



## **BOARD OF TRUSTEES MEETING AGENDA**

5:30 p.m., Monday, September 28, 2026  
Hospital Meeting Rooms C-D  
100 Medical Parkway, Denison, IA

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- |                                                                                                                                                                                                                                                                                                   |                |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|
| <b>I. CALL TO ORDER</b>                                                                                                                                                                                                                                                                           | Jon Schuttinga |
| <b>II. ROLL CALL OF DIRECTORS</b>                                                                                                                                                                                                                                                                 | Heather Wight  |
| <b>III. ORAL COMMUNICATIONS – None Submitted</b>                                                                                                                                                                                                                                                  |                |
| <b>IV. WRITTEN COMMUNICATIONS – None Submitted</b>                                                                                                                                                                                                                                                |                |
| <b>V. CONSENT AGENDA ITEMS</b>                                                                                                                                                                                                                                                                    |                |
| A. Previous Month's Minutes                                                                                                                                                                                                                                                                       |                |
| B. Quality Committee Meeting Minutes                                                                                                                                                                                                                                                              |                |
| C. Medical Staff Meeting Minutes                                                                                                                                                                                                                                                                  |                |
| D. Executive Committee Meeting Minutes                                                                                                                                                                                                                                                            |                |
| E. Credentialing and Reappointments                                                                                                                                                                                                                                                               |                |
| F. Patient Experience Committee Meeting Minutes and Report                                                                                                                                                                                                                                        |                |
| G. Finance Committee Meeting Minutes                                                                                                                                                                                                                                                              |                |
| H. Payroll and AP – August                                                                                                                                                                                                                                                                        |                |
| I. Mission Committee Meeting Minutes                                                                                                                                                                                                                                                              |                |
| <i>Motion needed for Consent Agenda Items</i>                                                                                                                                                                                                                                                     |                |
| <b>VI. NEW BUSINESS/REPORTS</b>                                                                                                                                                                                                                                                                   |                |
| A. FY26 Audit                                                                                                                                                                                                                                                                                     | Joe Sparks     |
| <i>Motion Needed</i>                                                                                                                                                                                                                                                                              |                |
| B. Steri Capital Purchase                                                                                                                                                                                                                                                                         | Erin Muck      |
| <i>Motion Needed</i>                                                                                                                                                                                                                                                                              |                |
| C. Pharmacy Department Report                                                                                                                                                                                                                                                                     | Candace Ueding |
| D. Patient Story                                                                                                                                                                                                                                                                                  | Theresa Sheer  |
| E. CEO Report                                                                                                                                                                                                                                                                                     | Erin Muck      |
| F. Individual Board Member Comments                                                                                                                                                                                                                                                               | Board          |
| <b>VII. EXECUTIVE SESSION PURSUANT TO IOWA CODE</b>                                                                                                                                                                                                                                               |                |
| Section 21.5 (1) (l) To discuss marketing and pricing strategies or similar proprietary information in a meeting of a public hospital, where public disclosure of such information would harm such a hospital's competitive position when no public purpose would be served by public disclosure. |                |
| <i>Possible Motion</i>                                                                                                                                                                                                                                                                            |                |
| <b>I. ADJOURNMENT</b>                                                                                                                                                                                                                                                                             | Board Chair    |
| <i>Motion Needed</i>                                                                                                                                                                                                                                                                              |                |

### **Our Mission**

To provide convenient access to safe, high quality, patient centered healthcare by skilled and trusted professionals while exceeding customer expectations

**Board of Trustees**

August 31, 2026

A meeting of the Board of Trustees of Crawford County Memorial Hospital was held on Monday, August 31, 2026, in Hospital Board Room D at Crawford County Memorial Hospital, Denison, Iowa.

**CALL TO ORDER:** The Board of Trustees meeting was called to order at 5:30 p.m. by Schuttinga.

**ROLL CALL OF DIRECTORS**

Present on site during the meeting were Jay Mendlik, Jon Schuttinga, Amy Schultz, Vernon Sid Leise, David Reisz, Erin Muck (CEO), Rachel Melby (CFO), Heather Rasmussen (Chief Quality Officer), Theresa Sheer (CNO), Dr. David Wright (Chief of Staff) and Heather Wight (Recorder). Also in attendance were TJ Hodne (Director of Laboratory left at 5:40), Katie Tremel (Director of Radiology left at 5:40) and Jeremy Hogg (MainStreet Health joined via Webex at 5:31 and out at 6:44).

**ORAL COMMUNICATIONS**

No oral communications were received.

**WRITTEN COMMUNICATIONS**

No written communications for the general agenda items were received.

**CONSENT AGENDA ITEMS**

- 5.A approval of July 27, 2026, meeting minutes
- 5.B approval of Quality Committee minutes
- 5.C approval of Medical Staff meeting minutes
- 5.D approval of Executive Committee meeting minutes
- 5.E approval of credentialing appointments of Boyer, Brown, and Taylor and the reappointments of Azpeitia, Clegg, DenOtter and Schlaepfer and the distant site telemedicine appointments of Garcia and Gomez.
- 5.F approval of Patient Experience Committee meeting minutes and report.
- 5.G approval of Finance Committee meeting minutes
- 5.H approval of Payroll and AP – July
- 5.I approval of Mission Committee meeting minutes

A motion was made by Reisz, second by Leise, to approve the Consent Agenda as presented. Motion carried unanimously.

**NEW BUSINESS / REPORTS**

**Patient Story**

Muck introduced the idea of sharing patient stories at meetings to remind the team of the reason why we are here. Theresa Sheer shared a heartfelt letter from a patient's family highlighting the compassionate care provided by the hospital staff during a difficult end-of-life journey, emphasizing kindness and dignity beyond medical treatment.

**Laboratory Department Report**

Hodne reports on lab staffing adjustments to accommodate extended clinic hours and increased workload. The lab is actively recruiting for a full-time and PRN lab assistant to support 24-hour coverage. Lab procedures

**Board of Trustees**

August 31, 2026

increased by 9.39% compared to the previous year, and the department continues to host students for training. Efforts to improve patient experience focus on reducing wait times and improving registration processes.

**Radiology Department Report**

Tremel shared that radiology procedure volumes remained steady, bolstered by notable growth across echocardiography, CT, MRI, and newly introduced services. The ongoing MRI project, which officially kicked off on July 16, continues to progress smoothly and remains on schedule. Additionally, the recent deployment of advanced ultrasound machines has successfully elevated diagnostic image quality while significantly boosting daily staff and provider satisfaction.

**Organizational Improvement Projects**

- **Spanish Forms:** Rasmussen shared that the organizational improvement project to translate all forms and consents into Spanish to comply with regulatory requirements for limited English proficiency has been completed. The process for updating and approving forms has been centralized in marketing to ensure consistency and availability of the latest versions in both English and Spanish.
- **TeamSTEPPS:** Sheer shared the upcoming eight-week TeamSTEPPS master trainer session—short for Team Strategies and Tools to Enhance Performance and Patient Safety—runs from September 24 through November 12 to drive meaningful, lasting cultural change hospital-wide. This program equips leaders with the skills needed to implement and sustain cultural transformations focused on communication and safety across both clinical and non-clinical environments. The curriculum specifically centers on critical practices like closed-loop communication and stop-the-line protocols to enhance overall team performance and patient safety. Three leaders will be attending training and will become the ‘trainers’ for the rest of the organization. This will assist in our DMV iso certification efforts over the next few years.
- **Age Friendly Hospital:** Rasmussen shared the Age-Friendly Health System initiative targets older adult care through the "4Ms"—What Matters, Medication, Mentation, and Mobility—to preserve dignity, independence, and quality of life while aligning with broader quality, safety, and patient experience goals. Although primary challenges involve integrating the model into Cerner and ensuring consistent application across departments, patient feedback has been overwhelmingly positive, particularly regarding independence and pain management.

**Surgery Casework Capital Purchase**

The original capital budget of \$12,000 for replacing surgery casework and countertops has increased to \$28,000 to accommodate material upgrades from wood to stainless steel for easier cleaning and improved infection control. The work is being scheduled during surgery downtime to minimize disruption.

A motion made by Leise, second by Schultz, to approve the capital purchase in the amount of \$28,000.

**CEO Report**

Muck provided updates on facility projects, including drainage and sidewalk repairs at the clinic entrance starting September 8. The building project progresses with tile installation underway. Dr. Rathe is settling in well, with new equipment ordered to support his practice. The Iowa Hospital Association’s strategic planning

**Board of Trustees**

August 31, 2026

highlights legislative priorities, including efforts to extend the directed payment program and expand educational portals. A recent IHA survey reveals public concerns about affordability, with strong support for Medicaid and the 340B program.

**Individual Board Member Comments**

Mendlik asked for clarification regarding the capital purchase of the side-by-side ATV and the selection process.

**EXECUTIVE SESSION PURSUANT TO IOWA CODE**

**Section 21.5 (1)(I) To discuss marketing and pricing strategies and proprietary information where public disclosure of such information would harm the hospital's competitive position.**

The Board went into Closed Session at 6:09 p.m. with a motion made by Schultz, second by Leise. Motion carried unanimously. Members present during the closed session were Jay Mendlik, Jon Schuttinga, Amy Schultz, David Reisz, Vernon Sid Leise, Erin Muck (CEO), Rachel Melby (CFO), Heather Rasmussen (Chief Quality Officer), Theresa Sheer (CNO), Dr. David Wright (Chief of Staff), and Heather Wight (recorder).

Present via Webex was Jeremy Hogg (MainStreet Health).

A motion was made at 7:00 p.m. by Leise, second by Mendlik, to return the Board to Open Session. Motion carried unanimously.

No action was taken.

**ADJOURNMENT**

A motion was made by Leise, second by Mendlik, that the meeting be adjourned at 7:00 p.m. Motion carried unanimously.

**CRAWFORD COUNTY MEMORIAL HOSPITAL  
FINANCE COMMITTEE MEETING  
September 24, 2026, 8:30 A.M.**

A meeting of the Finance Committee of the Board of Trustees was held on Thursday, September 24, 2026, in the Administrative Conference Room. Present on site were Rachel Melby (CFO), Erin Muck (CEO), Jon Schuttinga, Amy Schultz, and Heather Wight (recorder). Present via Webex were Steve Bruner, CPA, and Joe Sparks, CPA, with Denman & Company.

The meeting was called to order at 8:35 pm.

**Committee Recommendations:**

1. Total Payroll & Accounts Payable of \$3,334,754.66 for approval of payment.
2. Approve the capital purchase of instruments for Dr. Rathe's clinic start up in the amount of \$6,090.14.

**Approval of Minutes**

The August 2026 minutes were reviewed and approved.

**CFO Report**

The CFO Report was reviewed.

**Financial Reports**

**Statistical, Income and Cash Flow Report**

Statistically, inpatient volumes continue to decline. In August, total Admissions were down 55% and patient days were down 51%. Year-to-date Admissions and Patient Days are each down 45%. The decrease is occurring in all admission types. Utilization Review is actively pursuing skilled referrals from the urban area hospitals, and Administration is following up on transfer data and internal procedures. Outpatient volumes are up slightly, 2%, driven by increased lab procedures and ER visits.

As a result, the net loss for the month was \$524,033. Compared to last August's net loss of \$366,686 the additional \$157,348 loss is due to the 1% increase in contractual adjustments or \$81,000, other income (340B discounts) continuing to decrease and down \$36,000, and interest income down \$50,000 and continuing to decrease due to staggered maturities of the construction project investments and advancements on the note.

The MRI installation project is winding down and will be completed at the end of September. Once we make our final payment of 20% in October, we will submit documentation for reimbursement from Iowa HHS for our grant award of \$1,253,950.

**Balance Sheet**

The Balance Sheet as of 08/31/2026 reflects Total Assets of \$83,332,590.

**Payroll & Accounts Payable**

The committee reviewed and recommends total Payroll & Accounts Payable of \$3,334,754.66 to the Board for approval. This amount includes \$2,003,276.16 in salaries.

**CRAWFORD COUNTY MEMORIAL HOSPITAL  
FINANCE COMMITTEE MEETING  
September 24, 2026, 8:30 A.M.**

**Accounts Receivable**

Patient Accounts Receivable as of 8/31/2026 totaled \$8,653,984 which is an increase of \$662,044 from July.

**New Business**

**Capital Purchase – Steris**

Purchase of clinical and surgical instruments for Dr. Rathe's clinic start-up was completed last month totaling \$6,090.14. This expense was executed via CEO signature authorization and brought before the committee.

**Other Business**

**FY2026 Audit Report**

Steve Bruner, CPA, and Joe Sparks, CPA, with Denman & Company, reviewed the FY2026 audit report.

**Adjourn** - The meeting was adjourned at 9:55 a.m.

# Crawford County Memorial Hospital

## Comparative Statistical Report

August 2026

|                             | Month to Date |         |          | Fiscal Year to Date |         |          |
|-----------------------------|---------------|---------|----------|---------------------|---------|----------|
|                             | FY 2027       | FY 2026 | Variance | FY 2027             | FY 2026 | Variance |
| <b>Total Admissions</b>     | 14            | 31      | -54.84%  | 35                  | 64      | -45.31%  |
| Acute                       | 11            | 25      | -56.00%  | 26                  | 53      | -50.94%  |
| Skilled                     | 2             | 5       | -60.00%  | 6                   | 9       | -33.33%  |
| ICF                         | 1             | 1       | 0.00%    | 3                   | 2       | 50.00%   |
| Respite                     | 0             | 0       | 0.00%    | 0                   | 0       | 0.00%    |
| <b>Total Patient Days*</b>  | 101           | 205     | -50.73%  | 241                 | 440     | -45.23%  |
| Acute                       | 36            | 92      | -60.87%  | 69                  | 182     | -62.09%  |
| Skilled                     | 6             | 46      | -86.96%  | 46                  | 132     | -65.15%  |
| ICF                         | 0             | 3       | -100.00% | 6                   | 4       | 50.00%   |
| Respite                     | 0             | 0       | 0.00%    | 0                   | 0       | 0.00%    |
| Observation                 | 59            | 64      | -7.81%   | 120                 | 122     | -1.64%   |
| *Includes Observation       |               |         |          |                     |         |          |
| <b>Average LOS (Acute)</b>  | 3.36          | 3.38    | -0.58%   | 2.40                | 3.41    | -29.64%  |
| <b>Hospital Procedures</b>  |               |         |          |                     |         |          |
| Inpatient                   | 417           | 876     | -52.40%  | 973                 | 1,692   | -42.49%  |
| Outpatient                  | 14,193        | 13,899  | 2.12%    | 28,348              | 27,588  | 2.75%    |
| <b>Total</b>                | 14,610        | 14,775  | -1.12%   | 29,321              | 29,280  | 0.14%    |
| Surgical Procedures         | 80            | 91      | -12.09%  | 153                 | 178     | -14.04%  |
| Anesthesia Procedures       | 66            | 74      | -10.81%  | 125                 | 149     | -16.11%  |
| ER Visits                   | 463           | 435     | 6.44%    | 906                 | 884     | 2.49%    |
| Admits from ER              | 14            | 26      | -46.15%  | 30                  | 44      | -31.82%  |
| Scheduled Outpatient Visits | 158           | 97      | 62.89%   | 291                 | 221     | 31.67%   |
| Ambulance Trips             | 107           | 119     | -10.08%  | 244                 | 238     | 2.52%    |
| Xray Procedures             | 542           | 607     | -10.71%  | 1,103               | 1,232   | -10.47%  |
| Mammography Procedures      | 80            | 97      | -17.53%  | 175                 | 209     | -16.27%  |
| Flouro Procedures           | 1             | 6       | -83.33%  | 1                   | 6       | -83.33%  |
| Ultrasound Dept Procedures  | 159           | 136     | 16.91%   | 290                 | 308     | -5.84%   |
| Echo Procedures             | 45            | 44      | 2.27%    | 108                 | 101     | 6.93%    |
| CT Dept Procedures          | 260           | 246     | 5.69%    | 573                 | 485     | 18.14%   |
| MRI Dept Procedures         | 70            | 83      | -15.66%  | 148                 | 168     | -11.90%  |
| Nuc Med Procedures          | 6             | 8       | -25.00%  | 9                   | 12      | -25.00%  |
| Total Radiology Procedures  | 1,163         | 1,227   | -5.22%   | 2,407               | 2,521   | -4.52%   |
| Respiratory Tx Procedures   | 75            | 71      | 5.63%    | 123                 | 157     | -21.66%  |
| EKG Procedures              | 169           | 109     | 55.05%   | 392                 | 177     | 121.47%  |
| Sleep Studies               | 35            | 16      | 118.75%  | 53                  | 37      | 43.24%   |
| Lab Procedures              | 7,203         | 6,963   | 3.45%    | 14,361              | 13,600  | 5.60%    |
| Physical Tx Procedures      | 1,299         | 1,850   | -29.78%  | 2,800               | 3,747   | -25.27%  |
| Speech Procedures           | 57            | 49      | 16.33%   | 161                 | 134     | 20.15%   |
| OT Procedures               | 116           | 92      | 26.09%   | 228                 | 250     | -8.80%   |
| Cardiac Rehab Procedures    | 325           | 159     | 104.40%  | 616                 | 341     | 80.65%   |
| Pulmonary Rehab Procedures  | 0             | 19      | -100.00% | 1                   | 31      | -96.77%  |
| Specialty Clinic Visits     | 410           | 468     | -12.39%  | 855                 | 952     | -10.19%  |
| Total Medical Clinic Visits | 2,991         | 3,055   | -2.09%   | 5,849               | 5,901   | -0.88%   |

**CRAWFORD COUNTY MEMORIAL HOSPITAL  
OPERATING/INCOME STATEMENT  
FOR THE MONTH ENDING AUGUST 31, 2026**

| Gray lines are YTD. All %'s are based on net revenue except for the variance column and gross revenue. |                                |               |                                |               |                                  |               |                             |               |
|--------------------------------------------------------------------------------------------------------|--------------------------------|---------------|--------------------------------|---------------|----------------------------------|---------------|-----------------------------|---------------|
|                                                                                                        | CURRENT MONTH<br><u>ACTUAL</u> |               | CURRENT MONTH<br><u>BUDGET</u> |               | CURRENT MONTH<br><u>VARIANCE</u> |               | PRIOR YEAR<br><u>ACTUAL</u> |               |
| <b><u>PATIENT SERVICE REVENUES</u></b>                                                                 |                                |               |                                |               |                                  |               |                             |               |
| INPATIENT SERVICES                                                                                     | 206,881                        | 3.3%          | 583,880                        | 8.6%          | (430,079)                        | -67.5%        | 326,828                     | 9.5%          |
|                                                                                                        | 501,960                        | 4.0%          | 583,880                        | 8.6%          | (718,880)                        | -58.9%        | 326,828                     | 7.5%          |
| OUTPATIENT SERVICES                                                                                    | 6,118,198                      | 96.5%         | 6,117,036                      | 90.3%         | (554,932)                        | -8.3%         | 5,621,945                   | 89.2%         |
|                                                                                                        | 11,958,936                     | 95.3%         | 6,117,036                      | 90.3%         | (831,230)                        | -6.5%         | 5,621,945                   | 90.8%         |
| SWING BED SERVICES                                                                                     | 17,209                         | 0.3%          | 70,174                         | 1.0%          | (59,344)                         | -77.5%        | 127,042                     | 1.3%          |
|                                                                                                        | 90,125                         | 0.7%          | 70,174                         | 1.0%          | (56,602)                         | -38.6%        | 127,042                     | 1.7%          |
| <b>TOTAL GROSS PATIENT REVENUE</b>                                                                     | <b>6,342,288</b>               | <b>100.0%</b> | <b>7,386,643</b>               | <b>100.0%</b> | <b>(1,044,356)</b>               | <b>-14.1%</b> | <b>6,353,431</b>            | <b>100.0%</b> |
|                                                                                                        | 12,551,022                     | 100.0%        | 14,157,733                     | 100.0%        | (1,606,712)                      | -11.3%        | 12,429,246                  | 100.0%        |
| <b><u>DEDUCTIONS FROM REVENUE</u></b>                                                                  |                                |               |                                |               |                                  |               |                             |               |
| MEDICARE ADJUSTMENTS                                                                                   | (1,456,691)                    | -23.0%        | (1,489,640)                    | -22.0%        | 168,371                          | -10.4%        | (1,529,263)                 | -21.8%        |
|                                                                                                        | (3,287,777)                    | -26.2%        | (1,489,640)                    | -22.0%        | (173,075)                        | 5.6%          | (1,529,263)                 | -23.5%        |
| TITLE XIX ADJUSTMENTS                                                                                  | (281,075)                      | -4.4%         | (304,699)                      | -4.5%         | 51,324                           | -15.4%        | (313,113)                   | -5.1%         |
|                                                                                                        | (504,811)                      | -4.0%         | (304,699)                      | -4.5%         | 132,287                          | -20.8%        | (313,113)                   | -5.1%         |
| BLUE CROSS ADJUSTMENTS                                                                                 | (630,584)                      | -9.9%         | (717,735)                      | -10.6%        | 152,400                          | -19.5%        | (393,988)                   | -10.2%        |
|                                                                                                        | (1,297,527)                    | -10.3%        | (717,735)                      | -10.6%        | 203,192                          | -13.5%        | (393,988)                   | -8.4%         |
| OTHER ADJUSTMENTS                                                                                      | (493,789)                      | -7.8%         | (380,067)                      | -5.6%         | (79,170)                         | 19.1%         | (368,898)                   | -6.1%         |
|                                                                                                        | (926,857)                      | -7.4%         | (380,067)                      | -5.6%         | (132,171)                        | 16.6%         | (368,898)                   | -6.1%         |
| PROVISION FOR UNCOLLECTIBLE                                                                            | (198,607)                      | -3.1%         | (188,650)                      | -2.8%         | 7,193                            | -3.5%         | (129,652)                   | -3.3%         |
|                                                                                                        | (424,541)                      | -3.4%         | (188,650)                      | -2.8%         | (30,091)                         | 7.6%          | (129,652)                   | -2.7%         |
| CHARITY CARE                                                                                           | (4,651)                        | -0.1%         | (11,550)                       | -0.2%         | 7,949                            | -63.1%        | (5,939)                     | -0.5%         |
|                                                                                                        | (5,896)                        | 0.0%          | (11,550)                       | -0.2%         | 18,254                           | -75.6%        | (5,939)                     | -0.3%         |
| TOTAL DEDUCTIONS FROM REVENUE                                                                          | (3,065,397)                    | -48.3%        | (3,373,464)                    | -45.7%        | 308,067                          | -9.1%         | (2,984,140)                 | -47.0%        |
|                                                                                                        | (6,447,409)                    | -51.4%        | (6,465,805)                    | -45.7%        | 18,397                           | -0.3%         | (5,724,992)                 | -46.1%        |
| <b>NET PATIENT REVENUE</b>                                                                             | <b>3,276,891</b>               | <b>51.7%</b>  | <b>4,013,180</b>               | <b>54.3%</b>  | <b>(736,289)</b>                 | <b>-18.3%</b> | <b>3,369,291</b>            | <b>53.0%</b>  |
| <i>(as % of Gross Patient Revenue)</i>                                                                 | 6,103,613                      | 48.6%         | 7,691,928                      | 54.3%         | (1,588,315)                      | -20.6%        | 6,704,254                   | 53.9%         |
|                                                                                                        |                                |               |                                |               |                                  |               |                             |               |
| <b>NET PATIENT REVENUE</b>                                                                             | <b>3,276,891</b>               | <b>97.8%</b>  | <b>4,013,180</b>               | <b>97.5%</b>  | <b>(736,289)</b>                 | <b>-18.3%</b> | <b>3,369,291</b>            | <b>96.9%</b>  |
| <i>(as % of Total Operating Revenue)</i>                                                               | 6,103,613                      | 95.7%         | 7,691,928                      | 97.4%         | (1,588,315)                      | -20.6%        | 6,704,254                   | 95.9%         |
| <b>OTHER REVENUE</b>                                                                                   |                                |               |                                |               |                                  |               |                             |               |
| DIETARY/MEALS INCOME                                                                                   | 6,973                          | 0.2%          | 8,025                          | 0.2%          | (1,052)                          | -13.1%        | 6,762                       | 0.2%          |
|                                                                                                        | 15,468                         | 0.2%          | 8,025                          | 0.2%          | (582)                            | -3.6%         | 6,762                       | 0.2%          |
| OTHER INCOME                                                                                           | 66,196                         | 2.0%          | 93,967                         | 2.3%          | (27,771)                         | -29.6%        | 169,170                     | 2.9%          |
|                                                                                                        | 260,929                        | 4.1%          | 93,967                         | 2.4%          | 72,996                           | 38.8%         | 169,170                     | 3.9%          |
| TOTAL OTHER REVENUE                                                                                    | 73,169                         | 2.2%          | 101,992                        | 2.5%          | (28,823)                         | -28.3%        | 109,565                     | 3.1%          |
|                                                                                                        | 276,398                        | 4.3%          | 203,983                        | 2.6%          | 72,414                           | 35.5%         | 285,497                     | 4.1%          |
| <b>TOTAL OPERATING REVENUE</b>                                                                         | <b>3,350,060</b>               | <b>100.0%</b> | <b>4,115,171</b>               | <b>100.0%</b> | <b>(765,111)</b>                 | <b>-18.6%</b> | <b>3,478,856</b>            | <b>100.0%</b> |
|                                                                                                        | 6,380,011                      | 100.0%        | 7,895,911                      | 100.0%        | (1,515,901)                      | -19.2%        | 6,989,751                   | 100.0%        |
|                                                                                                        |                                |               |                                |               |                                  |               |                             |               |
| <b><u>OPERATING EXPENSES</u></b>                                                                       |                                |               |                                |               |                                  |               |                             |               |
| SALARIES                                                                                               | 2,034,640                      | 60.7%         | 2,025,566                      | 53.5%         | (166,286)                        | -7.6%         | 1,835,686                   | 55.7%         |
|                                                                                                        | 3,966,709                      | 62.2%         | 2,025,566                      | 53.5%         | (259,783)                        | -6.1%         | 1,835,686                   | 54.0%         |
| BENEFITS                                                                                               | 609,088                        | 18.2%         | 685,616                        | 17.4%         | (108,817)                        | -15.2%        | 582,032                     | 16.2%         |
|                                                                                                        | 1,232,639                      | 19.3%         | 685,616                        | 17.8%         | 547,023                          | 79.8%         | 582,032                     | 16.4%         |
| PROFESSIONAL FEES                                                                                      | 307,631                        | 9.2%          | 277,745                        | 7.3%          | 5,841                            | 1.9%          | 390,127                     | 10.4%         |
|                                                                                                        | 675,862                        | 10.6%         | 277,745                        | 7.3%          | 96,327                           | 16.6%         | 390,127                     | 10.8%         |
| SUPPLIES & EXPENSES                                                                                    | 641,286                        | 19.1%         | 843,840                        | 22.8%         | (297,187)                        | -31.7%        | 673,164                     | 23.1%         |
|                                                                                                        | 1,266,155                      | 19.8%         | 843,840                        | 22.6%         | 422,315                          | 50.0%         | 673,164                     | 21.1%         |
| OCCUPANCY                                                                                              | 186,265                        | 5.6%          | 161,054                        | 3.9%          | 25,210                           | 15.7%         | 139,803                     | 3.9%          |
|                                                                                                        | 359,125                        | 5.6%          | 161,054                        | 4.1%          | 37,017                           | 11.5%         | 139,803                     | 3.9%          |
| DEPRECIATION                                                                                           | 205,792                        | 6.1%          | 275,000                        | 6.7%          | (69,208)                         | -25.2%        | 203,792                     | 5.9%          |
|                                                                                                        | 397,583                        | 6.2%          | 275,000                        | 7.0%          | 122,583                          | 44.6%         | 203,792                     | 5.8%          |
| <b>TOTAL OPERATING EXPENSE</b>                                                                         | <b>3,984,702</b>               | <b>118.9%</b> | <b>4,595,149</b>               | <b>111.7%</b> | <b>(610,447)</b>                 | <b>-13.3%</b> | <b>4,002,151</b>            | <b>115.0%</b> |
|                                                                                                        | 7,898,073                      | 123.8%        | 8,863,971                      | 112.3%        | (965,898)                        | -10.9%        | 7,826,755                   | 112.0%        |
|                                                                                                        |                                |               |                                |               |                                  |               |                             |               |
| <b>NET OPERATING INCOME (LOSS)</b>                                                                     | <b>(634,642)</b>               | <b>-18.9%</b> | <b>(479,978)</b>               | <b>-11.7%</b> | <b>(154,664)</b>                 | <b>32.2%</b>  | <b>(523,295)</b>            | <b>-15.0%</b> |
|                                                                                                        | (1,518,062)                    | -23.8%        | (968,059)                      | -12.3%        | (550,003)                        | 56.8%         | (837,004)                   | -12.0%        |
|                                                                                                        |                                |               |                                |               |                                  |               |                             |               |
| <b><u>NONOPERATING REV/EXP</u></b>                                                                     |                                |               |                                |               |                                  |               |                             |               |
| TAXES                                                                                                  | 165,023                        | 4.9%          | 165,023                        | 4.0%          | -                                | 0.0%          | 165,896                     | 4.8%          |
|                                                                                                        | 165,023                        | 5.2%          | 165,023                        | 4.2%          | -                                | 0.0%          | 165,896                     | 4.7%          |
| GENERAL CONTRIBUTIONS                                                                                  | 300                            | 0.1%          | 1,000                          | 0.0%          | 1,170                            | 0.0%          | 10                          | 0.0%          |
|                                                                                                        | 300                            | 0.0%          | 1,000                          | 0.0%          | 470                              | 0.0%          | 10                          | 0.0%          |
| INTEREST INCOME                                                                                        | 66,618                         | 2.3%          | 79,167                         | 1.9%          | (2,895)                          | -3.7%         | 135,836                     | 3.7%          |
|                                                                                                        | 66,618                         | 2.2%          | 79,167                         | 2.0%          | (15,444)                         | -9.8%         | 135,836                     | 3.8%          |
| INTEREST EXPENSE                                                                                       | (132,994)                      | -4.0%         | (154,919)                      | -7.5%         | 22,063                           | -14.2%        | (136,697)                   | -3.9%         |
|                                                                                                        | (132,994)                      | -4.2%         | (154,919)                      | -3.9%         | 43,988                           | -14.2%        | (136,697)                   | -3.9%         |
| <b>TOTAL NONOPERATING INCOME (LOSS)</b>                                                                | <b>110,608</b>                 | <b>3.3%</b>   | <b>90,270</b>                  | <b>2.2%</b>   | <b>20,338</b>                    | <b>22.5%</b>  | <b>156,609</b>              | <b>4.5%</b>   |
|                                                                                                        | 209,555                        | 3.3%          | 180,541                        | 2.3%          | 29,015                           | 16.1%         | 321,655                     | 4.6%          |
|                                                                                                        |                                |               |                                |               |                                  |               |                             |               |
| <b>NET INCOME (LOSS)</b>                                                                               | <b>(524,033)</b>               | <b>-15.6%</b> | <b>(389,707)</b>               | <b>-9.5%</b>  | <b>(134,326)</b>                 | <b>34.5%</b>  | <b>(366,686)</b>            | <b>-10.5%</b> |
| <i>Year to Date</i>                                                                                    | (1,308,507)                    | -20.5%        | (787,519)                      | -10.0%        | (520,988)                        | 66.2%         | (515,348)                   | -7.4%         |

**CRAWFORD COUNTY MEMORIAL HOSPITAL  
STATEMENT OF CASH FLOWS  
FOR THE MONTH ENDING AUGUST 31, 2026**

|                                                                  | <u>THIS MONTH</u> | <u>YTD</u>  |
|------------------------------------------------------------------|-------------------|-------------|
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>                      |                   |             |
| CASH RECEIVED FROM PATIENTS AND THIRD-PARTY PAYORS               | 3,144,066         | 8,265,680   |
| CASH PAID TO SUPPLIERS FOR GOODS AND SERVICES                    | (1,808,999)       | (3,759,284) |
| CASH PAID TO EMPLOYEES FOR SERVICES                              | (1,912,567)       | (4,039,809) |
| OTHER OPERATING REVENUE RECEIVED                                 | 73,169            | 276,398     |
| NET CASH PROVIDED BY OPERATING ACTIVITIES                        | (504,331)         | 742,984     |
| <b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>           |                   |             |
| COUNTY TAXES                                                     | -                 | 16,802      |
| <b>CASH FLOW FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>   |                   |             |
| PROCEEDS FROM ISSUANCE OF LONG-TERM DEBT                         | -                 | -           |
| PRINCIPAL PAYMENTS ON LONG-TERM DEBT                             | (57,202)          | (114,266)   |
| INTEREST PAID ON LONG-TERM DEBT                                  | (25,753)          | (51,644)    |
| ACQUISITION OF PROPERTY AND EQUIPMENT                            | (51,603)          | (98,721)    |
| CONSTRUCTION PROJECT FUNDS                                       | (525,279)         | (941,346)   |
| NET CASH FROM (USED IN) CAPITAL AND RELATED FINANCING ACTIVITIES | (659,837)         | (1,205,977) |
| <b>CASH FLOW FROM INVESTING ACTIVITIES</b>                       |                   |             |
| INTEREST RECEIVED                                                | 45,912            | 79,772      |
| PROCEEDS FROM MATURITIES OF CERTIFICATES OF DEPOSIT              | 23,756            | 49,798      |
| PURCHASE OF CERTIFICATE OF DEPOSIT                               | -                 | -           |
| PROCEEDS OF MATURITIES OF U.S. GOVERNMENT AGENCY SECURITIES      | -                 | -           |
| PURCHASE OF GOVERNMENT AGENCY SECURITIES                         | -                 | -           |
| NET CASH PROVIDED BY INVESTING ACTIVITIES                        | 69,668            | 129,569     |
| <b>NET INCREASE (DECREASE) IN CASH</b>                           | (1,094,500)       | (316,621)   |
| <b>CASH</b>                                                      |                   |             |
| BEGINNING                                                        | 33,686,889        | 32,909,010  |
| ENDING                                                           | 32,592,389        | 32,592,389  |

| <u>OPERATING INDICATORS:</u> | <u>MAR</u> | <u>APR</u> | <u>MAY</u> | <u>JUN</u> | <u>JUL</u> | <u>AUG</u> | <u>Target</u> | <u>Desirable<br/>Trend</u> |
|------------------------------|------------|------------|------------|------------|------------|------------|---------------|----------------------------|
| Total Margin:                | 25.65%     | 23.05%     | 8.39%      | 53.04%     | -24.05%    | -14.58%    | 2.00%         | Increasing                 |
| YTD Margin                   |            |            |            | 8.41%      |            |            |               |                            |
| Debt Service Coverage Ratio: | 2.17       | 2.66       | 2.35       | 3.02       | 2.69       | 2.64       | 1.60          | Increasing                 |
| Days Revenue in Patient A/R: | 50         | 45         | 43         | 44         | 43         | 46         | 50            | Decreasing                 |
| Days Cash on Hand:           | 279        | 281        | 272        | 279        | 281        | 269        | 180           | Increasing                 |
| (w/o Project funds)          | (194)      | (202)      | (195)      | (212)      | (218)      | (211)      |               |                            |

**CRAWFORD COUNTY MEMORIAL HOSPITAL**  
**BALANCE SHEET**  
**AS OF: 8/31/26**

|                                   | Current Month |         | Prior Month  |         | 1-Month Net Change |         | 1 Year Ago Month |         |
|-----------------------------------|---------------|---------|--------------|---------|--------------------|---------|------------------|---------|
| ASSETS                            |               |         |              |         |                    |         |                  |         |
| CURRENT ASSETS                    |               |         |              |         |                    |         |                  |         |
| Total Cash                        | 12,208,822    | 14.65%  | 13,133,983   | 15.70%  | (925,162)          | -7.04%  | 12,594,058       | 15.28%  |
| Patient Receivables               | 9,316,028     | 11.18%  | 8,653,984    | 10.34%  | 662,044            | 7.65%   | 9,813,686        | 11.91%  |
| Allowance for Uncollectibles      | (653,000)     | -0.78%  | (662,000)    | -0.79%  | 9,000              | -1.36%  | (558,000)        | -0.68%  |
| Allowance for Contractuals        | (2,710,000)   | -3.25%  | (2,430,000)  | -2.90%  | (280,000)          | 11.52%  | (3,110,000)      | -3.77%  |
| Net Accounts Receivable           | 5,953,028     | 7.14%   | 5,561,984    | 6.65%   | 391,044            | 7.03%   | 6,145,686        | 7.46%   |
| Other Receivables                 |               |         |              |         |                    |         |                  |         |
| Est. Third Party Settlement       | -             | 0.00%   | -            | 0.00%   | -                  | 0.00%   | -                | 0.00%   |
| Taxes Receivable                  | 1,980,270     | 2.38%   | 1,980,270    | 2.37%   | -                  | 0.0%    | 1,990,757        | 2.42%   |
| Other                             | 192,517       | 0.23%   | 323,311      | 0.39%   | (130,794)          | -40.45% | 238,272          | 0.29%   |
| Inventory                         | 1,425,433     | 1.71%   | 1,420,236    | 1.70%   | 5,197              | 0.37%   | 1,523,669        | 1.85%   |
| Prepaid Expenses & Other          | 1,081,815     | 1.30%   | 980,582      | 1.17%   | 101,233            | 10.32%  | 768,893          | 0.93%   |
| TOTAL CURRENT ASSETS              | 22,841,884    | 27.41%  | 23,400,366   | 27.96%  | (558,482)          | -2.39%  | 23,261,334       | 28.22%  |
| ASSETS LIMITED AS TO USE          |               |         |              |         |                    |         |                  |         |
| Investments                       |               |         |              |         |                    |         |                  |         |
| Cash & CD's                       | 13,339,844    | 16.01%  | 13,045,341   | 15.59%  | 294,503            | 2.26%   | 11,832,505       | 14.36%  |
| Bond/Project Funds                | 7,043,722     | 8.45%   | 7,507,564    | 8.97%   | (463,841)          | -6.18%  | 14,944,154       | 18.13%  |
| Interest Receivable               | 70,704        | 0.08%   | 64,101       | 0.08%   | 6,603              | 10.30%  | 55,561           | 0.07%   |
| TOTAL ASSETS LIMITED AS TO USE    | 20,454,271    | 24.55%  | 20,617,006   | 24.64%  | (162,735)          | -0.79%  | 26,832,219       | 32.55%  |
| OTHER ASSETS                      |               |         |              |         |                    |         |                  |         |
| Physician Practice Intangibles    | 815,000       | 0.98%   | 815,000      | 0.97%   | -                  | 100.00% | 815,000          | 0.99%   |
| TOTAL OTHER ASSETS                | 815,000       | 0.98%   | 815,000      | 0.97%   | -                  | 0.00%   | 815,000          | 0.99%   |
| PROPERTY & EQUIPMENT, NET         |               |         |              |         |                    |         |                  |         |
| Land                              | 314,500       | 0.38%   | 314,500      | 0.38%   | -                  | 0.00%   | 314,500          | 0.38%   |
| Land held for Future Dev          | 120,400       | 0.14%   | 120,400      | 0.14%   | -                  | 0.00%   | 120,400          | 0.15%   |
| Land Improvements                 | 2,635,808     | 3.16%   | 2,635,808    | 3.15%   | -                  | 0.00%   | 2,623,208        | 3.18%   |
| Building                          | 8,881,693     | 10.66%  | 8,881,693    | 10.61%  | -                  | 0.00%   | 8,817,829        | 10.70%  |
| Fixed Equipment                   | 18,336,134    | 22.00%  | 18,336,134   | 21.91%  | -                  | 0.00%   | 18,110,326       | 21.97%  |
| Major Moveable Equipment          | 24,109,290    | 28.93%  | 24,096,710   | 28.80%  | 12,580             | 0.05%   | 22,790,754       | 27.65%  |
| Leased Equipment                  | 1,439,076     | 1.73%   | 1,439,076    | 1.72%   | -                  | 0.00%   | 1,439,076        | 1.75%   |
| Deferred Costs                    | 22,840,137    | 27.41%  | 22,273,685   | 26.62%  | 566,452            | 2.54%   | 14,268,686       | 17.31%  |
| Right of Use Subscriptions        | 486,650       | 0.58%   | 486,650      | 0.58%   | -                  | 0.00%   | 486,650          | 0.59%   |
| Allowance for Depreciation        | (43,487,035)  | -52.18% | (43,281,244) | -51.72% | (205,792)          | 0.48%   | (41,031,535)     | -49.78% |
| TOTAL PROPERTY & EQUIP, NET       | 35,676,652    | 42.81%  | 35,303,412   | 42.19%  | 373,240            | 1.06%   | 27,939,894       | 33.90%  |
| DEFERRED OUTFLOWS OF RESOURCES    |               |         |              |         |                    |         |                  |         |
| Pension Related Deferred Outflows | 2,921,950     | 3.51%   | 2,921,950    | 3.49%   | -                  | 0.00%   | 2,883,373        | 3.50%   |
| Deferred Loss on Refunding        | 622,833       | 0.75%   | 622,833      | 0.74%   | -                  | 0.00%   | 692,038          | 0.84%   |
| TOTAL DEFERRED OUTFLOWS           | 3,544,783     | 4.25%   | 3,544,783    | 4.24%   | -                  | 0.00%   | 3,575,411        | 4.34%   |
| TOTAL ASSETS                      | 83,332,590    | 100.00% | 83,680,567   | 100.00% | (347,977)          | -0.42%  | 82,423,858       | 100.00% |
| LIABILITIES & NET ASSETS          |               |         |              |         |                    |         |                  |         |
| CURRENT LIABILITIES               |               |         |              |         |                    |         |                  |         |
| Accounts Payable                  | 375,476       | 0.45%   | 605,446      | 0.72%   | (229,970)          | -37.98% | 366,220          | 0.44%   |
| Accrued Payroll & Payroll Taxes   | 2,314,383     | 2.78%   | 1,994,588    | 2.38%   | 319,795            | 16.03%  | 2,213,098        | 2.69%   |
| Accrued Health Insurance          | 2,156,252     | 2.59%   | 2,002,893    | 2.39%   | 153,358            | 7.66%   | 2,218,426        | 2.69%   |
| Deferred Pro Tax Receivable       | 1,650,225     | 1.98%   | 1,815,248    | 2.17%   | (165,023)          | -9.09%  | 1,658,964        | 2.01%   |
| Due to Third Parties - Other      | 3,877         | 0.00%   | 5,882        | 0.01%   | (2,005)            | -34.09% | 2,441            | 0.00%   |
| Lease Payable - Short Term        | 139,052       | 0.17%   | 139,052      | 0.17%   | -                  | 0.00%   | 139,052          | 0.17%   |
| Est. Third Party Settlements      | 2,437,803     | 2.93%   | 2,437,803    | 2.91%   | -                  | 0.00%   | 1,737,575        | 2.11%   |
| Construction Payable              | 570,431       | 0.68%   | 570,431      | 0.68%   | -                  | 0.00%   | 570,431          | 0.69%   |
| TOTAL CURRENT LIABILITIES         | 9,647,499     | 11.58%  | 9,571,344    | 11.44%  | 76,155             | 0.80%   | 8,906,208        | 10.81%  |
| OTHER LIABILITIES                 |               |         |              |         |                    |         |                  |         |
| Lease Payable - Long Term         | 240,044       | 0.29%   | 240,044      | 0.29%   | -                  | 0.00%   | 240,044          | 0.29%   |
| Bonds Payable - Long Term         | 36,309,556    | 43.57%  | 36,366,759   | 43.46%  | (57,202)           | -0.16%  | 37,481,952       | 45.47%  |
| Interest Payable                  | 321,309       | 0.39%   | 214,206      | 0.26%   | 107,103            | 50.00%  | 355,089          | 0.43%   |
| Net Pension Liability             | 4,492,065     | 5.39%   | 4,442,065    | 5.31%   | 50,000             | 1.13%   | 6,769,543        | 8.21%   |
| TOTAL LONG-TERM LIABILITIES       | 41,362,975    | 49.64%  | 41,263,074   | 49.31%  | 99,901             | 0.24%   | 44,846,628       | 54.41%  |
| TOTAL LIABILITIES                 | 51,010,474    | 61.21%  | 50,834,418   | 60.75%  | 176,056            | 0.35%   | 53,752,837       | 65.22%  |
| DEFERRED INFLOWS OF RESOURCES     |               |         |              |         |                    |         |                  |         |
| Pension Related Deferred Inflows  | 1,189,327     | 1.43%   | 1,189,327    | 1.42%   | -                  | 0.00%   | 1,036,251        | 1.26%   |
| OPEB Related Deferred Inflows     | 251,200       | 0.30%   | 251,200      | 0.30%   | -                  | 0.00%   | 251,200          | 0.30%   |
| TOTAL DEFERRED INFLOWS            | 1,440,527     | 1.73%   | 1,440,527    | 1.72%   | -                  | 0.00%   | 1,287,451        | 1.56%   |
| NET ASSETS                        |               |         |              |         |                    |         |                  |         |
| General Fund                      | 32,190,096    | 38.63%  | 32,190,096   | 38.47%  | -                  | 0.00%   | 27,898,918       | 33.85%  |
| Net Revenue (Loss)                | (1,308,507)   | -1.57%  | (784,474)    | -0.94%  | (524,033)          | 66.80%  | (515,348)        | -0.63%  |
| TOTAL NET ASSETS                  | 30,881,589    | 37.06%  | 31,405,623   | 37.53%  | (524,033)          | -1.67%  | 27,383,570       | 33.22%  |
| TOTAL LIABILITIES & NET ASSETS    | 83,332,590    | 100.00% | 83,680,567   | 100.00% | (347,977)          | -0.42%  | 82,423,858       | 100.00% |
|                                   |               |         |              |         |                    |         |                  |         |

# CCMH Expense Pairs for the Month of August 2026

|                                              |              |                                              |             |
|----------------------------------------------|--------------|----------------------------------------------|-------------|
| Access Technologies - Fees                   | \$267.75     | Grainger - Supplies                          | \$650.62    |
| Advanced Sterilization Products - Supplies   | \$360.08     | GRP & Associates Inc. - Fees                 | \$1,038.17  |
| Agiliti Health, Inc. - Fees                  | \$6,652.87   | Kendra Hartwig - Expenses                    | \$2,000.00  |
| Gerardo Ahlberg - Expenses                   | \$2,000.00   | Healthcare Logistics, Inc. - Supplies        | \$93.65     |
| Airgas USA - Supplies                        | \$800.59     | Health Partners of Southwest Iowa - Fees     | \$4,962.00  |
| Alcon Vision, LLC - Supplies                 | \$11,471.36  | Healthcare Compliance Testing, LLC - Fees    | \$900.00    |
| Alcor Scientific - Supplies                  | \$2,255.63   | HealthLinx, Inc. - Fees                      | \$40,079.20 |
| Align Ophthalmic, LLC - Supplies             | \$1,887.74   | Healthmark Industries Co., Inc. - Supplies   | \$79.56     |
| American Messaging - Fees                    | \$48.64      | Heartland Business Systems, LLC - Fees       | \$23,903.66 |
| Ameritex Services - Fees                     | \$2,740.17   | Highland Medical Staffing - Fees             | \$2,907.95  |
| Ampride Tire & Auto Center - Fees            | \$68.00      | Hologic, Inc. - Supplies                     | \$1,649.00  |
| Anderson Erickson Dairy Co. - Supplies       | \$778.82     | ICP Medical, LLC - Fees                      | \$962.03    |
| ARJO, Inc. - Supplies                        | \$1,192.20   | ICU Medical, Inc. - Supplies                 | \$7,188.86  |
| Aspen Surgical Products, Inc. - Supplies     | \$589.88     | ID Apparel LLC - Supplies                    | \$977.50    |
| Whitlee Auen - Expenses                      | \$190.46     | Insight Health Corp. - Fees                  | \$82,730.00 |
| Bayer Healthcare - Supplies                  | \$62,091.16  | Insight Public Sector, Inc. - Fees           | \$8,819.87  |
| Beckman Coulter, Inc. - Supplies             | \$2,257.28   | Integrated Telehealth Partners - Fees        | \$18,020.00 |
| Kathy Berens-Brownmiller - Expenses          | \$888.00     | Iowa Dept. of Inspections Appeals - Fees     | \$280.00    |
| Madelyn Bigalke - Expense                    | \$41.09      | Iowa Hospital Association - Fees             | \$125.00    |
| Bio-Rad Laboratories, LLC - Supplies         | \$612.72     | Jackson Physician Search, LLC - Fees         | \$29,600.00 |
| Biovigil Technologies, LLC - Supplies        | \$2,264.32   | Jambiz - Rent                                | \$1,050.00  |
| Bomgaars - Supplies                          | \$107.82     | JP Gasway Co. - Fees                         | \$1,580.00  |
| Bound Tree Medical LLC - Supplies            | \$310.25     | KDSN FM - Advertising                        | \$3,651.59  |
| Bracco Diagnostics, Inc. - Supplies          | \$1,118.70   | Language Lines Service - Fees                | \$571.45    |
| Dr. Benjamin Burkett - Expenses              | \$139.20     | Lifeserve Blood Center - Fees                | \$4,939.66  |
| Cable Channel 13 - Advertising               | \$403.00     | Macro Helix LLC - Fees                       | \$11,520.47 |
| Cardinal Health - Supplies                   | \$16,868.76  | Manilla Times - Advertising                  | \$346.14    |
| Cardinal Supplies and Fresheners - Supplies  | \$633.60     | Mapleton Press - Advertising                 | \$0.00      |
| Carroll Cleaning Supply - Supplies           | \$2,452.05   | Marco Technologies, LLC - Fees               | \$3,435.68  |
| Carroll Control Systems, Inc. - Fees         | \$3,765.76   | Martin Bros Distributing Co., LLC - Supplies | \$3,206.75  |
| CenturyLink - Fees                           | \$480.82     | Masimo Americas, Inc. - Supplies             | \$272.13    |
| Cepheid - Supplies                           | \$4,107.26   | Maxtown Medical Corp., LLC - Supplies        | \$652.00    |
| Cerner Corporation - Fees                    | \$48,802.25  | McKesson Medical Surgical - Supplies         | \$3,657.57  |
| Chamber & Development - Fees                 | \$8,000.00   | Medical Solutions - Fees                     | \$43,437.75 |
| Change Healthcare - Fees                     | \$5,868.70   | Medline Industries LP - Supplies             | \$20,782.40 |
| Chubb - Premiums                             | \$42,043.75  | Methodist Physicians Clinic - Fees           | \$3,050.00  |
| Clarity Group, Inc. - Fees                   | \$775.00     | Microsoft Corporation - Fees                 | \$2,022.30  |
| Jenna Cloud - Expenses                       | \$1,000.00   | MidAmerican Energy - Utilities               | \$11.72     |
| CMI, Inc. - Supplies                         | \$82.61      | Mindray DS USA, Inc. - Supplies              | \$1,832.84  |
| Cobblestone Inn & Suites - Fees              | \$312.00     | Monarch Booster Club - Sponsorship           | \$500.00    |
| Colonial Life - Premiums                     | \$554.86     | MWH Law Group, LLP - Fees                    | \$4,414.50  |
| CompHealth - Fees                            | \$216.85     | NAHAM - Fees                                 | \$220.00    |
| Computer Transportation Services, LTD - Fees | \$995.00     | Nebraska Medicine - Fees                     | \$1,250.00  |
| Constellation Newenergy - Utilities          | \$3,575.57   | New Century FS - Fuel                        | \$3,532.90  |
| Contract Guardian, Inc. - Fees               | \$650.00     | New York Life - Premiums                     | \$2,675.52  |
| Crawford County YMCA - Fees                  | \$5,257.48   | Novus Iowa Profession Corporation - Fees     | \$90,473.49 |
| Culligan of Ida Grove - Fees                 | \$11.70      | NW Iowa Yes Center - Fees                    | \$1,585.65  |
| Curative Talent, LLC - Fees                  | \$3,765.77   | Observer - Advertising                       | \$497.49    |
| Curbell Medical Products, Inc. - Supplies    | \$65.15      | Omnicell, Inc. - Fees                        | \$80.00     |
| Dell Marketing LP - Supplies                 | \$3,847.20   | Optum - Fees                                 | \$24,274.70 |
| Denison Free Press - Advertising             | \$2,217.15   | O'Reilly Auto Parts - Supplies               | \$25.96     |
| Denison Municipal Utilities - Utilities      | \$29,996.60  | Oxen Technology - Fees                       | \$11.00     |
| DFI-Solutions in Print - Supplies            | \$571.13     | Samantha Pauley - Expenses                   | \$92.00     |
| DirectTV - Fees                              | \$436.80     | Physician Lab Services - Fees                | \$20,073.00 |
| Do It Best - Supplies                        | \$57.96      | Pitney Bowes Bank Inc. Reserve - Postage     | \$2,000.00  |
| Dorsey & Whitney, LLP - Fees                 | \$3,233.00   | Pitney Bowes Global Financial - Fees         | \$774.03    |
| Dr. Rick Malyszczek - Expense                | \$145.92     | Plunkett's Pest Control - Fees               | \$157.98    |
| Drager, Inc. - Supplies                      | \$277.44     | PPP Web Design - Fees                        | \$190.00    |
| Drees Co. - Fees                             | \$8,156.94   | Practical Sleep Services, LLC - Fees         | \$5,460.00  |
| Electronic Sound, Inc. - Supplies            | \$9,313.00   | Precision Dynamics Corporation - Fees        | \$1,321.80  |
| Ace Ettleman - Rent                          | \$550.00     | Press Ganey Association - fees               | \$4,306.43  |
| Scott Eveloff - Fees                         | \$2,320.00   | Priority Healthcare Dist. - Fees             | \$1,275.36  |
| Fareway Stores - Supplies                    | \$429.34     | Professional Medical Management - Supplies   | \$6,831.00  |
| Farmer Bros. Co. - Supplies                  | \$1,248.22   | Propio Language Service - Fees               | \$2,509.36  |
| Federal Express Corp. - Fees                 | \$179.01     | Psychiatric Medical Care, LLC - Fees         | \$49,785.28 |
| FFF Enterprises, Inc. - Supplies             | \$4,432.36   | Qgenda - Fees                                | \$355.50    |
| First National Bank Omaha - Expenses         | \$3,952.09   | QuVa Pharma, Inc. - Supplies                 | \$409.65    |
| FNIC - Premiums                              | \$235,766.95 | R&S Waste Disposal - Fees                    | \$1,097.04  |
| Frontier Telephone CO. - Telephone           | \$329.49     | Radiology Consultants, PC - Fees             | \$800.00    |
| Genzyme Corp. - Supplies                     | \$2,003.22   | Redsail Technologies - Supplies              | \$2.87      |
| Dr. Ayman Ghattas - Expense                  | \$1,668.50   | Remel, Inc. - Supplies                       | \$1,796.90  |
| Leslie Goetz - Expenses                      | \$18.32      | RMP Services, LLC - Fees                     | \$1,146.81  |
| GQR Recruiting Resources LLC - Fees          | \$18,632.24  | Erin Schechinger - Expenses                  | \$2,457.79  |

|                                               |             |                                         |                       |
|-----------------------------------------------|-------------|-----------------------------------------|-----------------------|
| Carmen Schuett - Expenses                     | \$149.00    | UKG, Inc. - Fees                        | \$3,014.37            |
| Scrubs on Wheels - Supplies                   | \$1,716.40  | Uline - Supplies                        | \$761.30              |
| SECA Corp. - Fees                             | \$828.00    | UnityPoint - Fees                       | \$233.00              |
| Secure Shred Solutions - Fees                 | \$229.00    | UNMC Center for Continuing Ed - Fees    | \$1,075.00            |
| Sensoscscientific - Supplies                  | \$6,575.40  | US Foods, Inc. - Supplies               | \$10,286.35           |
| Shared Medical Technology - Fees              | \$6,408.06  | V&H Tire Co - Supplies                  | \$450.00              |
| Sherwin Williams - Supplies                   | \$1,357.05  | Van Houten Acres - Sponsorship          | \$300.00              |
| Spenmend, LLC - Supplies                      | \$3,400.00  | Veit, LLC - Fees                        | \$78.04               |
| Staples Advantage - Supplies                  | \$788.55    | Verizon Wireless - Telephone            | \$683.41              |
| Steris Corporation - Supplies                 | \$3,509.48  | Versabadge, LLC - Fees                  | \$4,000.00            |
| Stryker Endoscopy - Supplies                  | \$2,521.36  | Vision Service Plan - Premiums          | \$3,740.75            |
| Stryker Rental Services - Supplies            | \$24.50     | VVC Holding LLC - Fees                  | \$1,409.20            |
| Stryker Sale LLC - Supplies                   | \$1,082.70  | Weatherby Locums, Inc. - Fees           | \$7,293.35            |
| Team Ford Lincoln - Fees                      | \$192.45    | West Bend Mutual Ins. CO. - Premiums    | \$7,457.10            |
| Teleflex LLC - Supplies                       | \$92.00     | Western Iowa Networks - Telephone       | \$1,746.41            |
| Thoroughcare, Inc. - Fees                     | \$250.00    | Westside Sonography, Inc. - Fees        | \$1,300.00            |
| Thrifty White - Supplies                      | \$5.00      | WIN - Fees                              | \$1,500.00            |
| TKT Management Consultants, Inc. - Fees       | \$4,050.00  | Wittrock Building Co, LLC - Fees        | \$625.00              |
| Tri-Anim Health Services - Supplies           | \$1,120.66  | Wynden Stark, LLC - Fees                | \$12,427.00           |
| TruBridge - Fees                              | \$2,730.00  | Patient Account Refunds                 | \$14,985.31           |
|                                               |             | <b>August Check Run &amp; ACH Total</b> | <b>\$1,257,372.28</b> |
| <b>DEPRECIATION FUND:</b>                     |             |                                         |                       |
| Cerner Corporation - PT Interface             | \$3,864.71  |                                         |                       |
| Eakes Inc. - Facility Project                 | \$24,076.91 |                                         |                       |
| Insight Public Sector, Inc. - Privacy Screens | \$814.80    |                                         |                       |
| Invision Architecture - Facility Project      | \$28,640.00 |                                         |                       |
| Latitude Signage + Design - Facility Project  | \$1,182.00  |                                         |                       |
| Leo A Daly - MRI Project                      | \$178.20    |                                         |                       |
| Lint Van Lines - Facility Project             | \$800.00    |                                         |                       |
| Medline Industries LP - Body Comp Analyzer    | \$7,722.10  |                                         |                       |
| SR Instruments Inc. - Facility Project        | \$5,645.00  |                                         |                       |
| VOC Associates, LLC - Facility Project        | \$1,182.50  |                                         |                       |
| <b>Depreciation Total</b>                     |             |                                         | <b>\$74,106.22</b>    |
| <b>Salaries</b>                               |             |                                         | <b>\$2,003,276.16</b> |
| <b>GRAND TOTAL</b>                            |             |                                         | <b>\$3,334,754.66</b> |

**Crawford County Memorial Hospital**  
**PURCHASING DEPARTMENT REQUEST**  
**Capital & Minor Equipment**

Date: 8/27/26

Department: CLINIC/SURGERY

Capital Equipment Item (>\$5,000): ☒ Yes      Minor Equipment (\$1,000-\$5,000): ☐ Yes

In Current Fiscal Year Budget: ☐ Yes      ☒ No

Is this a trial? ☐ Yes      ☒ No      If Yes, length of trial \_\_\_\_\_

If replacement, what item does it replace? \_\_\_\_\_

Item Requested: INSTRUMENTS FOR DR. RATHE CLINIC STARTUP

Quantity: \_\_\_\_\_

Description: VARIOUS INSTRUMENTS FOR USE IN CLINIC OR SURGERY

Justification of purchase: NEW PRACTICE STARTUP

Pricing reviewed by MM: CT3      ASCEND contract \_\_\_\_\_      MD Buyline checked \_\_\_\_\_

Reviewed by IT: \_\_\_\_\_      Reviewed by Plant Operations: \_\_\_\_\_

Reviewed by Bio-Med: \_\_\_\_\_      Service Manual Ordered: \_\_\_\_\_

In Buying Group?

Company #1: STERIS 6090.14      ☒ Yes      ☐ No

Company #2: \_\_\_\_\_      ☐ Yes      ☐ No

Company #3: \_\_\_\_\_      ☐ Yes      ☐ No

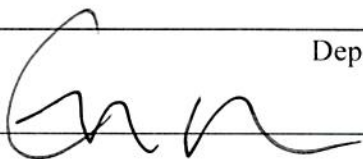
Recommendation: \_\_\_\_\_

Approved for purchase from \_\_\_\_\_ (Company)

Purchase Order #: 45267      Date: 8/27/26

Signature: \_\_\_\_\_

Department Manager

Signature:  \_\_\_\_\_

CEO/CFO

**CRAWFORD COUNTY MEMORIAL HOSPITAL**  
**100 MEDICAL PARKWAY**  
**DENISON, IA 51442**

**Phone: 712-265-2500**

## PURCHASE ORDER

|                            |        |
|----------------------------|--------|
| <b>Purchase Order No.:</b> | 45267  |
| <b>Company No.:</b>        | CCMH   |
| <b>Vendor No.:</b>         | 101866 |
| <b>Page No.:</b>           | 1 of 1 |

**Purchase Order Number above must appear  
on all correspondence.**

| VENDOR                                                                                                                                |
|---------------------------------------------------------------------------------------------------------------------------------------|
| STERIS CORPORATION<br>LOCKBOX# 771652<br>1652 SOLUTION CENTER<br>CHICAGO, IL 60677-1006<br>PHONE: 800-333-8838<br>FAX:<br>ACCT: 34058 |

| SHIP TO                                                                       |
|-------------------------------------------------------------------------------|
| CRAWFORD COUNTY MEMORIAL HOSPITAL<br>100 MEDICAL PARKWAY<br>DENISON, IA 51442 |

| INSTRUCTIONS                                                                                 |
|----------------------------------------------------------------------------------------------|
| ADD ON CAPITAL FOR DR. RATHE START UP<br>CONF#984656508522<br>3rd Party Shipping - 354271435 |

| PAYMENT TERMS |           |        |                                            | FREIGHT TERMS |     |                     | ORDER DATE        |
|---------------|-----------|--------|--------------------------------------------|---------------|-----|---------------------|-------------------|
| Due 30 Days   |           |        |                                            |               |     |                     | Aug 27, 2026      |
| LINE          | CATALOG   | ITEM # | DESCRIPTION                                | QTY           | UOM | PRICE               | AMOUNT            |
| 1             | VM296363  |        | LIGHT WEIGHT SKIN HOOK<br>STRAIGHT         | 8             | EA  | 143.20              | 1,145.60          |
| 2             | SU15132   |        | MYCOTIC NAIL NIPPER CONC.<br>DOUBLE ACTION | 50            | EA  | 82.30               | 4,115.00          |
| 3             | OS3001    |        | INGROWN NAIL FORCEPS<br>ANVIL 5"           | 14            | EA  | 55.96               | 783.44            |
| 4             | OS4160003 |        | HOHMANN RETR. BLADE 8MM<br>WIDE            | 2             | EA  | 23.05               | 46.10             |
|               |           |        |                                            |               |     | <b>Subtotal:</b>    | <b>6,090.14</b>   |
|               |           |        |                                            |               |     | <b>Freight:</b>     | <b>0.00</b>       |
|               |           |        |                                            |               |     | <b>ORDER TOTAL:</b> | <b>\$6,090.14</b> |

**Signature:** \_\_\_\_\_

**Date:** \_\_\_\_\_