02.201Healthace Cognitaus - Tenting, Inc FreeS00.000ARDO, Inc SuppliesS12.24.17Hierarhand Business Systems, LLC - FreeS02.230ARDO, Inc SuppliesS12.41.50Hijkitand Matical Suffing - FreeS12.85.00Brown ProtectS1.04.15.00IC AN, Inc AlvertisingS02.230Brown ProtectS1.04.15.00IC AN, Inc AlvertisingS02.500Brown ProtectS1.04.15.00IC AN, Inc AlvertisingS02.500Brown ProtectS1.04.15.00IC AN, Inc AlvertisingS02.500Brown ProtectS1.04.16.00Ic AlvertisingS02.500Brown ProtectS1.04.24.43J.81.14.12.4Brown Sarch, LLC - FreeS1.05.00Brown ProtectS1.04.24.43J.81.14.63Brown Sarch, LLC - FreeS1.04.00Brown ProtectS1.04.14.43J.81.14.64.5S1.04.04				
Alcon Vision: Supplies \$11,148.86 Jonie Gross. "Expenses \$11,218.86   Align Ophthalmix; LLC: Supplies \$2,210.56 GRP & Associates, Inc Teess \$1888.00   Align Ophthalmix; LLC: Supplies \$2,210.56 \$12,408.07 \$12,408.07   American Messaging - Fress \$32,425.97 Health Care Logistics, Inc Supplies \$70,35   American Messaging - Fress \$50,290 Health Care Logistics, Inc Supplies \$70,307   Anderson Erickson Dairy - Supplies \$52,009 Health Parriers of Sonthwest Dava - Fees \$50,307   Anderson Erickson Dairy - Supplies \$22,21.47 Healthalmar Compliance \$97,250.07   Anter Houtheact - Supplies \$12,21.47 Healthalmar Mustries Conte Supplies \$92,22.23   Baver Houtheact Corp - Supplies \$12,42.51 Home Depro Por - Supplies \$12,32.51   Biorgal Laboratories - Supplies \$14,45.48 Di PAXD Meritanian, Inc Supplies \$41,37   Biorgal Laboratories - Supplies \$13,94.48 Di PAXD Meritanian, Inc Supplies \$42,35.42   Biorgal Laboratories - Supplies \$13,94.48 Di PAXD Meritanian, Supplies, S13,20.00 Biorgal Laboratories - Supplies	• •			
Aker Scientric - SuppliesS2.105.69GRP & Associands Inc Fees\$888.60Andrican Messging - FosS4.44.39Hanilton Medical. Inc Supplies\$12.426.06Annerican Surgical Specialities Co. SuppliesS456.42Hanilton Medical. Inc Supplies\$17.42Angrica Messging - FosS456.42Hanilton Medical. Inc Supplies\$17.42Angrical Messging - FosS456.42Health Partners of Studiewes Inva Ices\$500.90Anderson Erickson Dairy - Supplies\$22.21.47Healthard Compliance Testing, Inc Fees\$900.00Applied Medical - Supplies\$2.22.14Healthard Compliance Testing, Inc Fees\$91.22.23Arthor, - Supplies\$2.22.14Highland Medical Miffing - Fees\$1.486.00Boward Healthcare Compliance\$1.02.50.00How Deport Pro-Supplies\$22.33.42.50Biowall Deport Propers\$1.02.50.00How Deport Pro-Supplies\$24.50.00Biowall Deport Propers\$1.05.50.00How Deport Propers\$24.53.00Biowall Technologies, Luc - Fees\$2.138.60.00How Deporting Supplies\$23.54.67.10Biowall Technologies, Luc - Supplies\$1.348.61Bio Propers\$23.50.00Birks Mill Storage - Unitics\$1.35.66.10How Deporting Supplies\$23.52.00Brace Diagnostics, Inc Supplies\$1.35.66.10Juckson Propers\$1.35.00.00Bright Software, Inc Supplies\$1.35.66.10Juckson Propers\$1.35.00.00Bright Software, Inc Supplies\$1.35.66.10Juckson Propers\$1.35.00.00Bright Software, Inc			• •	
Align Ophthalmic, LÜC - Supplies $32.427.09$ H&R Accounts - Fees $514,40.03$ American Surgical Specialities Co Supplies $345.642$ Kendar Harwig - Expenses $512.249.66$ American Surgical Specialities Co Supplies $352.659$ Health Care Upsites, Inc Supplies $512.429$ American Surgical Specialities Co Supplies $520.090$ Health Care Upsites, Inc Supplies $590.000$ Amleron Erickson Dairy - Supplies $572.000$ Healthcare Compliance Testing, Inc Fees $590.000$ ARIO, Inc Supplies $522.212.47$ Hearthmark Inductal Suffing - Fees $51.486.09$ ARIO, Inc Supplies $522.41.50$ Highland Medical Suffing - Fees $51.486.09$ Bioscomposites, Inc Supplies $52.14.52.50$ Highland Medical Suffing - Fees $53.488.09$ Bioscomposites, Inc Supplies $53.488.61$ ID Apparel, LLC - Supplies $534.35.21$ Bioscomposites, Inc Supplies $51.64.50.30$ ICP Medical, LLC - Supplies $544.61.30.50.50.50.50.50.50.50.50.50.50.50.50.50$				
Américan Messaging - Frees \$44.43 Hamilton Metheal, Inc Supplies \$12.40.66   American Services - Freet \$8,248.97 Health Care Logities, Inc Supplies \$11.32   Amprite: The & Anno - Kees Supplies \$202.97 Health Darwig - Expension \$6190.00   Applied Medical - Supplies \$222.00 Health Parmer of Sandwards Iowig Frees \$6390.00   ARD, Inc Supplies \$22.21.47 Heartin Messions, Systems, I.L Frees \$9.232.23   Arthers - Supplies \$22.21.42 Hoton Deop Pro - Supplies \$22.33.01   Bio-Rad Laborative - Supplies \$1.488.09 Baster Healthcare Cop - Supplies \$23.34.83   Bio-Rad Laborative - Supplies \$1.348.64 ID Anypointel, LLC - Supplies \$23.35.13   Bio-Rad Laborative - Supplies \$1.97.44 Jak Health Care Systems, Inc Supplies \$23.35.14   Bio-Rad Laborative - LuC - Supplies \$1.97.44 Jak Health Care Systems, Inc Supplies \$23.80.01   Bio-Rad Laborative - LuC - Supplies \$1.97.44 Jak Health Care Systems, Inc Supplies \$23.80.01   Bio-Rad Laborative - LuC - Frees \$1.97.44 Jak Health Care Systems, Inc Supplies \$23.80.01				
American Surgical Specialities Co. Supplies $8456.42$ Kendra Hartwig-Expenses $8112.42$ America Circus, Faces $830399$ Health Partners of Southwest Iowa - Peers $6387.00$ American Circus, The Compliance Toury, Inc Supplies $8272.90$ $877.00$ Anderson Dirko, Supplies $8222.2147$ Hearthand Business Systems, LLC - Frees $5922.23$ ARDO, Inc Supplies $812.42.9$ Hearthand Business Systems, LLC - Frees $5922.23$ ARDO, Inc Supplies $812.42.9$ Hearthand Business Systems, LLC - Frees $592.22.53$ Bayer Fleathware - Supplies $81.737.22$ ICAN, Inc Advertising $8242.50$ Bayer Fleathware - Supplies $81.48.64$ ID Apparent Hauthware - Supplies $834.57.62$ Bio Rad Laboratories $80.918.52$ $834.57.62$ Iowa - Advertising $824.57.62$ Baker Healthware, Supplies $81.57.52$ Industrial Bearing Supply Co Supplies $834.57.62$ Bracco Diagnotics, Inc Supplies $81.57.60$ Iowa Department of Inspections Appeals - Fees $830.57.00$ Bracco Diagnotics, Inc Supplies $81.56.61$ Direk Lamone - Expenses $822.20.00$ Bracco Diagnotics, Inc Supplies $81.56.61$ Direk Lamone - Expenses $822.20.00$ Bracco Diagnotics, Inc Supplies $81.56.61$ Direk Lamone - Expenses $822.20.00$ Cadital Health - Supplies $81.56.61$ Direk Lamone - Expenses $822.20.00$ Cadital Mealth - Supplies $81.56.61$ Direk Lamone - Expenses $822.20.00$ Cadital Mealth - Supplies $81.56.61$ <t< td=""><td></td><td></td><td></td><td></td></t<>				
Americk Services - FeesS8248.97Health Care Logistics. Inc Supplies570.35Anderson Erickson Dairy - Supplies5002.90Health Care Compliance Testing. Inc Supplies581.43ARD, Inc SuppliesS72.200Healthcare Compliance Testing. Inc Supplies581.43ARD, Inc SuppliesS22.21.47Heanthane Boutness Systems, LLC - Fees\$92.25.23Backert Healthcare Comp. SuppliesS22.21.47Horn Deperd Pro. Supplies\$92.55.6Biccompusitor, Inc SuppliesS1.04.50.00ICP Medical, LLC - Supplies\$94.53.6Bio-Rad Laboratories - SuppliesS1.04.50.00ICP Medical, LLC - Supplies\$94.63.6Biowall Technologies, LLC - FeesS2.19.84.60IDXXN Diothuluin, Inc Supplies\$23.84.61Biowall Technologies, LLC - FeesS1.04.50.00IDA paperel, LLC - Supplies\$24.86.61Biowall Technologies, LLC - FeesS1.20.00Hora Department of Inspections Appeals - Fees\$23.82.00Briggs Healthcare - SuppliesS1.50.61Dixie Jamen - Supplies\$1.32.00.00Briggs Healthcare - SuppliesS1.50.61Dixie Jamen - Supplies\$1.32.00.00Briggs Healthcare - SuppliesS1.50.61Dixie Jamen - Supplies\$1.25.00Cablia Channel 13 - FeesS12.07.42KLDNA, NC - Supplies\$1.45.01.22Cablia Marghes and Treethmer - SuppliesS1.76.60Jambies Cap Advertising\$1.260.00Cablia Marghes and Treethmer - SuppliesS1.25.00Laboratore - Comparison - Supplies\$1.26.79Cablia Marghes and Treethmer - SuppliesS1.27.42 <td></td> <td></td> <td></td> <td></td>				
Ampride Tire & Auto - FeesS50.99Health Partnes' of Southwest Iowa - FeesS537.00Applied Medical - SuppliesS726.00Healthmark Industries Co, Inc SuppliesS711.42ARO, Inc SuppliesS12.22.14Healthmark Industries Co, Inc SuppliesS711.42Attex - SuppliesS1.241.50Healthmark Industries Co, Inc SuppliesS12.84.50Hayer Healthmare - SuppliesS1.272.14FillHealthmark Industries Co, Inc SuppliesS42.50Biocomposites, Inc SuppliesS1.348.61D Apparel, LLC - SuppliesS43.87.50Biovall Technologies, LLC - FeesS2.198.49Industries Co, - SuppliesS23.53.42Black Hill Steary - UtilitiesS11.32Industries Inc SuppliesS23.54.61Borong Technologies, LLC - SuppliesS1.93.44Jack Healt Hacer Systems, Inc SuppliesS23.87.00Brack Diagnotics, Inc SuppliesS1.93.44Jack Healt Hacer Systems, Inc SuppliesS23.87.00Brack Diagnotics, Inc SuppliesS1.93.66Divis Linear- PrepressS22.00Draginatin Burkett - ExpensesS4.130.60Divis Linear- PrepressS22.20Dr. Benjamin Burkett - SuppliesS1.96.61Divis Linear- PrepressS22.20Dr. Benjamin Burkett - SuppliesS1.95.61Divis Linear- PrepressS22.00Cardinal SuppliesS1.96.63Linear- PrepressS22.00Cardinal SuppliesS1.96.63Linear- PreprintS1.96.61Cardinal SuppliesS1.96.61Divis Linear- PrepressS22.00Draginatin Burkett - Supplies <t< td=""><td></td><td></td><td></td><td></td></t<>				
Anderson Erickson Dairy - Supplies8602:00Healthaner Compliance Testing, Inc Supplies870:00.01ARD, Inc Supplies81:23:15Highland Malical Saffing, Fees82:23:23ARD, Inc Supplies81:23:15Highland Malical Saffing, Fees81:23:15Bayer Healthcare - Supplies81:23:15Highland Malical Saffing, Fees81:23:15Biocanpoistes, Inc Supplies81:19:1581:04:1089:04:04Biocanpoistes, Inc Supplies81:04:5089:04:0589:04:05Biovigil Technologies, LLC - Fees82:19:84:00LC P Medical, LLC - Supplies83:43:75Biovigil Technologies, LLC - Fees82:19:84:00Iowa Deparament of Inspections Appeals - Fees88:00Bound Tree Medical - Supplies81:19:44:00Iowa Deparament of Inspections Appeals - Fees88:00Bound Tree Medical - Supplies81:19:44:00Industrial Bearing Supply Co Supplies82:85:00Bound Tree Medical - Supplies81:19:44:00Insite - Supplies82:20:00Drigs, Healbacter - Supplies83:15:6:61Divis Jamesn - Expenses82:20:00Cardinal Asuplies and Freesheners - Supplies83:28:00RCI USA; NC Supplies83:24:00Cardinal Supplies and Freesheners - Supplies83:28:00RCI USA; NC Supplies83:24:00Cardinal Supplies and Freesheners - Supplies83:28:00RCI USA; NC Supplies83:24:00Cardinal Supplies and Freesheners - Supplies83:28:00RCI USA; NC Supplies83:24:00Cardinal Supplies81:35:74:2RCI Net Advertising83:20:00<				
Applied Medical - SuppliesS726.00Healthmark Indistries Cr., Inc SuppliesS711.42ARO, Inc SuppliesS1,241.50Highland Medical Staffing - Fees\$1,485.00Bayer Healthcare Corp - SuppliesS12.42.52Hom Depor I'ro. Supplies\$122.55Bayer Healthcare Corp - SuppliesS12.82Hom Depor I'ro. Supplies\$123.52Bio-Rad Dake, Inc SuppliesS12.84.86I'ro. Parent, LLC - Supplies\$12.35Bio-Rad Dake, Inc SuppliesS12.35DEXX Distribution, Inc Supplies\$2.355.42Bound Tere Medical - SuppliesS11.94.22Indistribution, Inc Supplies\$2.355.42Bound Tere Medical - SuppliesS1.06.11Jacks Hill Schwar, Inc Supplies\$2.355.42Briggs Healthcare - SuppliesS1.06.11Jackson Physician Scarch, LLC - Fees\$13.200.00Briggs Healthcare - SuppliesS1.54.57.42Jackson Physician Scarch, LLC - Fees\$12.200.00Briggs Healthcare - SuppliesS1.54.57.42KDSN FM - Advertising\$2.200.00Cardinal SuppliesS1.54.57.42KDSN FM - Advertising\$12.600.00Cardinal SuppliesS1.54.57.42KDSN FM - Advertising\$12.600.00Cardinal SuppliesS1.54.57.8Landauer, Inc Supplies\$12.600.00Cardinal SuppliesS1.54.57.8Landauer, Inc Supplies\$12.600.00Cardinal SuppliesS1.54.57.8Landauer, Inc Supplies\$12.600.00Cardinal SuppliesS1.54.57.8Landauer, Inc Supplies\$12.600.00Cardinal SuppliesS1.64.57.8Landauer, Inc	-			
Atilo Inc Supplies'S2.221.47Heartland Business Systems, LLC - FeesS9.232.23Baxter Healthcare Corp - SuppliesS12.41.25Home Depot Pro - SuppliesS025.95Baxter Healthcare - SuppliesS1.74.32.22KCN. Inc AdvertisingS046.63Biocomposites, Inc SuppliesS1.445.00ICP Medical, LLC - SuppliesS044.63Biocomposites, Inc SuppliesS1.45.00ICP Medical, LLC - SuppliesS044.63Biocomposites, Inc SuppliesS1.31.23DCN. In Biocomposites, Inc SuppliesS046.63Boracco Diagnostics, Inc SuppliesS1.045.00Head Inspections, Appeals, - FeesS040.00Boracco Diagnostics, Inc SuppliesS1.04.61Jackor Physician Search, LLC - FeesS1.300.00Bright Software, Inc SuppliesS1.75.61Disk Jansen - ExpensesS1.23.00Bright Software, Inc SuppliesS1.35.76Janbiz - RentS1.250.00Calde Channel II - FeesS10.000KCI USA, INC SuppliedS1.340.30Cardinal Health - SuppliesS1.347.20KDSN FM - AdvertisingS3.61.64Cardinal Health - SuppliesS1.35.70KDSN FM - AdvertisingS3.61.60Cardinal Health - SuppliesS1.260.00Caroware - FeesS400.00Corr Carver - FeesS1.0700.00KDSN FM - AdvertisingS3.60.00Corr Carver - FeesS1.0700.00KDSN FM - AdvertisingS3.60.00Corr Carver - FeesS1.0700.00KDSN FM - AdvertisingS3.60.00Corr Corporation - FeesS1.0700.00KDSN FM - AdvertisingS3.60.00 </td <td>• •</td> <td></td> <td></td> <td></td>	• •			
$      Arthers - Supplies _ 51,241.50 = Highland Medical Staffing - Fees _ 51,485.09 \\      Baver Healthcare Corp - Supplies _ 51,245.24 Home Depd Pro - Supplies _ 5025.95 \\      Baver Healthcare - Supplies _ 51,093.22 = KAN. Inc Advertising _ 5425.00 \\      Bio-Radi Laboratories - Supplies _ 51,093.22 = KAN. Inc Advertising _ 5435.75 \\      Biorgal Technologies, LLC - Fees _ 52,186.44 \\      HDEX Distribution, Inc Supplies _ 5235.75 \\      Bowgal Technologies, LLC - Fees _ 52,186.45 \\      Bowgal Technologies, LLC - Fees _ 51,061.11 \\      Bound Tree Medical - Supplies _ 51,061.11 \\      Bound Tree Medical - Supplies _ 51,061.11 \\      Back - Supplies _ 51,061.01 \\      Briggs Healthcare - Supplies _ 51,545.74 \\      Cardinal Health - Supplies _ 51,545.74 \\      Cardinal Health - Supplies _ 51,546.00 \\      Cardinal Supplies and Fresheners - Supplies _ 51,563.00 \\      Cardinal Supplies and Fresheners - Supplies _ 51,545.74 \\      Cardinal Supplies - Supplies _ 51,545.74 \\      Cardinal Supplies - Supplies _ 51,545.74 \\      Cardinal Bound - Supplies _ 51,250.00 \\      Cardinal Bound - Referen - Supplies _ 51,250.00 \\      Cardinal Bound - Referen - Supplies _ 51,250.00 \\      Cardinal Bound - Referen - Supplies _ 51,250.00 \\      Cardinal Bound - Referen - Supplies _ 51,250.00 \\      Cardinal Bound - Referen - Suppli$				
Baxter Healthcare Corp - Supplies $5324.25$ Home Depot Pro - Supplies $5925.95$ Biocomposites, Inc - Supplies $81,793.22$ ICAN, Inc Advertising $5904.63$ Biocomposites, Inc - Supplies $83,484.51$ ID Aparel, LLC - Supplies $5904.63$ Bioth and Laboratives - Supplies $83,484.61$ ID Aparel, LLC - Supplies $5904.63$ Bioth and Supplies $83,484.61$ ID Aparel, LLC - Supplies $5233.44$ Bioth and Supplies $83,494.61$ ID Aparel, LLC - Supplies $523.45$ Bioth and Supplies $83,04.61$ ID Aparel, LLC - Supplies $523.05.00$ Bioto and Tree Medical - Supplies $81,04.61$ ID Aparent ID Information ID Providing Supplies $823.00.00$ Bracco Diagnostics, Inc - Supplies $83,13.06.61$ Dick Innues ID - Ren $81,320.00.00$ Brightly Software, Inc Supplies $83,13.06.61$ Dick Innues ID - Ren $81,320.00.00$ Brightly Software, Inc Supplies $83,13.06.60$ KCI USA, INC - Supplied $81,340.53$ Cardinal Supplies and Fresherers - Supplies $522.00$ Kicker, LLC - Fees $81,320.00.00$ Cardinal Supplies and Fresherers - Supplies $522.00$ Kicker, LLC - Fees $81,320.00.00$ Cardinal Supplies and Fresherer - Supplies $522.00.00$ Kicker, LLC - Avertising $53.06.20.00$ Cardinal Supplies and Fresherer - Supplies $522.00.00$ Kicker, LLC - Avertising $53.06.20.00$ Cardinal Supplies and Fresherer - Supplies $53.20.00.00$ La Prensa - Advertising $53.00.00.00.00.00.00.00.00.00.00.00.00.00$				
Bager Heatthcare - Supplies'\$1.793.22 $(CAN, Inc Advertising$425.00Biocomposites, Inc Supplies$3.088.61D Apparel, LLC - Supplies$304.63Biorkgil Technologies, ILL C - Fees$2.198.40DEX.Distribution, Inc Supplies$343.75Black Hulls Energy - Unitines$115.28Industrial Bearing Supplies, Applies$2.33.542Black Hulls Energy - Unitines$115.28Industrial Bearing Supplies, Applies$2.33.62Bornd Tree Medical - Supplies$51.07.00Jaubre Systems, Inc Supplies$346.75Briggs Healthours - Supplies$3.156.61Dixie Jansen, LLC - Frees$1.050.00Briggs Healthours - Supplies$3.156.61Dixie Jansen, - Expenses$222.00Cardinal Health - Supplies$3.156.61Dixie Jansen, - Expenses$223.00Cardinal Health - Supplies$1.540.53$1.640.00KCI USA, INC Supplied$1.540.53Cardinal Health - Supplies$5.280Kicktech, LLC - Frees$4.21.80Cardinal Health - Supplies$5.52.80Kicktech, LLC - Frees$4.20.51Cardinal Health - Supplies$5.95.63Landuur, Inc Supplies$3.640.00Con Carver - Fees$1.136.78Language Line Services - Fees$4.20.51Common, Inc Supplies$5.95.76.81Language Line Services - Fees$4.20.51Common, Inc Supplies$5.95.76.81Language Line Services - Fees$4.20.51Common, Inc Supplies$5.95.76.81Language Line Services - Fees$4.20.51Common, Inc Supplies$5.95.76.81$				
Bičcomposites, Inc Šupplies \$1,045,00 ICP Medical, LLC - Supplies \$904,63   Biovagli Technologies, LLC - Frees \$2,198,49 IDEXX Distribution, Inc Supplies \$2,333,42   Biovagli Technologies, LLC - Frees \$2,198,49 IDEXX Distribution, Inc Supplies \$344,73   Bound Tere Medical - Supplies \$1,061,11 Back Hills Energy - Utilities \$1,061,11 Backson Physician Search, LLC - Frees \$1,200,00   Bracco Diagnostics, Inc Supplies \$1,061,11 Jackson Physician Search, LLC - Frees \$1,200,00   Dr. Brogiumin Bucktur - Supplies \$1,5457,60 Dubiz - Rent \$1,200,00   Dr. Brogiumin Bucktur - Supplies \$1,5457,60 Dubiz - Rent \$1,200,00   Cardinal Health - Supplies \$2,820,00 Ktrech, LLC - Frees \$1,200,00   Cardinal Health - Supplies \$25,200,00 Knowles Publishing Corp Advertsing \$3,261,00   Cardinal Supplies and Freekners - Supplies \$15,457,42 Ktroch, LLC - Frees \$420,81   Cardinal Supplies \$15,617,87 Language Line Services - Free \$3,260,08   Cardinal Supplies \$15,630,81 Lick tech, LLC - Supplies \$12,500,0				
Bio-Rad Laboratories - Supplies \$3,488.61 ID Apparel, LLC - Supplies \$3,235.42 Black Hills Energy - Utilities \$113.28 Industrial Bearing Supply Co Supplies \$446.74 Black Hills Energy - Utilities \$113.28 Industrial Bearing Supply Co Supplies \$28,0057.00 Bound Tree Medical - Supplies \$1,051.11 Jackson Physician Bearch, LLC - Frees \$13,000.00 Briggs Healthcare - Supplies \$1,051.11 Jackson Physician Bearch, LLC - Frees \$13,000.00 Briggs Healthcare - Supplies \$31,656.1 Jackson Physician Bearch, LLC - Frees \$1,280.00 Dr. Benjamin Burket - Expenses \$41,189.06 JP Casway Co Free \$1,280.00 Cashed Co Supplies \$1,561.0 Jackson Physician Bearch, LLC - Frees \$1,280.00 Cashed Co Supplies \$1,513.00 Dr. Benjamin Burket - Expenses \$1,580.00 EXC USA, INC - Supplies \$1,540.55 Carcinal Health - Supplies \$1,513.00 Dr. Benjamin Burket - Expenses \$1,580.00 EXC USA, INC - Supplies \$1,540.55 Carcinal Health - Supplies \$1,500.00 Kort Carver - Frees \$1,580.00 Carver - Free \$1,580.00 Carver - Free \$1,580.00 Carver - Free \$1,520.00 Carver - Free \$10.00 Carver - Free \$10.00 Carver - Free \$10.00 Carver - Free \$1,136.78 Language Line Services - Free \$3,260.00 Cort Carver - Frees \$1,136.78 Language Line Services - Free \$3,260.00 Ceptied - Supplies \$240.51 Carver - Free \$10.00 Carv	• • • • • • • • • • • • • • • • • • • •		<b>U</b>	
Biovigil Technologies, LLČ - Fees\$2,198.49IDEXX Distribution, fin Supplies\$2.335.42Black Hills Guergy - Utilities\$11.328Industrial Berring Supply Co Supplies\$446.74Borgans - Supplies\$1.93.44JAL Health Care Systems, Inc Supplies\$800.00Bracco Diagnostics, Inc Supplies\$1,961.11Jackson Physician Search, LLC - Fees\$13.200.00Briggs Healthear - Supplies\$31.56.61Dicke Jansen - Expenses\$222.00Briggs Healthear - Supplies\$31.56.61Dicke Jansen - Expenses\$222.00Cardinal Health - Supplies\$32.800PL Teay Co Fees\$22.13.60Cardinal Health - Supplies\$12.47.42\$3.061.68Cardinal Broukesathear - Supplies\$12.80.00Ktoreh, LLC - Fees\$21.80Cardinal Broukesathear - Fees\$10.700.00La Prensa - Advertising\$1.260.00CDW Government, Inc Supplies\$956.03Landauer, Inc Supplies\$12.20.00Cornation - Fees\$1.13.78Landauer, Inc Supplies\$12.20.00Central lowa Detention - Fees\$1.36.78Landauer, Inc Supplies\$12.50.00Central Corporation - Fees\$1.08.115LifeNerve Biod Center - Fees\$2.2069.37Chang Healthare - Fees\$2.19.16LifeNerve Biod Center - Fees\$3.465.39Chang Healthare - Fees\$2.496.37\$2.406.137\$1.411Contal Life - Prentum\$357.54LifeNerve Biod Center - Fees\$3.465.39Chang Healthare - Fees\$3.49.16LifeNerve Biod Center - Fees\$3.465.39Co				
Black Hills Energy - Utilities511.3.28Industrial Bearing Suppl Co. Supplies5446.74Bound Tree Medical - SuppliesS193.48J.K.I Health Care Systems, Inc Supplies528.0057.00Brucco Diagnostics, Inc SuppliesS1.051.11Jackon Physician Search, LLC - FeesS1.300.00Brighly Soltware, Inc SuppliesS1.656.11Jackon Physician Search, LLC - FeesS1.300.00Brighly Soltware, Inc SuppliesS1.656.10Juick Jannsen - ExpensesS2.22.00Dr. Brighly Soltware, Inc SuppliesS1.545.06Juick Jannsen - ExpensesS1.340.53Cardinal Health - SuppliesS1.545.06Juick Jannsen - ExpensesS1.340.53Cardinal Health - SuppliesS1.670.00KDSN PM - AdvertisingS1.610.00Cardinal Health - SuppliesS2.80KDSN PM - AdvertisingS1.610.00Cardinal Davis Detention - FeesS1.136.78Laregage Line Services - PeesS2.690.00Cartury Line - TelephoneS66.03Leife Barnet Corporate Award - SuppliesS269.37Charler Line - SuppliesS1.136.78Lifeserce Blood Center - FeesS2.690.37Charler Line Services - PeesS2.676.81Lifeserve Blood Center - SeesS2.690.37Charler Line Services - PeesS2.780.00Karler Heikh Licare Center - SponsorshipS350.00Corp Line Health - FeesS2.990.161Craig Malone - RentS650.00Corp Line Health - FeesS2.990.161Craig Malone - RentS650.00City of Dwo City - PeesS18.345.44Marker Telenshipe - S14.44Corbides Stein Rest S				
Bongars - Supplies $5650.20$ Iowa Department of InSpections Appeals - Fees $580.00$ Bound Tree Medical - Supplies $51,934.48$ $481$ Health Care Systems, Inc Supplies $528,057.00$ Briggs Healthard - Supplies $51,061.11$ Jackson Physician Search, LLC - Fees $51,230.00$ Briggs Healthard - Supplies $53,156.61$ Dixie Jamsen - Expenses $522,200$ Or, Benjamin Burkett - Expenses $54,139.06$ JP Gasway Co Fees $51,580.00$ Cardinal Health - Supplies $515,437.42$ KDN IM - Advertising $53,961.68$ Cardinal Health - Supplies $515,437.42$ KDN IM - Advertising $53,70.00$ Carrol Broadcasting Co Advertising $517,000$ La Prensa - Advertising $51,250.00$ Corrol Broadcasting Co Advertising $517,000$ La Prensa - Advertising $51,250.00$ Cornor Londactsking Co Advertising $51,250.00$ $506.03$ Landauer, Inc Supplies $51,250.00$ Cornor Cornoration - Fees $510,831.15$ Life Instrument Corp- responsions in Piese $51,250.00$ Corner Corporation - Fees $52,199.16$ Life Instrument Corporate Award - Supplies $51,250.00$ Corner Corporation - Fees $52,199.16$ Life Instrument Corporate Award - Supplies $51,250.00$ Corner Corporation - Fees $52,199.16$ Life Instrument Corporate Award - Supplies $51,250.00$ Corner Corporation - Fees $52,199.16$ Life Instrument Corporate Award - Supplies $51,250.00$ Corner Corporation - Fees $52,199.16$ Life Instrument Corp - Supplies $53,260.00$ <td></td> <td></td> <td></td> <td></td>				
Bound Tree Medical - Supplies\$1,934.48JeJ Health Care Systems, Inc Supplies\$28,057.00Brinczo Diagostics, Inc Supplies\$1,500.00Brighty Software, Inc Supplies\$1,500.00Brighty Software, Inc Supplies\$3,156.61Dixie Janssen - Expenses\$222.00Or Beighty Software, Inc Supplies\$3,156.61Dixie Janssen - Expenses\$222.00Cardinal Health - Supplies\$52.80Kickech, LLC Fees\$1,540.53Cardinal Health - Supplies\$52.80Kickech, LLC Fees\$42.180Cardinal Supplies and Fresheners - Supplies\$52.80Kickech, LLC Fees\$42.180Cortol Broadcasting Co Advertising\$270.000Larbreas - Advertising\$28.00.00CDW Government, Inc Supplies\$396.03Landauer, Inc Supplies\$12.50.00Central Lowa Detention - Fees\$1.16.78Language Line Services - Fees\$2.90.93Central Lowa Detention - Fees\$1.16.78Language Line Services - Fees\$2.90.93Change Health-are - Fees\$2.05.76.81Lifesrev Blood Center - Spansorship\$350.00Cor Health - Fees\$2.19.16Little Harth - Fees\$2.86.39Cio Health - Fees\$2.19.16Little Farument Corp Supplies\$19.2.00Cor Health - Fees\$2.19.16Little Harth, Fees\$2.86.32Cio Health - Fees\$2.498.48Manito Times - Advertising\$62.25Cio Health - Fees\$2.19.16Little Harth Care - Sonsorship\$350.00Coin Health - Fees\$2.398.64Martin Times - Advertising\$62.				
$\begin{tabular}{l l l l l l l l l l l l l l l l l l l $	Bound Tree Medical Supplies			
$\begin{tabular}{lllllllllllllllllllllllllllllllllll$				
$\begin{aligned} & \begin{tabular}{l l l l l l l l l l l l l l l l l l l $				
$ \begin{array}{llllllllllllllllllllllllllllllllllll$				
	· ·		•	
$ \begin{array}{cccc} CDW Government, Inc Supplies $956.03 Landauer, Inc Supplies $420.51 \\ Central low Detention - Fees $11.136.78 Language Line Services - Fees $369.88 \\ CenturyLink - Telephone $663.08 Leslie Barnet Corporate Award - Supplies $1.250.00 \\ Cepheid - Supplies $10.881.15 Life Instrument Corp Supplies $120.00 \\ Cerner Corporation - Fees $50.576.81 LifeNet Health - Fees $2.969.37 \\ Charge Healthcare - Fees $2.119.16 Little Hawks Childcare Center - Sponsorship $330.00 \\ City of Dow City - Fees $2.119.16 Little Hawks Childcare Center - Sponsorship $350.00 \\ City of Dow City - Fees $22.152 \\ Star Luft - Expense $12.29 \\ Clauge Harbors Environmental - Supplies $3.991.61 \\ Craig Malone - Rent $662.00 \\ CompHealth - Fees $2.2969.48 \\ Manilla Times - Advertising $662.65 \\ Colonial Life - Premium $587.54 \\ Mapleton Press - Advertising $197.00 \\ Constellation New Energy - Utilities $64.48, 87 \\ Marks Plumbing Parts - Supplies $3.383.27 \\ Convergeone, Inc Supplies $348.67.0 \\ Cyliee Martin - Supplies $3.383.27 \\ Coviden Sales, LLC - Supplies $486.70 \\ Covidien Sales, LLC - Supplies $343.88 \\ Crawford Co. Engineer's Office - Fees $22.88.10.00 \\ Medital Gorn, Fees $12.18.60 \\ Medical Gorn, Fees $14.44 \\ Coviden Sales, LLC - Supplies $32.08 \\ Maximo Americas, Inc Supplies $14.97.50 \\ Crawford Co. Engineer's Office - Fees $22.88.10.00 \\ Medital Gorn, LLC - Supplies $13.43.81 \\ Crawford Co. Engineer's Office - Fees $22.88.10.00 \\ Medital Gorn, LLC - Supplies $14.97.41 \\ Denison Community School Distric - Sponsorship $13.42 \\ Dearborn - Premiums $21.266.41 \\ Medical Solutions - Fees $3.33.42 \\ Dearborn - Premiums $21.266.41 \\ Medical Solutions - Fees $3.33.42 \\ Dearborn - Premiums $3.21.266.41 \\ Medical Solutions - Fees $3.33.13.42 \\ Denison Green Fress - Advertising $3.30.00 \\ Diefnown Medical Solutions - Fees $3.33.43 \\ Denison Ferentiums $3.21.266.41 \\ Medical Solutions - Fees $3.33.43 \\ Denison Ferentiums $3.30.00 \\ Diefnown Americas LP - Supplies $3.33.43 \\ Denison Ferentiums $3.30.00 \\ Michanerican Energ$				
	• •			
	1 11			
$\begin{array}{c c c c c c c c c c c c c c c c c c c $				
Clean Harbors Environmental - Supplies\$3.991.61Craig Malone - Rent\$650.00Cobblestone Inn & Suites - Fees\$2.096.48Manilla Times - Advertising\$662.65Colonial Life - Premium\$587.54Mapleton Press - Advertising\$197.00CompHealth - Fees\$18,425.94Marco Technologies, LLC - Fees\$5,111.88Compression Dynamics, LLC - Supplies\$73.13Marks Plumbing Parts - Supplies\$469.00Constellation New Energy - Utilities\$6,448.87Martin Bros Dist, Co., Inc - Supplies\$3,383.27Convergeone, Inc Supplies\$320.81Masimo Americas, Inc Supplies\$344.82Crawford Co. Engineer's Office - Fees\$591.92Maxtown Medical Corp. LLC - Supplies\$14,441Crawford Co. Engineer's Office - Fees\$28,810.00Medibadge, Inc Supplies\$14,974.15Cutler Anesthesia Services - Fees\$12,118.60Medicus Firm, Inc Supplies\$17,00Datex (USA) Inc Fees\$12,266.41Medicus Firm, Inc Supplies\$3,313.42Denison Community School District - Sponsorship\$135.45Michael & Sara Luft - Fees\$30.000Denison Community School District - Sponsorship\$135.45Michael & Sara Luft - Fees\$332.60Direc TV - Fees\$396.00MidAmerican Publishing Corp - Advertising\$130.00Denison Community School District - Sponsorship\$135.45Michael & Sara Luft - Fees\$332.60Direc TV - Fees\$396.00MidAmerican Publishing Corp - Advertising\$130.00Denison Community School District - Sponsorship\$130.00 <td></td> <td></td> <td>•</td> <td></td>			•	
Cobblestone Inn & Suites - Fees $$2,096.48$ Manila Times - Advertising $$562.65$ Colonial Life - Premium $$587.54$ Mapleton Press - Advertising $$197.00$ CompHealth - Fees $$18.425.94$ Marco Technologies, LLC - Fees $$5,111.88$ Compression Dynamics, LLC - Supplies $$753.13$ Marks Plumbing Parts - Supplies $$3469.00$ Constellation New Energy - Utilities $$6.448.87$ Martin Bros Dist. Co., Inc - Supplies $$3332.77$ Convergeone, Inc Supplies $$486.70$ Cylee Martin - Expenses $$144.44$ Covidien Sales, LLC - Supplies $$320.81$ Masimo Americas, Inc Supplies $$$14,97.45$ Crawford Co. Engineer's Office - Fees $$521.92$ Maxtown Medical Corp. LLC - Supplies $$$14,974.15$ Cutler Anesthesia Services - Fees $$$22,88.10.00$ Medibadge, Inc Supplies $$$14,974.15$ Cutler Anesthesia Services - Fees $$$12,118.60$ Medical Solutions - Fees $$$0.00$ Datex (USA) Inc Fees $$$12,216.641$ Medius Industries LP - Supplies $$$3,31.342$ Denison Community School Dirtict - Sponsorship $$$10.20$ Julie Mescek - Expenses $$$9.10$ Denison Community School Dirtict - Sponsorship $$300.00$ Midhamerican Energy - Utilities $$332.650$ Do Ire Stryplies $$$17.02$ Monach More: Expenses $$$351.59$ Do Irison Hunicipal Utilities $$$18,254.18$ Midhamerican Energy - Utilities $$$333.342$ Denison Community School Dirtict - Sponsorship $$135.45$ Michael Sara Luft - Fees $$$99.00$ Dire TV - F	• •			
$\begin{array}{c} \label{eq:constraint} Colonial Life - Premium $$587,54 Maleton Press - Advertising $$197,00 CompHealth - Fees $$5,111.88 Compression Dynamics, LLC - Supplies $753,13 Marks Plumbing Parts - Supplies $$469,00 Constellation New Energy - Utilities $$6,448,87 Markin Bros Dist. Co., Inc - Supplies $$3,383,27 Convergeone, Inc Supplies $$14,444 Covidien Sales, LLC - Supplies $$30,80 Masimo Americas, Inc Supplies $$14,444 Covidien Sales, LLC - Supplies $$22,810,00 Medibadge, Inc Supplies $$14,974,15 Cutler Anesthesia Services - Fees $$22,810,00 Medibadge, Inc Supplies $$14,974,15 Cutler Anesthesia Services - Fees $$22,810,00 Medibadge, Inc Supplies $$14,974,15 Cutler Anesthesia Services - Fees $$22,810,00 Medibadge, Inc Supplies $$17,010 Datex (USA) Inc Fees $$22,810,00 Medibadge, Inc Supplies $$14,974,15 Cutler Anesthesia Services - Fees $$12,118,60 Medical Solutions - Fees $$79,132,56 Dearborn - Premiums $$21,266,41 Medicus Firm, Inc Supplies $$3,313,42 Denison Community School District - Sponsorship $$15,020 Julie Meseck - Expenses $$3,00,00 Denison Gunmunity School District - Sponsorship $$135,45 Michael & Sara Luft - Fees $$300,00 Dienison Municipal Utilities - Utilities $$18,254,18 MidAmerican Publishing Corp - Advertising $$130,00 Denison Gunmunity School District - Sponsorship $$15,020 Mindray DS USA, Inc Supplies $$3,351,59 Do It Best Hardware - Supplies $$17,092 Monarch Bootser Club - Sponsorship $$150,00 Disrect TV - Fees $$3,96,00 Mindray DS USA, Inc Supplies $$3,555,78 Draiger, Inc Supplies $$3,167,88 New York Life - Premium $$2,202,50 Acc Erture Anesthesia Compress $$3,167,88 New York Life - Premium $$2,202,50 Acc Ettleman - Rent $$550,00 NW Iowa Yes Center - Fees $$2,202,55 Eventide Lutheran Home - Fees $$3,167,88 New York Life - Premium $$2,202,55 Eventide Lutheran Home - Fees $$3,167,88 New York Life - Premium $$2,202,55 Eventide Lutheran Home - Fees $$3,167,88 New York Life - Premium $$2,202,55 Eventide Lutheran Home - Fees $$3,167,88 New York Life - Premium $$				
$\begin{array}{c cccc} CompHealth - Fees \\ Compression Dynamics, LLC - Supplies \\ Constellation New Energy - Utilities \\ Constellation New Energy - Utilities \\ Solution New Energy - Utilities \\ Solutions - Expenses \\ Solutions - Expenses \\ Solutions - Fees \\ Solutions - Solutions - Solutions - Fees \\ Solutions - Solution$				
Compression Dynamics, LLC - Supplies\$753.13Marks Plumbing Parts - Supplies\$469.00Constellation New Energy - Utilities\$6,448.87Martin Bros Dist. Co., Inc - Supplies\$3,383.27Convergeone, Inc Supplies\$340.67Cyilee Martin - Expenses\$144.44Covidien Sales, LLC - Supplies\$320.81Masimo Americas, Inc Supplies\$14,44Covidien County Home Healt Hospice - Fees\$522.80McKesson Medical Corp. LLC - Supplies\$14,974.15Cutler Anesthesia Services - Fees\$22,810.00Medibadge, Inc Supplies\$14,974.15Cutler Anesthesia Services - Fees\$12,118.60Medical Solutions - Fees\$79,132.56Dearborn - Premiums\$21,266.41Medicus Firm, Inc Supplies\$3,313.42Denison Community School District - Sponsorship\$135.45Michael & Sara Luft - Fees\$300.00Denison Community School District - Sponsorship\$135.45Michael & Sara Luft - Fees\$330.00Denison Free Press - Advertising\$130.00Mid-American Publishing Corp - Advertising\$130.00Denison Municipal Utilities - Utilities\$18,254.18MidAmerican Energy - Utilities\$33,21.59Do It Best Hardware - Supplies\$170.92Monarch Booster Club - Sponsorship\$150.00Dorsey & Whitney, LLP - Fees\$29,950.67Dr. Stephen Morse - Fees\$35,857.88Draiger, Inc Supplies\$166.40Network Services Company - Supplies\$3,89.44Edo Group, Inc Supplies\$18,167.88New York Life - Premium\$2,20.50Electronic Engineering - Fees				
Constellation New Energy - Utilities\$6,448.87Martin Bros Dist. Co., Inc Supplies\$3,383.27Convergeone, Inc Supplies\$486.70Cyilee Martin - Expenses\$144.44Covidien Sales, LLC - Supplies\$320.81Maximo Americas, Inc Supplies\$344.82Crawford Co. Engineer's Office - Fees\$591.92Maxtown Medical Corp. LLC - Supplies\$14,974.15Crawford County Home Health Hospice - Fees\$62.80McKesson Medical Surgical - Supplies\$14,974.15Cutler Anesthesia Services - Fees\$12,118.60Medical Solutions - Fees\$79,132.56Datex (USA) Inc Fees\$12,266.41Medical Solutions - Fees\$30,00Dell Marketing LP - Supplies\$1,447.99Medline Industries LP - Supplies\$33,13.42Denison Bulletin & Review\$510.20Julie Meseck - Expenses\$9,10Denison Free Press - Advertising\$300.00Mid-American Publishing Corp - Advertising\$130.00Denison Free Press - Advertising\$18,254.18MidAmerican Energy - Utilities\$33,351.59Dorsey & Whitney, LLP - Fees\$29,950.67Dr. Stephen Morse - Fees\$35,585.78Draiger, Inc Supplies\$166.40Network Services Company - Supplies\$32,51.50Darsey & Supplies\$166.40Network Services Company - Supplies\$21,54.67Echo Group, Inc Supplies\$167.92Monarch Booster Club - Sponorship\$150.00Dorsey & Whitney, LLP - Fees\$29,950.67Dr. Stephen Morse - Fees\$35,585.78Draiger, Inc Supplies\$166.40Network Services Company - Supplie	*		•	
Convergeone, Inc Supplies\$486.70Cyilee Martin - Expenses\$144.44Covidien Sales, LLC - Supplies\$320.81Masimo Americas, Inc Supplies\$334.82Crawford Co. Engineer's Office - Fees\$591.92Maxtown Medical Corp. LLC - Supplies\$1,197.50Crawford County Home Health Hospice - Fees\$28,810.00Medibadge, Inc Supplies\$14,974.15Cutler Anesthesia Services - Fees\$28,810.00Medibadge, Inc Supplies\$17.00Datex (USA) Inc Fees\$12,118.60Medical Solutions - Fees\$79,132.56Dearborn - Premiums\$21,266.41Medicus Firm, Inc Supplies\$0,00Dell Marketing LP - Supplies\$1,447.99Medline Industries LP - Supplies\$3,313.42Denison Bulletin & Review\$510.20Julie Meseck - Expenses\$9,10Denison Free Press - Advertising\$135.45Michael & Sara Luft - Fees\$300.00Denison Free Press - Advertising\$18,254.18MidAmerican Energy - Utilities\$332.60Direc TV - Fees\$29,950.67Dr. Stephen Morse - Fees\$35,587.78Do It Best Hardware - Supplies\$166.40Network Services Company - Supplies\$35,587.78Draige, Inc Supplies\$316.78New York Life - Prenium\$22,050Electronic Engineering - Fees\$18,146Nuance Communication, Inc Fees\$22,050Electronic Engineering - Fees\$18,146Nuance Communication, Inc Fees\$22,050Electronic Engineering - Fees\$18,146Nuance Communication, Inc Fees\$22,050Electronic Engineering				
Covidien Sales, LLC - Supplies\$320.81Masimo Americas, Inc Supplies\$344.82Crawford Co. Engineer's Office - Fees\$591.92Maxtown Medical Corp. LLC - Supplies\$1,197.50Crawford County Hom Health Hospice - Fees\$62.80McKesson Medical Surgical - Supplies\$14,974.15Cutler Anesthesia Services - Fees\$28,810.00Medibadge, Inc Supplies\$17.00Datex (USA) Inc Fees\$12,118.60Medicus Firm, Inc Supplies\$79,132.56Dearborn - Premiums\$21,266.41Medicus Firm, Inc Supplies\$3,313.42Dell Marketing LP - Supplies\$14,47.99Medline Industries LP - Supplies\$3,313.42Denison Bulletin & Review\$510.20Julie Meseck - Expenses\$9,10Denison Community School District - Sponsorship\$135.45Michael & Sara Luft - Fees\$300.00Denison Free Press - Advertising\$300.00Mind-American Energy - Utilities\$33,260Dienison Free Press\$14,972Monarch Booster Club - Sponsorship\$150.00Dioret V - Fees\$396.00Mindray DS USA, Inc Supplies\$3,351.59Do It Best Hardware - Supplies\$17.02Monarch Booster Club - Sponsorship\$150.00Dorsey & Whitney, LLP - Fees\$29,950.67Dr. Stephen Morse - Fees\$35,585.78Draiger, Inc Supplies\$166.40Network Services Company - Supplies\$2,154.67Ecolab, Inc Supplies\$79,150New Century FS - Fuel\$669.34EGOLD Fax - Fees\$3,167.88New York Life - Premium\$2,292.050Electronic Engineerin				
Crawford Co. Engineer's Öffice - Fees\$591.92Maxtown Medical Corp. LLČ - Supplies\$1,197.50Crawford County Home Health Hospice - Fees\$62.80McKesson Medical Surgical - Supplies\$14,974.15Cutler Anesthesia Services - Fees\$28.810.00Medibadge, Inc Supplies\$17.00Datex (USA) Inc Fees\$12,118.60Medical Solutions - Fees\$79,132.56Dearborn - Premiums\$21,266.41Medicus Firm, Inc Supplies\$30.00Dell Marketing LP - Supplies\$147.99Medline Industries LP - Supplies\$3,313.42Denison Bulletin & Review\$510.20Julie Meseck - Expenses\$9.10Denison Community School District - Sponsorship\$135.45Michael & Sara Luft - Fees\$300.00Denison Free Press - Advertising\$300.00Mid-American Publishing Corp - Advertising\$130.00Denison Free Press - Supplies\$17.092Monarch Booster Club - Sponsorship\$15.00DirecTV - Fees\$396.00Mindray DS USA, Inc Supplies\$3,351.59Do It Best Hardware - Supplies\$17.092Monarch Booster Club - Sponsorship\$150.00Dorsey & Whitney, LLP - Fees\$29.950.67Dr. Stephen Morse - Fees\$35.85.78Draiger, Inc Supplies\$166.40Network Services Company - Supplies\$21.54.67Ecolab, Inc Supplies\$3167.88New Century FS - Fuel\$669.34Ecolab, Inc Supplies\$31.67.88New York Life - Premium\$2,292.050Electronic Engineering - Fees\$18.00Omricell, Inc Fees\$29.055Electronic Engine	• • • • • • • • • • • • • • • • • • • •		• •	
Crawford County Home Health Hospice - Fees $\$62.80$ McKesson Medical Surgical - Supplies $\$14,974.15$ Cutler Anesthesia Services - Fees $\$28,810.00$ Medibadge, Inc Supplies $\$17.00$ Datex (USA) Inc Fees $\$12,118.60$ Medical Solutions - Fees $\$79,132.56$ Dearborn - Premiums $\$21,266.41$ Medicus Firm, Inc Supplies $\$0.00$ Dell Marketing LP - Supplies $\$1,447.99$ Medline Industries LP - Supplies $\$3,313.42$ Denison Bulletin & Review $\$510.20$ Julie Meseck - Expenses $\$300.00$ Denison Free Press - Advertising $\$300.00$ Mid-American Publishing Corp - Advertising $\$130.00$ Denison Municipal Utilities - Utilities $\$18,254.18$ MidAmerican Energy - Utilities $\$332.60$ Direct V - Fees $\$396.00$ Mindray DS USA, Inc Supplies $\$335,35.99$ Do It Best Hardware - Supplies $\$17.092$ Monarch Booster Club - Sponsorship $\$150.00$ Dorsey & Whitney, LLP - Fees $\$29,950.67$ Dr. Stephen Morse - Fees $\$335,585.78$ Draiger, Inc Supplies $\$31,67.88$ New Work Services Company - Supplies $\$2,2920.50$ Ecolab, Inc Supplies $\$31,67.88$ New York Life - Premium $\$2,2920.50$ Electronic Engineering - Fees $\$31,023.75$ Observice Company - Supplies $\$2,2920.50$ Electronic Engineering - Fees $\$31,023.75$ Observice Company - Supplies $\$2,2920.50$ Electonic Engineering - Fees $\$31,023.75$ Observice Company - Supplies $\$2,2920.50$ Electonic Engineering - Fees $\$31,02$		-	••	
Cutler Anesthesia Services - Fees\$28,810.00Medibadge, Inc Supplies\$17.00Datex (USA) Inc Fees\$12,118.60Medical Solutions - Fees\$79,132.56Dearborn - Premiums\$21,266.41Medicus Firm, Inc Supplies\$3,313.42Denison Bulletin & Review\$510.20Julie Meseck - Expenses\$9,10Denison Bulletin & Review\$510.20Julie Meseck - Expenses\$9,10Denison Free PressAdvertising\$300.00Mid-American Publishing Corp - Advertising\$130.00Denison Municipal Utilities - Utilities\$18,254.18MidAmerican Energy - Utilities\$332.60DirecTV - Fees\$396.00Mindray DS USA, Inc Supplies\$3,31.59Do It Best Hardware - Supplies\$170.92Monarch Booster Club - Sponsorship\$150.00Dorsey & Whitney, LLP - Fees\$29,950.67Dr. Stephen Morse - Fees\$335.78Draiger, Inc Supplies\$166.40Network Services Company - Supplies\$389.44Ecolab, Inc Supplies\$3,167.88New York Life - Premium\$2,920.50Electronic Engineering - Fees\$3,167.88New York Life - Premium\$2,920.50Electronic Engineering - Fees\$181.46Nuance Communication, Inc Fees\$92.05.55Eventide Lutheran Home - Fees\$1,23.75Observer - Advertising\$44.429.98Eryand-A-Band Medical, LLC - Supplies\$138.00Omnicell, Inc Fees\$920.55Fereman - Rent\$500.00NW Iowa Yes Center - Fees\$920.55Eventide Lutheran Home - Fees\$138.00Omnicell, Inc	· · · · · · · · · · · · · · · · · · ·	\$62.80		
Datex (USA) Inc Fees $\$12,118.60$ Medical Šolutions - Fees $\$79,132.56$ Dearborn - Premiums $\$21,266.41$ Medicus Firm, Inc Supplies $\$0.00$ Dell Marketing LP - Supplies $\$1,447.99$ Medline Industries LP - Supplies $\$33,313.42$ Denison Bulletin & Review $\$510.20$ Julie Meseck - Expenses $\$300.00$ Denison Community School District - Sponsorship $\$135.45$ Michael & Sara Luft - Fees $\$300.00$ Denison Free Press - Advertising $\$300.00$ Mid-American Publishing Corp - Advertising $\$130.00$ Denison Free Press - Advertising $\$300.00$ Mid-American Energy - Utilities $\$332.60$ DirecTV - Fees $\$396.00$ Mindray DS USA, Inc Supplies $\$335,585.78$ Do It Best Hardware - Supplies $\$170.92$ Monarch Booster Club - Sponsorship $\$150.00$ Dorsey & Whitney, LLP - Fees $\$29,950.67$ Dr. Stephen Morse - Fees $\$38,585.78$ Draiger, Inc Supplies $\$166.40$ Network Services Company - Supplies $\$32,924.42$ Echo Group, Inc Supplies $\$166.40$ Network Services Company - Supplies $\$2,920.50$ Electronic Engineering - Fees $\$31,167.88$ New York Life - Premium $\$2,920.50$ Electronic Engineering - Fees $\$10,23.75$ Observer - Advertising $\$669.34$ EGOLD Fax - Fees $\$138.00$ Omnicell, Inc Fees $\$920.55$ Eventide Lutheran Home - Fees $\$138.00$ Omnicell, Inc Fees $\$920.55$ Eventide Lutheran Home - Fees $\$138.00$ Omnicell, Inc Fees $\$80.000$ </td <td>• •</td> <td>\$28,810.00</td> <td><b>U</b> 11</td> <td>\$17.00</td>	• •	\$28,810.00	<b>U</b> 11	\$17.00
Dearborn - Premiums $\$21,266.41$ Medicus Firm, Inc Supplies $\$0.00$ Dell Marketing LP - Supplies $\$1,447.99$ Medline Industries LP - Supplies $\$3,313.42$ Denison Bulletin & Review $\$510.20$ Julie Meseck - Expenses $\$300.00$ Denison Community School District - Sponsorship $\$135.45$ Michael & Sara Luft - Fees $\$300.00$ Denison Municipal Utilities - Utilities $\$135.45$ Michael & Sara Luft - Fees $\$300.00$ Denison Municipal Utilities - Utilities $\$18,254.18$ MidAmerican Publishing Corp - Advertising $\$130.00$ Denison Municipal Utilities - Utilities $\$18,254.18$ MidAmerican Energy - Utilities $\$332.60$ DirecTV - Fees $\$396.00$ Mindray DS USA, Inc Supplies $\$3,351.59$ Do It Best Hardware - Supplies $\$166.00$ Mortan Booster Club - Sponsorship $\$150.00$ Dorsey & Whitney, LLP - Fees $\$29,950.67$ Dr. Stephen Morse - Fees $\$35,585.78$ Draiger, Inc Supplies $\$166.40$ Network Services Company - Supplies $\$2,154.67$ Ecolab, Inc Supplies $\$166.40$ Network Services Company - Supplies $\$2,20.50$ EGOLD Fax - Fees $\$318.146$ Nuance Communication, Inc Fees $\$42,429.98$ Ace Ettleman - Rent $\$550.00$ NW Iowa Yes Center - Fees $\$29,20.55$ Eventide Lutheran Home - Fees $\$13.800$ Omnicell, Inc Fees $\$80.00$ Fareway Stores - Supplies $\$13.800$ Omnicell, Inc Fees $\$80.00$ Fareway Stores - Supplies $\$13.44$ Optimum Anesthesia, LLC - Fees	Datex (USA) Inc Fees	. ,	· · · · · · · · · · · · · · · · · · ·	\$79,132.56
Denison Bulletin & Review\$510.20Julie Meseck - Expenses\$9.10Denison Community School District - Sponsorship\$135.45Michael & Sara Luft - Fees\$300.00Denison Free Press - Advertising\$300.00Mid-American Publishing Corp - Advertising\$133.00Denison Municipal Utilities - Utilities\$18,254.18MidAmerican Publishing Corp - Advertising\$130.00Denison Municipal Utilities - Utilities\$18,254.18MidAmerican Energy - Utilities\$332.60DirecTV - Fees\$396.00Mindray DS USA, Inc Supplies\$3351.59Do It Best Hardware - Supplies\$170.92Monarch Booster Club - Sponsorship\$150.00Dorsey & Whitney, LLP - Fees\$29,950.67Dr. Stephen Morse - Fees\$389.44Echo Group, Inc Supplies\$5,865.60Mortan Inc Supplies\$389.44Echo Group, Inc Supplies\$791.50New Century FS - Fuel\$669.34EGOLD Fax - Fees\$3,167.88New York Life - Premium\$2,292.050Electronic Engineering - Fees\$181.46Nuance Communication, Inc Fees\$92.055Eventide Lutheran Home - Fees\$1,023.75Observer - Advertising\$641.80Exapand-A-Band Medical, LLC - Supplies\$691.75Onmedia - Advertising\$416.00Fareway Stores - Supplies\$691.75Onmedia - Advertising\$416.00Fareway Stores - Supplies\$691.75Ontexter - Fees\$800.00Fareway Stores - Supplies\$1,243.44Optimum Anesthesia, LLC - Fees\$800.00Federal Express Corp Fees\$33.37Op	Dearborn - Premiums	\$21,266.41	Medicus Firm, Inc Supplies	\$0.00
Denison Community School District - Sponsorship\$135.45Michael & Sara Luft - Fees\$300.00Denison Free Press - Advertising\$300.00Mid-American Publishing Corp - Advertising\$130.00Denison Municipal Utilities - Utilities\$18,254.18MidAmerican Energy - Utilities\$332.60DirecTV - Fees\$396.00Mindray DS USA, Inc Supplies\$3351.59Do It Best Hardware - Supplies\$170.92Monarch Booster Club - Sponsorship\$150.00Dorsey & Whitney, LLP - Fees\$29,950.67Dr. Stephen Morse - Fees\$358.78Draiger, Inc Supplies\$5,865.60Mortan Inc Supplies\$389.44Echo Group, Inc Supplies\$166.40Network Services Company - Supplies\$2,154.67Ecolab, Inc Supplies\$167.88New York Life - Premium\$2,920.50Electronic Engineering - Fees\$1,023.75Observer - Advertising\$44.29.98Ace Ettleman - Rent\$550.00NW Iowa Yes Center - Fees\$920.55Eventide Lutheran Home - Fees\$1,023.75Observer - Advertising\$416.00Fareway Stores - Supplies\$138.00Omnicell, Inc Fees\$80.00Fareway Stores - Supplies\$138.00Omnicell, Inc Fees\$80.00Fareway Stores - Supplies\$1,243.44Optimum Anesthesia, LLC - Fees\$80.00Fareway Stores - Supplies\$1,243.44Optimum Anesthesia, LLC - Fees\$842.90	Dell Marketing LP - Supplies	\$1,447.99	Medline Industries LP - Supplies	\$3,313.42
Denison Free Press - Advertising\$300.00Mid-American Publishing Corp - Advertising\$130.00Denison Municipal Utilities - Utilities\$18,254.18MidAmerican Energy - Utilities\$332.60DirecTV - Fees\$396.00Mindray DS USA, Inc Supplies\$3,351.59Do It Best Hardware - Supplies\$170.92Monarch Booster Club - Sponsorship\$150.00Dorsey & Whitney, LLP - Fees\$29,950.67Dr. Stephen Morse - Fees\$35,857.85Draiger, Inc Supplies\$166.40Network Services Company - Supplies\$2,154.67Echo Group, Inc Supplies\$791.50New Century FS - Fuel\$669.34EGOLD Fax - Fees\$3,167.88New York Life - Premium\$2,920.50Electronic Engineering - Fees\$181.46Nuance Communication, Inc Fees\$4,429.98Ace Ettleman - Rent\$550.00NW Iowa Yes Center - Fees\$920.55Eventide Lutheran Home - Fees\$1,023.75Observer - Advertising\$641.80Erareway Stores - Supplies\$138.00Omnicell, Inc Fees\$80.00Fareway Stores - Supplies\$1,243.44Optimum Anesthesia, LLC - Fees\$80.00Fareware Bros. Co Supplies\$1,243.44Optimum Anesthesia, LLC - Fees\$84.00.00Federal Express Corp Fees\$33.37Optum 360 - Fees\$342.90	Denison Bulletin & Review	\$510.20	Julie Meseck - Expenses	\$9.10
Denison Municipal Utilities\$18,254.18MidAmerican Energy - Utilities\$332.60DirecTV - Fees\$396.00Mindray DS USA, Inc Supplies\$3,351.59Do It Best Hardware - Supplies\$170.92Monarch Booster Club - Sponsorship\$150.00Dorsey & Whitney, LLP - Fees\$29,950.67Dr. Stephen Morse - Fees\$335,585.78Draiger, Inc Supplies\$5,865.60Mortan Inc Supplies\$389.44Echo Group, Inc Supplies\$166.40Network Services Company - Supplies\$2,154.67Ecolab, Inc Supplies\$3167.88New York Life - Prenium\$2,20.50Electronic Engineering - Fees\$31.67.88New York Life - Premium\$2,20.50Eventide Lutheran Home - Fees\$11,023.75Observer - Advertising\$641.80Expand-A-Band Medical, LLC - Supplies\$138.00Omnicell, Inc Fees\$80.00Fareway Stores - Supplies\$691.75Onmedia - Advertising\$416.00Farmer Bros. Co Supplies\$1,243.44Optimum Anesthesia, LLC - Fees\$80,00.00Federal Express Corp Fees\$33.37Optum 360 - Fees\$342.90	Denison Community School District - Sponsorship	\$135.45	Michael & Sara Luft - Fees	\$300.00
DirecTV - Fees\$396.00Mindray DS USA, Inc Supplies\$3,351.59Do It Best Hardware - Supplies\$170.92Monarch Booster Club - Sponsorship\$150.00Dorsey & Whitney, LLP - Fees\$29,950.67Dr. Stephen Morse - Fees\$35,585.78Draiger, Inc Supplies\$5,865.60Mortan Inc Supplies\$389.44Echo Group, Inc Supplies\$166.40Network Services Company - Supplies\$2,154.67Ecolab, Inc Supplies\$167.88New Century FS - Fuel\$669.34EGOLD Fax - Fees\$3,167.88New York Life - Premium\$2,920.50Electronic Engineering - Fees\$181.46Nuance Communication, Inc Fees\$4,429.98Ace Ettleman - Rent\$550.00NW Iowa Yes Center - Fees\$920.55Eventide Lutheran Home - Fees\$1,023.75Observer - Advertising\$641.80Expand-A-Band Medical, LLC - Supplies\$138.00Omnicell, Inc Fees\$80.00Fareway Stores - Supplies\$691.75Onmedia - Advertising\$416.00Farmer Bros. Co Supplies\$1,243.44Optimum Anesthesia, LLC - Fees\$80,000Federal Express Corp Fees\$33.37Optum 360 - Fees\$342.90	Denison Free Press - Advertising	\$300.00	Mid-American Publishing Corp - Advertising	\$130.00
Do It Best Hardware - Supplies\$170.92Monarch Booster Club - Sponsorship\$150.00Dorsey & Whitney, LLP - Fees\$29,950.67Dr. Stephen Morse - Fees\$35,585.78Draiger, Inc Supplies\$5,865.60Mortan Inc Supplies\$389.44Echo Group, Inc Supplies\$166.40Network Services Company - Supplies\$2,154.67Ecolab, Inc Supplies\$791.50New Century FS - Fuel\$669.34EGOLD Fax - Fees\$3,167.88New York Life - Premium\$2,920.50Electronic Engineering - Fees\$181.46Nuance Communication, Inc Fees\$4,429.98Ace Ettleman - Rent\$550.00NW Iowa Yes Center - Fees\$920.55Eventide Lutheran Home - Fees\$1,023.75Observer - Advertising\$641.80Expand-A-Band Medical, LLC - Supplies\$138.00Omnicell, Inc Fees\$80.00Fareway Stores - Supplies\$1,243.44Optimum Anesthesia, LLC - Fees\$8,000.00Farmer Bros. Co Supplies\$33.37Optum 360 - Fees\$342.90	Denison Municipal Utilities - Utilities	\$18,254.18	MidAmerican Energy - Utilities	\$332.60
Dorsey & Whitney, LLP - Fees\$29,950.67Dr. Stephen Morse - Fees\$35,585.78Draiger, Inc Supplies\$5,865.60Mortan Inc Supplies\$389.44Echo Group, Inc Supplies\$166.40Network Services Company - Supplies\$2,154.67Ecolab, Inc Supplies\$791.50New Century FS - Fuel\$669.34EGOLD Fax - Fees\$3,167.88New York Life - Premium\$2,920.50Electronic Engineering - Fees\$181.46Nuance Communication, Inc Fees\$4,429.98Ace Ettleman - Rent\$550.00NW Iowa Yes Center - Fees\$920.55Eventide Lutheran Home - Fees\$1,023.75Observer - Advertising\$641.80Expand-A-Band Medical, LLC - Supplies\$138.00Omnicell, Inc Fees\$80.00Fareway Stores - Supplies\$1,243.44Optimum Anesthesia, LLC - Fees\$8,000.00Fadreal Express Corp Fees\$33.37Optum 360 - Fees\$342.90	DirecTV - Fees	\$396.00	Mindray DS USA, Inc Supplies	\$3,351.59
Draiger, Inc Supplies\$5,865.60Mortan Inc Supplies\$389.44Echo Group, Inc Supplies\$166.40Network Services Company - Supplies\$2,154.67Ecolab, Inc Supplies\$791.50New Century FS - Fuel\$669.34EGOLD Fax - Fees\$3,167.88New York Life - Premium\$2,920.50Electronic Engineering - Fees\$181.46Nuance Communication, Inc Fees\$4,429.98Ace Ettleman - Rent\$550.00NW Iowa Yes Center - Fees\$920.55Eventide Lutheran Home - Fees\$1,023.75Observer - Advertising\$641.80Expand-A-Band Medical, LLC - Supplies\$138.00Omnicell, Inc Fees\$80.00Fareway Stores - Supplies\$1,243.44Optimum Anesthesia, LLC - Fees\$8,000.00Fadreal Express Corp Fees\$33.37Optum 360 - Fees\$342.90		\$170.92	Monarch Booster Club - Sponsorship	\$150.00
Echo Group, Inc Supplies\$166.40Network Services Company - Supplies\$2,154.67Ecolab, Inc Supplies\$791.50New Century FS - Fuel\$669.34EGOLD Fax - Fees\$3,167.88New York Life - Premium\$2,920.50Electronic Engineering - Fees\$181.46Nuance Communication, Inc Fees\$4,429.98Ace Ettleman - Rent\$550.00NW Iowa Yes Center - Fees\$920.55Eventide Lutheran Home - Fees\$1,023.75Observer - Advertising\$641.80Expand-A-Band Medical, LLC - Supplies\$138.00Omnicell, Inc Fees\$80.00Fareway Stores - Supplies\$691.75Onmedia - Advertising\$416.00Farmer Bros. Co Supplies\$1,243.44Optimum Anesthesia, LLC - Fees\$8,000.00Federal Express Corp Fees\$33.37Optum 360 - Fees\$342.90		\$29,950.67	<b>A</b>	-
Ecolab, Inc Supplies\$791.50New Century FS - Fuel\$669.34EGOLD Fax - Fees\$3,167.88New York Life - Premium\$2,920.50Electronic Engineering - Fees\$181.46Nuance Communication, Inc Fees\$4,429.98Ace Ettleman - Rent\$550.00NW Iowa Yes Center - Fees\$920.55Eventide Lutheran Home - Fees\$1,023.75Observer - Advertising\$641.80Expand-A-Band Medical, LLC - Supplies\$138.00Omnicell, Inc Fees\$80.00Fareway Stores - Supplies\$691.75Onmedia - Advertising\$416.00Farmer Bros. Co Supplies\$1,243.44Optimum Anesthesia, LLC - Fees\$8,000.00Federal Express Corp Fees\$33.37Optum 360 - Fees\$342.90				
EGOLD Fax - Fees\$3,167.88New York Life - Premium\$2,920.50Electronic Engineering - Fees\$181.46Nuance Communication, Inc Fees\$4,429.98Ace Ettleman - Rent\$550.00NW Iowa Yes Center - Fees\$920.55Eventide Lutheran Home - Fees\$1,023.75Observer - Advertising\$641.80Expand-A-Band Medical, LLC - Supplies\$138.00Omnicell, Inc Fees\$80.00Fareway Stores - Supplies\$691.75Onmedia - Advertising\$416.00Farmer Bros. Co Supplies\$1,243.44Optimum Anesthesia, LLC - Fees\$8,000.00Federal Express Corp Fees\$33.37Optum 360 - Fees\$342.90				
Electronic Engineering - Fees\$181.46Nuance Communication, Inc Fees\$4,429.98Ace Ettleman - Rent\$550.00NW Iowa Yes Center - Fees\$920.55Eventide Lutheran Home - Fees\$1,023.75Observer - Advertising\$641.80Expand-A-Band Medical, LLC - Supplies\$138.00Omnicell, Inc Fees\$80.00Fareway Stores - Supplies\$691.75Onmedia - Advertising\$416.00Farmer Bros. Co Supplies\$1,243.44Optimum Anesthesia, LLC - Fees\$8,000.00Federal Express Corp Fees\$33.37Optum 360 - Fees\$342.90				
Ace Ettleman - Rent\$550.00NW Iowa Yes Center - Fees\$920.55Eventide Lutheran Home - Fees\$1,023.75Observer - Advertising\$641.80Expand-A-Band Medical, LLC - Supplies\$138.00Omnicell, Inc Fees\$80.00Fareway Stores - Supplies\$691.75Onmedia - Advertising\$416.00Farmer Bros. Co Supplies\$1,243.44Optimum Anesthesia, LLC - Fees\$8,000.00Federal Express Corp Fees\$33.37Optum 360 - Fees\$342.90				-
Eventide Lutheran Home - Fees\$1,023.75Observer - Advertising\$641.80Expand-A-Band Medical, LLC - Supplies\$138.00Omnicell, Inc Fees\$80.00Fareway Stores - Supplies\$691.75Onmedia - Advertising\$416.00Farmer Bros. Co Supplies\$1,243.44Optimum Anesthesia, LLC - Fees\$8,000.00Federal Express Corp Fees\$33.37Optum 360 - Fees\$342.90		•		
Expand-A-Band Medical, LLC - Supplies\$138.00Omnicell, Inc Fees\$80.00Fareway Stores - Supplies\$691.75Onmedia - Advertising\$416.00Farmer Bros. Co Supplies\$1,243.44Optimum Anesthesia, LLC - Fees\$8,000.00Federal Express Corp Fees\$33.37Optum 360 - Fees\$342.90		•		
Fareway Stores - Supplies\$691.75Onmedia - Advertising\$416.00Farmer Bros. Co Supplies\$1,243.44Optimum Anesthesia, LLC - Fees\$8,000.00Federal Express Corp Fees\$33.37Optum 360 - Fees\$342.90		. ,	•	
Farmer Bros. Co Supplies\$1,243.44Optimum Anesthesia, LLC - Fees\$8,000.00Federal Express Corp Fees\$33.37Optum 360 - Fees\$342.90				
Federal Express Corp Fees\$33.37Optum 360 - Fees\$342.90			•	
			▲ · · · · · · · · · · · · · · · · · · ·	
rener's rurmure - Supplies \$799.00 Owens & Minor - Supplies \$16,143.06				
	rener's runnture - Supplies	\$/99.0U	Owens & Willior - Supplies	\$10,143.06

Medical Solutions - rees	$\phi i j, i j 2.00$
Medicus Firm, Inc Supplies	\$0.00
Medline Industries LP - Supplies	\$3,313.42
Julie Meseck - Expenses	\$9.10
Michael & Sara Luft - Fees	\$300.00
Mid-American Publishing Corp - Advertising	\$130.00
MidAmerican Energy - Utilities	\$332.60
Mindray DS USA, Inc Supplies	\$3,351.59
Monarch Booster Club - Sponsorship	\$150.00
Dr. Stephen Morse - Fees	\$35,585.78
Mortan Inc Supplies	\$389.44
Network Services Company - Supplies	\$2,154.67
New Century FS - Fuel	\$669.34
New York Life - Premium	\$2,920.50
Nuance Communication, Inc Fees	\$4,429.98
NW Iowa Yes Center - Fees	\$920.55
Observer - Advertising	\$641.80
Omnicell, Inc Fees	\$80.00
Onmedia - Advertising	\$416.00
Optimum Anesthesia, LLC - Fees	\$8,000.00
Optum 360 - Fees	\$342.90
Owens & Minor - Supplies	\$16,143.06

Oxen Technology - Fees	\$11.00	Steris Corporation - Supplies	\$282.68
Patton's Medical - Supplies	\$1,306.52	Stryker Rental Services - Fees	\$1,638.75
Performance Health Supply, LLC - Supplies	\$108.98	Stryker Sales LLC - Supplies	\$5,179.11
Pharmacy OneSource - Supplies	\$560.16	Sweet Treats & More - Fees	\$152.00
Physician Lab Services - Fees	\$19,079.00	T.A. Penke - Fees	\$32.00
Pipeline Health Holdings, LLC - Fees	\$4,348.12	Team Ford Lincoln - Fees	\$1,833.56
Pitney Bowes - Postage	\$2,169.90	Teleflex, LLC - Fees	\$1,742.50
Plunkett's Pest Control - Fees	\$624.80	Televox - Fees	\$1,473.26
Positive Promotions, Inc Supplies	\$997.89	Thoroughcare, Inc Fees	\$2,018.00
Joseph Postanes - Expenses	\$65.59	Thrifty White - Fees	\$3.42
Practical Sleep Services, LLC - Fees	\$7,830.00	Tri-Anim Health Services - Supplies	\$1,496.27
Press Ganey - Fees	\$3,981.51	TruBridge - Fees	\$2,609.00
Professional Computer Solutions - Fees	\$293.00	UKG, Inc Fees	\$245.26
Professional Medical Management - Supplies	\$7,337.00	UnityPoint Health - Fees	\$527.00
Propio Language Service - Fees	\$1,058.51	US Foods - Supplies	\$7,381.26
Qiagen, Inc Supplies	\$1,611.96	Van Meter - Supplies	\$1,011.75
QuVa Pharma, Inc Supplies	\$623.10	Verizon Wireless - Telephone	\$588.10
R&D Batteries, Inc Supplies	\$693.21	Trama Vetter - Expenses	\$451.56
R&S Waste Disposal - Fees	\$1,414.17	Vision Service Plan - Premium	\$3,998.40
Redsail Technologies - Fees	\$3.24	Visual Edge IT, Inc Fees	\$1,586.06
Remel, Inc Supplies	\$795.84	VVC Holding LLC - Supplies	\$4,386.13
Sanofi Pasteur, Inc Supplies	\$17,928.88	Walmart / Capital One - Supplies	\$903.54
Screencloud, Inc Fees	\$490.24	Wells Fargo Financial Lease - Fees	\$238.00
Scribe EMR - Fees	\$14,423.09	Western Iowa Networks - Fees	\$1,663.63
Secure Shred Solutions - Fees	\$464.00	Westside sonography, Inc Fees	\$480.00
Shared Medical Services, Inc Fees	\$4,515.00	WIN - Fees	\$1,500.00
Shared Medical Technology - Fees	\$3,168.41	WIPFLI - Fees	\$26,150.00
SpendMend, LLC - Supplies	\$2,416.05	Ziegler, Inc Supplies	\$481.62
St. Anthony Regional Hospital - Fees	\$1,697.50	Zimmer US, Inc Supplies	\$5,058.93
Standard Textile Co, Inc Supplies	\$130.08	Patient Account Refunds	\$12,709.87
Staples Advantage - Supplies	\$2,013.89		
		February Check Run	\$853,852.80
<b>DEPRECIATION FUND:</b>			
ARJO, Inc Ceiling Lifts	\$9,385.86		
	\$51.00		
Certified Testing Services, Inc Facility Project Dell Marketing LP - Computer Upgrades	\$12,870.88		
	\$37,955.70		
Invision Architecture - Facility Project Lint Van Lines - Facility Project	\$736.00		
Nuaire, Inc Airflow Workstation	\$9,464.40		
Skytron - OR Table VOC Associates, LLC - Facility Project	\$58,586.69 \$4,047,75		
VOC Associates, LLC - Facility Floject	\$4,047.75		

Depreciation Total	\$133,098.28
Salaries	\$1,683,147.78
GRAND TOTAL	\$2,670,098.86

## PURPOSE:

To set forth a policy for providing public information/documents as they pertain to business conducted by Crawford County Memorial Hospital.

## POLICY:

In accordance with Iowa Code Chapter 22, every person has the right to examine and copy and to publish or otherwise disseminate public records not protected under law by other law, rule and/or regulation. The right to examine includes the right to examine an authorized public record without charge while the public record is in the physical possession of the custodian (hospital). Code Chapter 22 also authorizes the custodian to charge a reasonable fee for the services of supervising records during examination and copying. Therefore, the hospital has established the following guidelines for publication and establishing charges for the assembly and copying of records and documents in response to requests for specific information:

1. For documents contained in files distributed in the normal course of business. This shall include materials related to the distribution of the monthly Board packet, special public meetings of the Board and other information and materials related to the care and safety of citizens.

a. No charge for materials printed as information provided at the beginning of a public meeting, including but not limited to each Board meeting.

b. No hospital charge for information accessed via the CCMH web site (www.ccmhia.com). Information not on the web site, or removed from the site, charges shall apply as outlined below.

NOTE: For purposes of this policy the "Board packet" is a compilation of several documents contained in individual, and discrete, electronic and paper files. These compiled documents include, but are not limited to, various financial files, various meeting minutes' files and files relating to a specific agenda item scheduled for Board review/action.

2. For documents not distributed in the normal course of business including, but not limited to, building plans & specifications, paper documents, e-mails and other related materials a fee shall be assessed as follows.

a. Personnel cost:

Personnel assigned to any on premises document review, research, scanning and/or retrieval process will be charged at a rate based on the cost of personnel assigned. Personnel costs shall be charged for all requests pursuant to Iowa Code chapter 22 for documents not distributed in the normal course of business. However, personnel costs will not be charged if the time required for the research, scanning and/or retrieval process is less than thirty (30) minutes.

## b. Paper copy requests:

In addition to personnel costs, the requesting party will be charged the following charges: copying/printing fee of \$.25 per page for black/white and \$.50 per page for color copies.

c. Electronic copies: For all documents kept in electronic file format:

In addition to personnel costs, the requesting party will be charged the costs of any storage device or delivery charge incurred in supplying the electronic copies.

d. For e-mail research requests:

A determination will first be made of the number of e-mails requested. This determination will be charged as a personnel cost.

3. Fee Payment: All fees must be paid as estimated in advance. Any excess fee shall be refunded to the requesting party within five (5) working days after the requested work is completed.

4. Conflicts: All questions regarding document classification and related fees shall be routed to the CEO for review and disposition.



## **Request A Public Record**

### **Contact Information (Please print)**

Name:			
Street Address:			
City:	State:	Zip:	
Phone:	Email:		

Enter a description – include the records title and date or date range if known. (Please print)

#### **Copy Information**

Copies	Charge	Quantity	Total Cost
Black & White Copies	\$0.25/page+ Personnel Cost		
Color Copies	\$0.50/page + Personnel Cost		
Electronic Media	TBD + Personnel Cost		
Emailed Documents	TBD + Personnel Cost		

#### **Delivery Method**

Selected	Delivery Method	Charge	Total Cost
Method			
	USPS Mail, 1 – 15 pages	Cost of Postage + Personnel Cost	
	USPS, 15+ pages	Cost of Postage + Personnel Cost	
	FAX	\$1.00 / page	
	Electronic Media	TBD	
	Pickup	Free	

APPROVED: \_\_\_\_\_

DATE: \_\_\_\_\_ BY: \_\_\_\_\_

DATE: \_\_\_\_\_\_BY: \_\_\_\_\_

DENIED FOR REASON(S) CHECKED BELOW:

□ Marketing, pricing strategies, and proprietary information where public disclosure of such information would harm the hospital's competitive position are protected under Iowa Code 21.5 (1)(I).

□ Peer review records are privileged and confidential. Quality Improvement activities are protected from discovery under Iowa Code 147.135.

□ To evaluate the professional competency of an individual whose appointment, hiring, performance, or discharge is being considered when necessary to prevent needless and irreparable injury to that individual's reputation. Iowa Code 21.5 (1)(i) □ Records contain HIPAA information – not able to disclose.

 $\Box$  No such document or report exists.

□ Other \_

Prepayment is requested for all copy and image reproduction requests. Please make checks payable to Crawford County Memorial Hospital. All requests for public records should be sent to the Administration Office. Please do not mail cash.